



January 12, 2024

## NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services and Acquisition Committee meeting at 10:00AM on Wednesday January 17, 2024 in the Kaweah Health Medical Center Executive Offices Conference Room – 305 W. Acequia Avenue – Acequia Wing, Visalia, CA.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT  
David Francis, Secretary/Treasurer

A handwritten signature in black ink that reads "Cindy Moccio".

Cindy Moccio  
Board Clerk, Executive Assistant to CEO

**DISTRIBUTION:**

Governing Board

Legal Counsel

Executive Team

Chief of Staff

<http://www.kaweahhealth.org>



**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS  
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center  
305 W. Acequia Avenue, Executive Office Conference Room (1<sup>st</sup> Floor)

**Wednesday January 17, 2024**

ATTENDING: Directors: David Francis & Mike Olmos; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, R. Berglund, Legal Counsel; Cindy Moccio, Recording

**OPEN MEETING – 10:00AM**

- 1. CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
- 2. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Cindy Moccio 559-624-2330) or [cmoccio@kaweahhealth.org](mailto:cmoccio@kaweahhealth.org) to make arrangements to address the Board.
- 3. FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies.

*Malinda Tupper – Chief Financial Officer*

**ADJOURN** – *David Francis, Board Secretary/Treasurer*

*In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.*

# CFO Financial Report

## Month Ending December 2023



[kawahhealth.org](https://www.kawahhealth.org)



# Payer Trend by Gross Charges (Through December 2023)

Payers Grouped	Gross Charges						Gross Charges %					
	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024
Medicare	\$1,024,451,713	\$1,062,365,899	\$1,096,307,867	\$273,128,804	\$289,949,357	\$563,078,161	43.3%	42.0%	43.1%	43.0%	44.1%	43.6%
Medi-Cal	\$762,544,244	\$834,800,630	\$834,363,261	\$208,040,072	\$206,995,899	\$415,035,971	32.2%	33.0%	32.8%	32.7%	31.5%	32.1%
Commercial	\$526,684,075	\$567,835,083	\$561,705,145	\$138,704,589	\$141,472,702	\$280,177,292	22.2%	22.5%	22.1%	21.8%	21.5%	21.7%
Other	\$54,693,423	\$62,886,295	\$51,081,682	\$15,375,245	\$18,718,564	\$34,093,810	2.3%	2.5%	2.0%	2.4%	2.8%	2.6%
<b>Total</b>	<b>\$2,368,373,456</b>	<b>\$2,527,887,907</b>	<b>\$2,543,457,954</b>	<b>\$635,248,711</b>	<b>\$657,136,523</b>	<b>\$1,292,385,234</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Payers Add'l Group	Gross Charges						Gross Charges %					
	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024
Medicare	\$722,858,035	\$719,387,201	\$721,389,253	\$170,370,061	\$184,391,220	\$354,761,281	30.52%	28.46%	28.36%	26.82%	28.06%	27.45%
Medi-Cal Managed	\$565,281,957	\$632,140,840	\$654,424,837	\$165,298,991	\$168,865,545	\$334,164,536	23.87%	25.01%	25.73%	26.02%	25.70%	25.86%
Commercial	\$526,684,075	\$567,835,083	\$561,705,145	\$138,704,589	\$141,472,702	\$280,177,292	22.24%	22.46%	22.08%	21.83%	21.53%	21.68%
Medicare Managed	\$301,593,678	\$342,978,698	\$374,918,614	\$102,758,744	\$105,558,137	\$208,316,880	12.73%	13.57%	14.74%	16.18%	16.06%	16.12%
Medi-Cal	\$197,262,287	\$202,659,791	\$179,938,424	\$42,741,081	\$38,130,354	\$80,871,435	8.33%	8.02%	7.07%	6.73%	5.80%	6.26%
Cash Pay	\$31,074,618	\$37,372,493	\$31,088,342	\$9,345,061	\$12,875,486	\$22,220,547	1.31%	1.48%	1.22%	1.47%	1.96%	1.72%
Work Comp	\$22,295,116	\$24,568,332	\$18,745,470	\$5,860,605	\$5,593,588	\$11,454,193	0.94%	0.97%	0.74%	0.92%	0.85%	0.89%
Tulare County	\$1,323,688	\$945,471	\$1,247,870	\$169,579	\$249,490	\$419,070	0.06%	0.04%	0.05%	0.03%	0.04%	0.03%
<b>Total</b>	<b>\$2,368,373,456</b>	<b>\$2,527,887,907</b>	<b>\$2,543,457,954</b>	<b>\$635,248,711</b>	<b>\$657,136,523</b>	<b>\$1,292,385,234</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Excludes those service lines not on Cerner: Home Health, Home Care, Home Infusion, Hospice and Open Arms

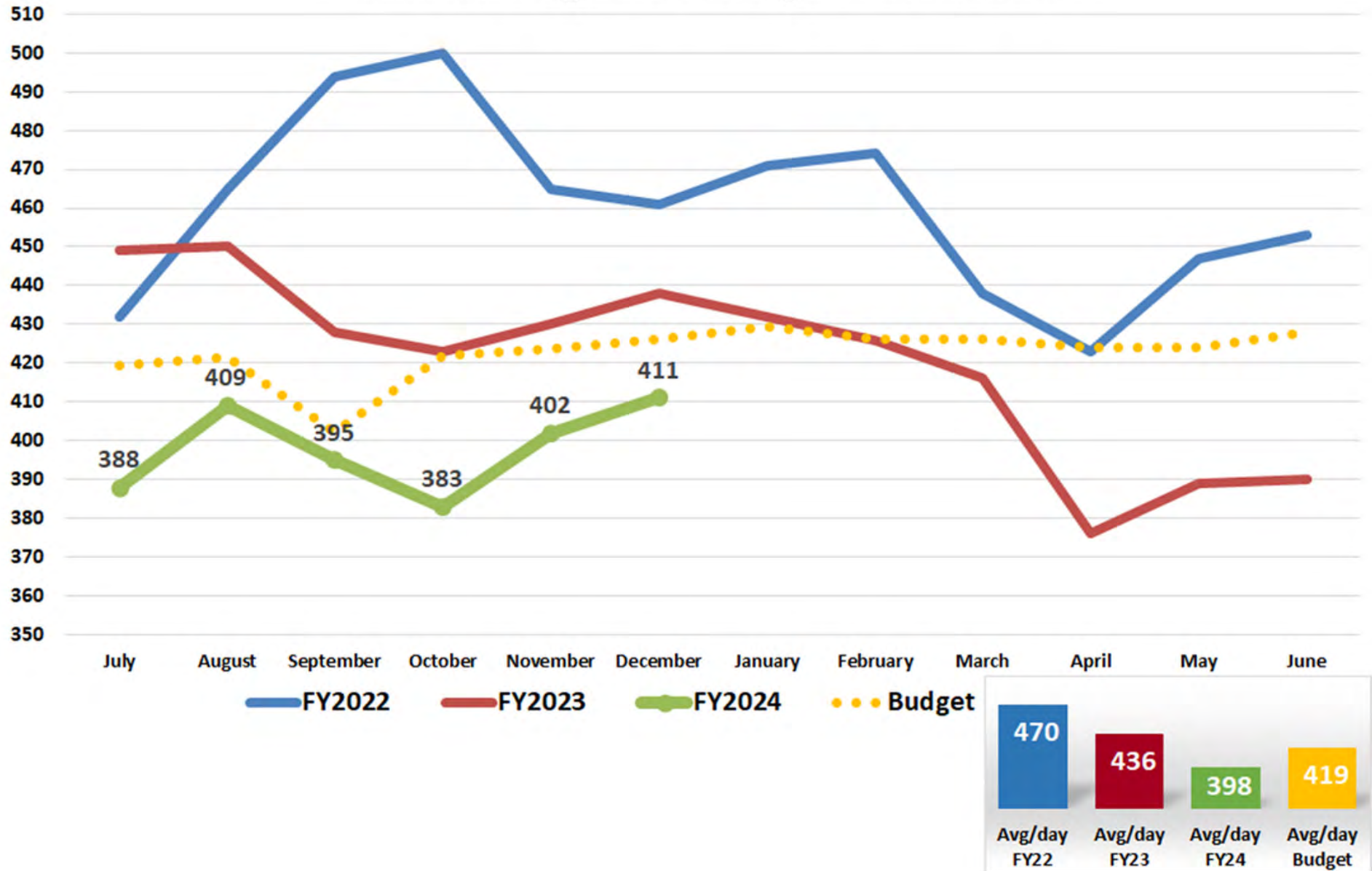


# Payer Trend by Patient Volume (Through December 2023)

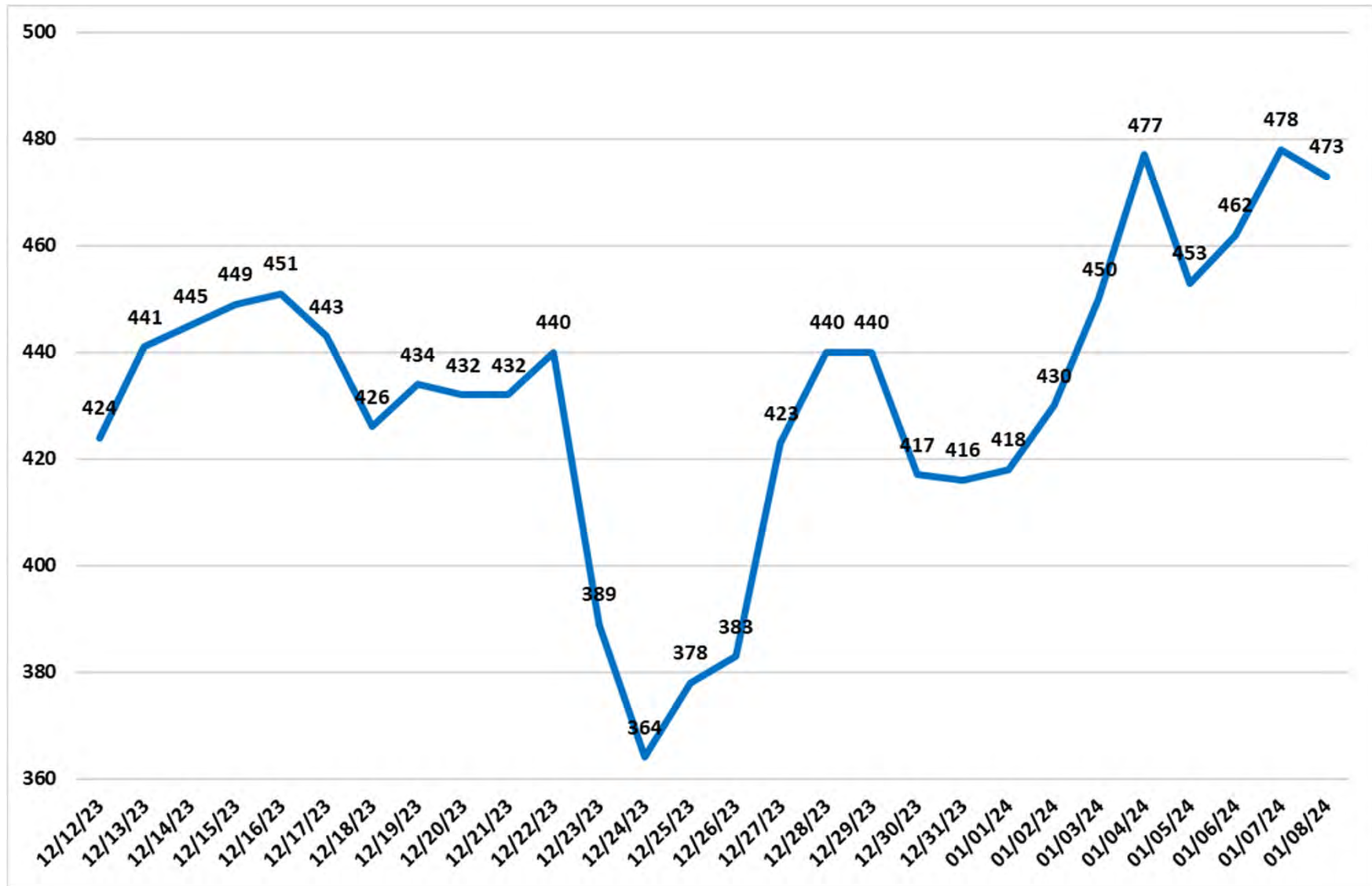
	Patient Cases						Patient Cases %					
	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024	FY 2021	FY 2022	FY 2023	Q1 FY 24	Q2 FY 24	FYTD 2024
<b>Inpatient</b>												
Cash Pay	237	214	207	75	93	168	0.8%	0.7%	0.7%	1.1%	1.3%	1.2%
Medi-Cal	3,818	3,699	3,120	738	619	1,357	13.4%	12.8%	11.3%	10.4%	8.9%	9.7%
Medi-Cal Managed Care	8,047	8,544	8,736	2,357	2,295	4,652	28.3%	29.6%	31.6%	33.3%	33.2%	33.2%
Medicare	6,844	6,494	6,033	1,463	1,459	2,922	24.1%	22.5%	21.8%	20.7%	21.1%	20.9%
Medicare Managed Care	2,799	2,992	3,030	817	814	1,631	9.8%	10.4%	10.9%	11.5%	11.8%	11.7%
Commercial	6,491	6,771	6,400	1,595	1,603	3,198	22.8%	23.4%	23.1%	22.5%	23.2%	22.8%
Tulare County	74	49	58	10	9	19	0.3%	0.2%	0.2%	0.1%	0.1%	0.1%
Work Comp	122	112	90	23	26	49	0.4%	0.4%	0.3%	0.3%	0.4%	0.4%
<b>Total Inpatient</b>	<b>28,432</b>	<b>28,875</b>	<b>27,674</b>	<b>7,078</b>	<b>6,918</b>	<b>13,996</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Outpatient</b>												
Cash Pay	10,343	14,428	9,536	2,240	2,406	4,646	2.0%	2.6%	1.8%	1.7%	1.8%	1.8%
Medi-Cal	24,835	23,906	22,964	4,476	4,204	8,680	4.8%	4.3%	4.3%	3.4%	3.2%	3.3%
Medi-Cal Managed Care	156,274	186,721	169,941	39,784	39,300	79,084	30.1%	33.2%	31.9%	30.1%	30.0%	30.0%
Medicare	100,411	96,914	94,360	24,525	23,589	48,114	19.3%	17.2%	17.7%	18.5%	18.0%	18.3%
Medicare Managed Care	46,714	51,220	60,091	16,579	15,724	32,303	9.0%	9.1%	11.3%	12.5%	12.0%	12.3%
Commercial	177,363	185,424	172,182	43,222	44,560	87,782	34.2%	33.0%	32.3%	32.7%	34.0%	33.3%
Tulare County	1						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Work Comp	3,201	3,390	3,978	1,528	1,404	2,932	0.6%	0.6%	0.7%	1.2%	1.1%	1.1%
<b>Total Outpatient</b>	<b>519,142</b>	<b>562,003</b>	<b>533,052</b>	<b>132,354</b>	<b>131,187</b>	<b>263,541</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Excludes those service lines not on Cerner: Home Health, Home Care, Home Infusion, Hospice and Open Arms

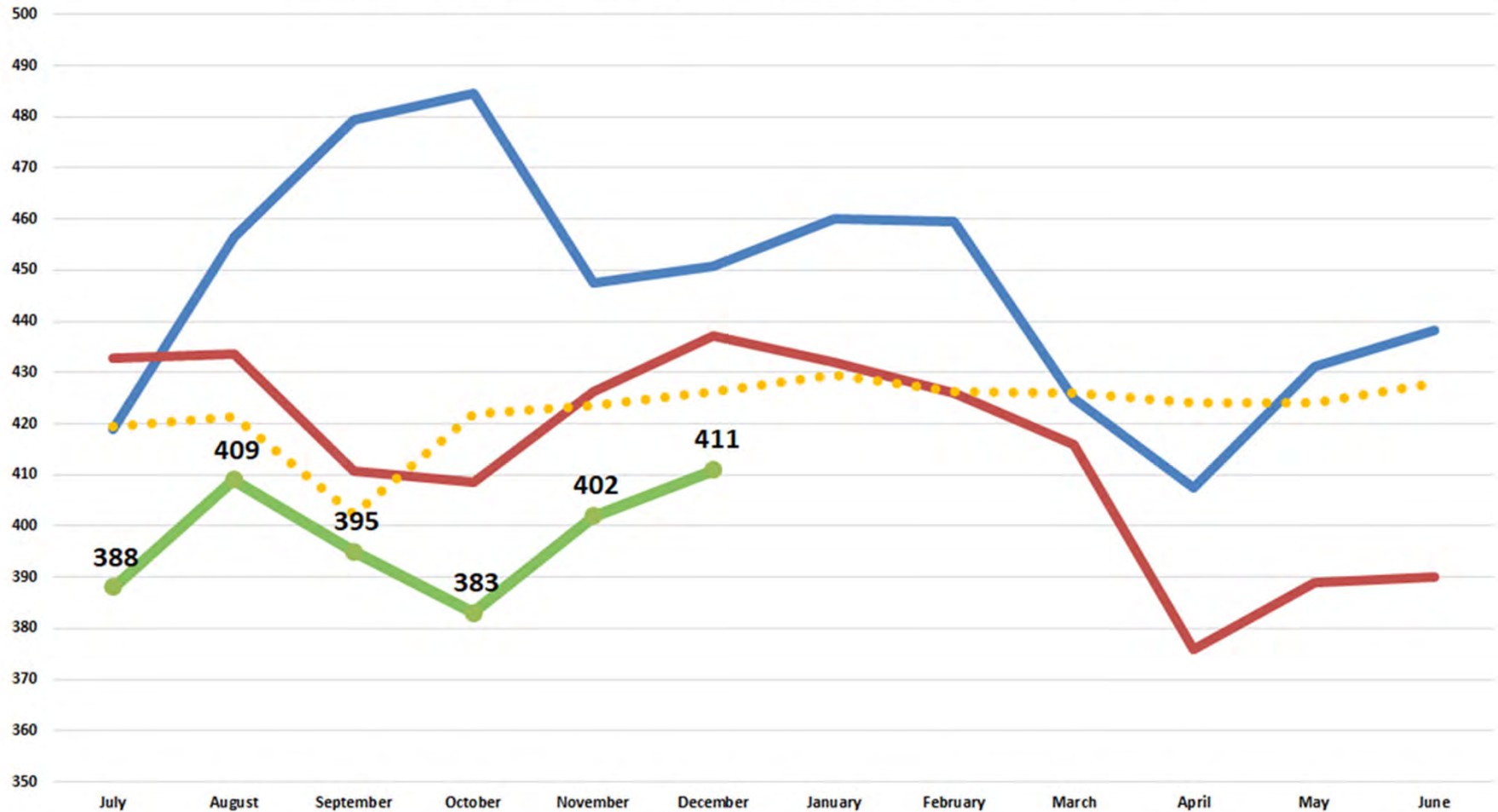
# Average Daily Census



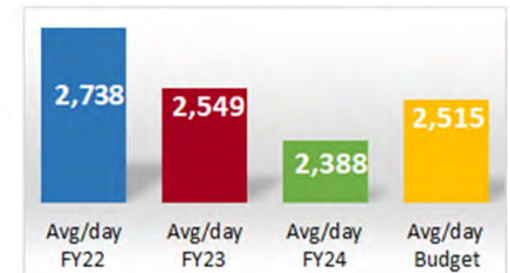
# Daily Trend of Patients in a Bed



# Average Daily Census w/o TCS

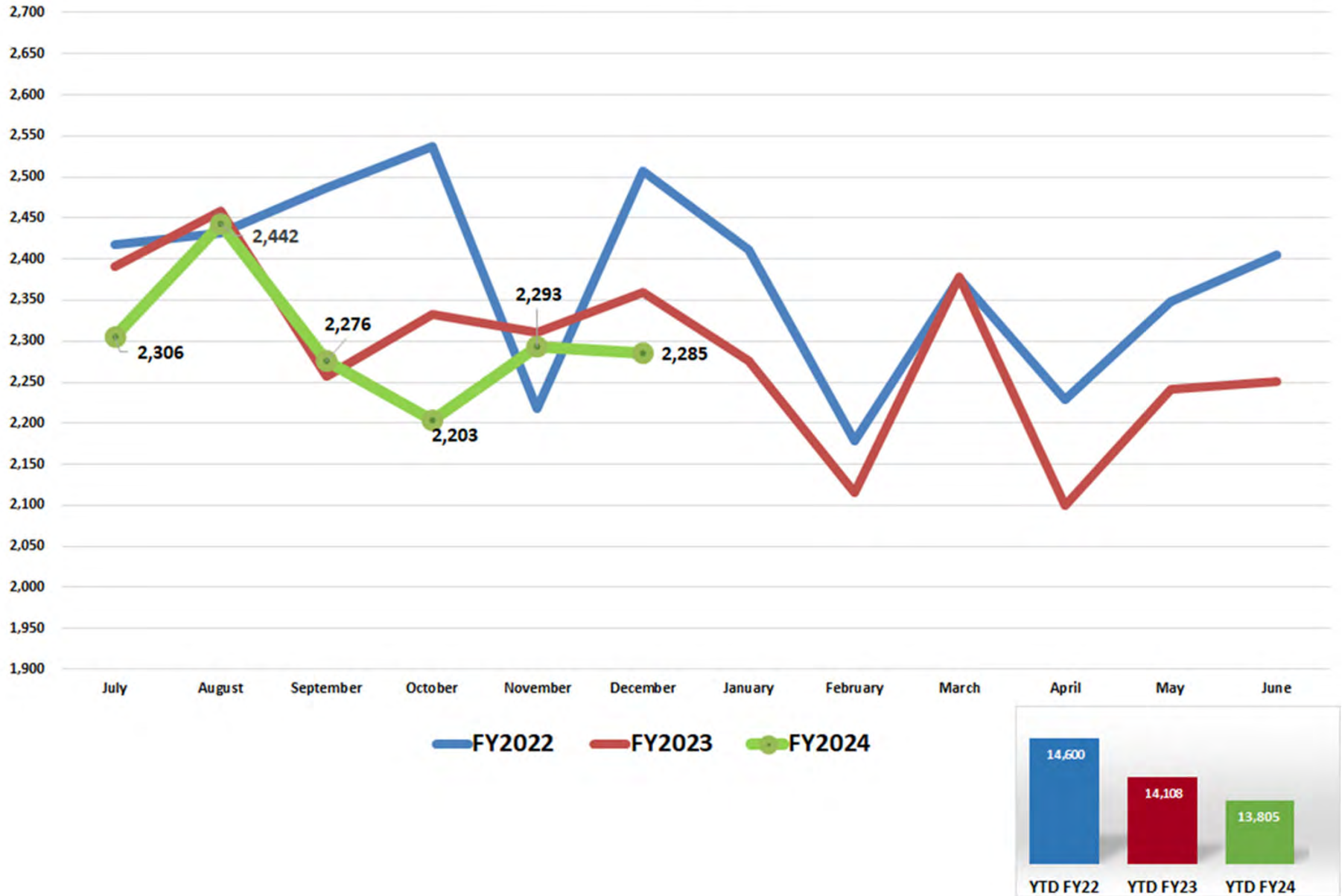


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



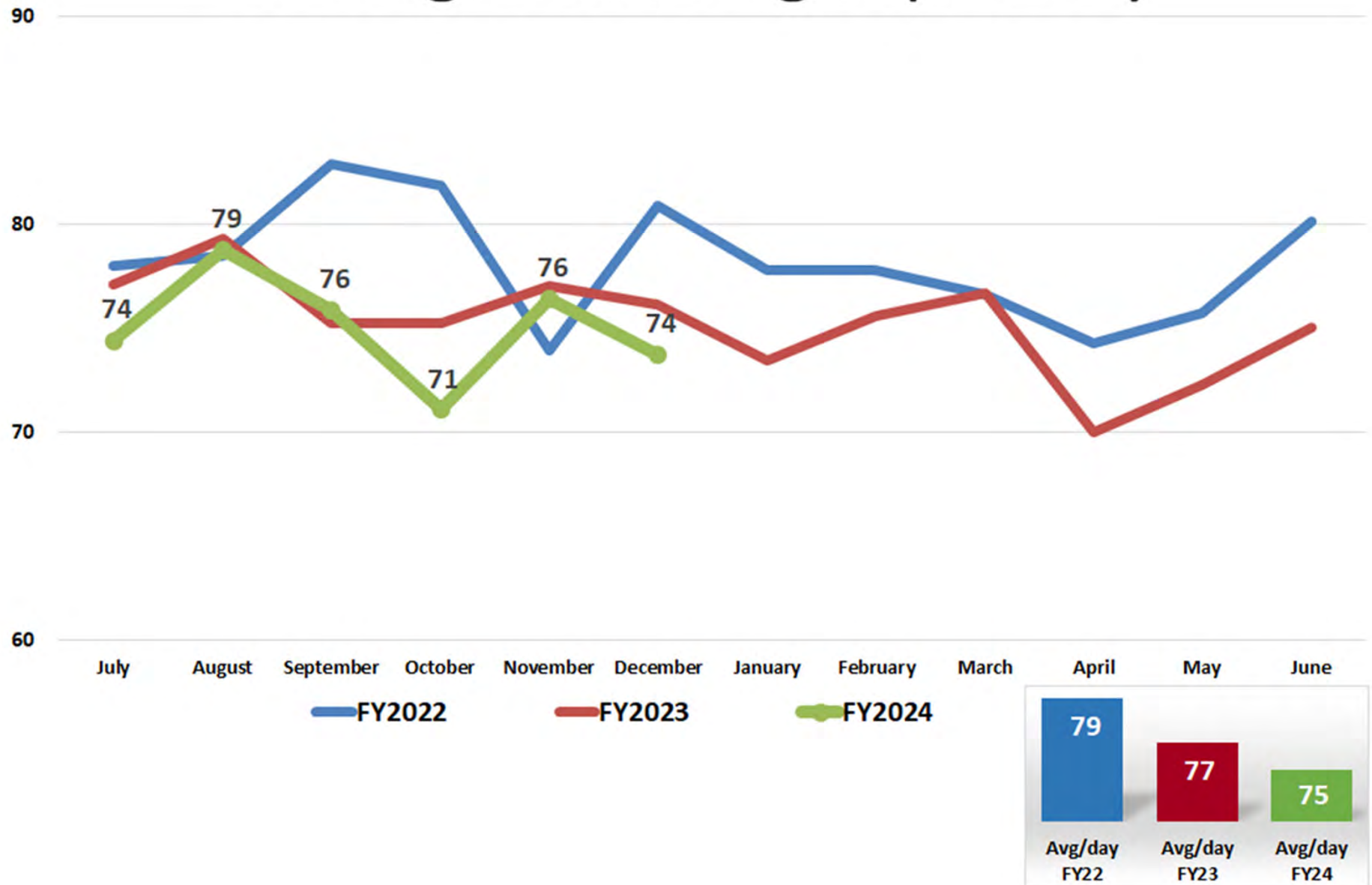


# Discharges

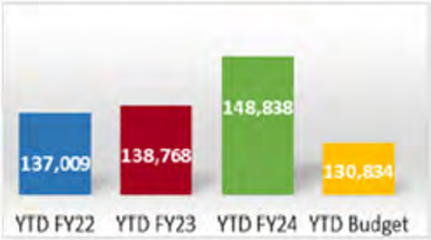
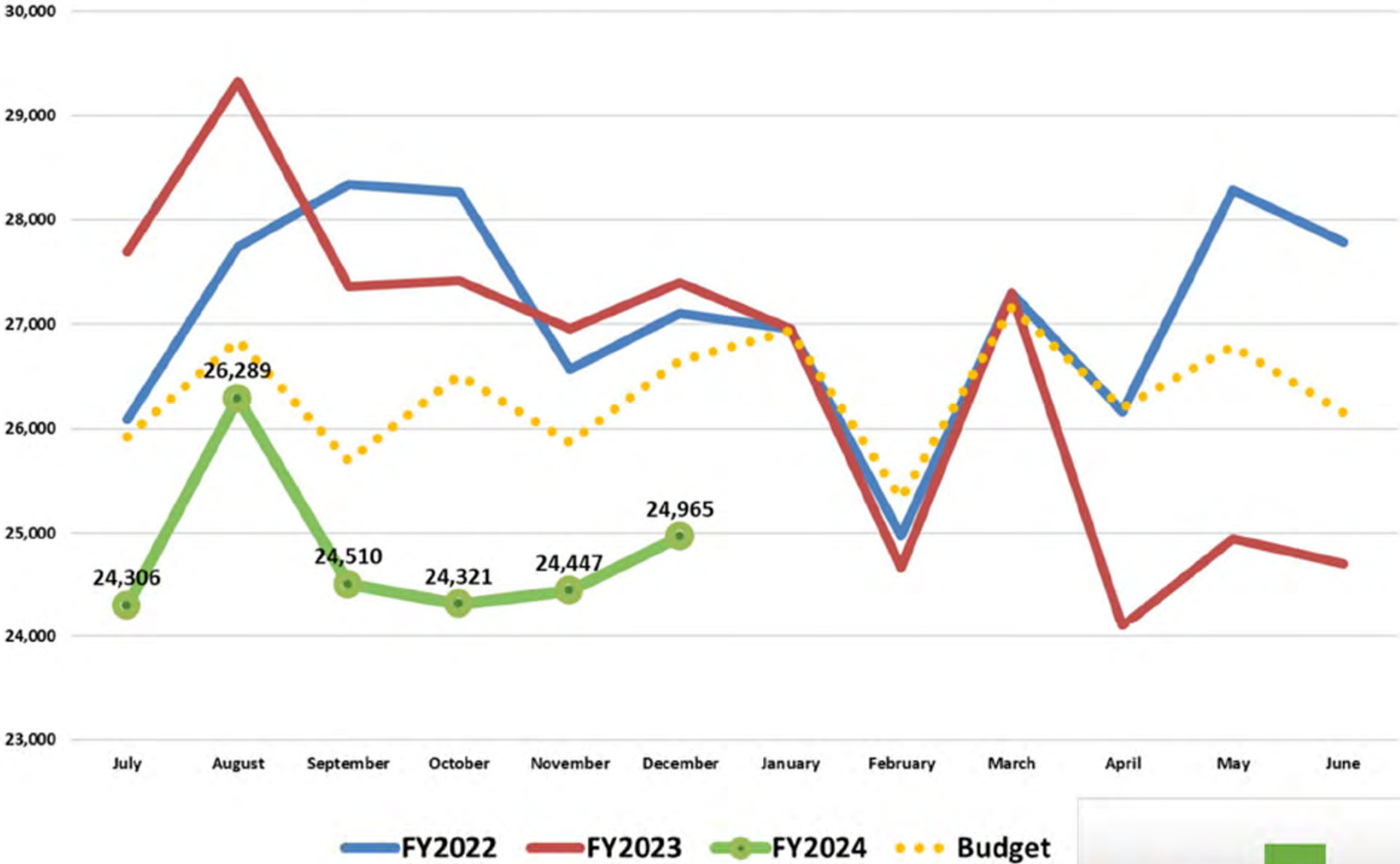




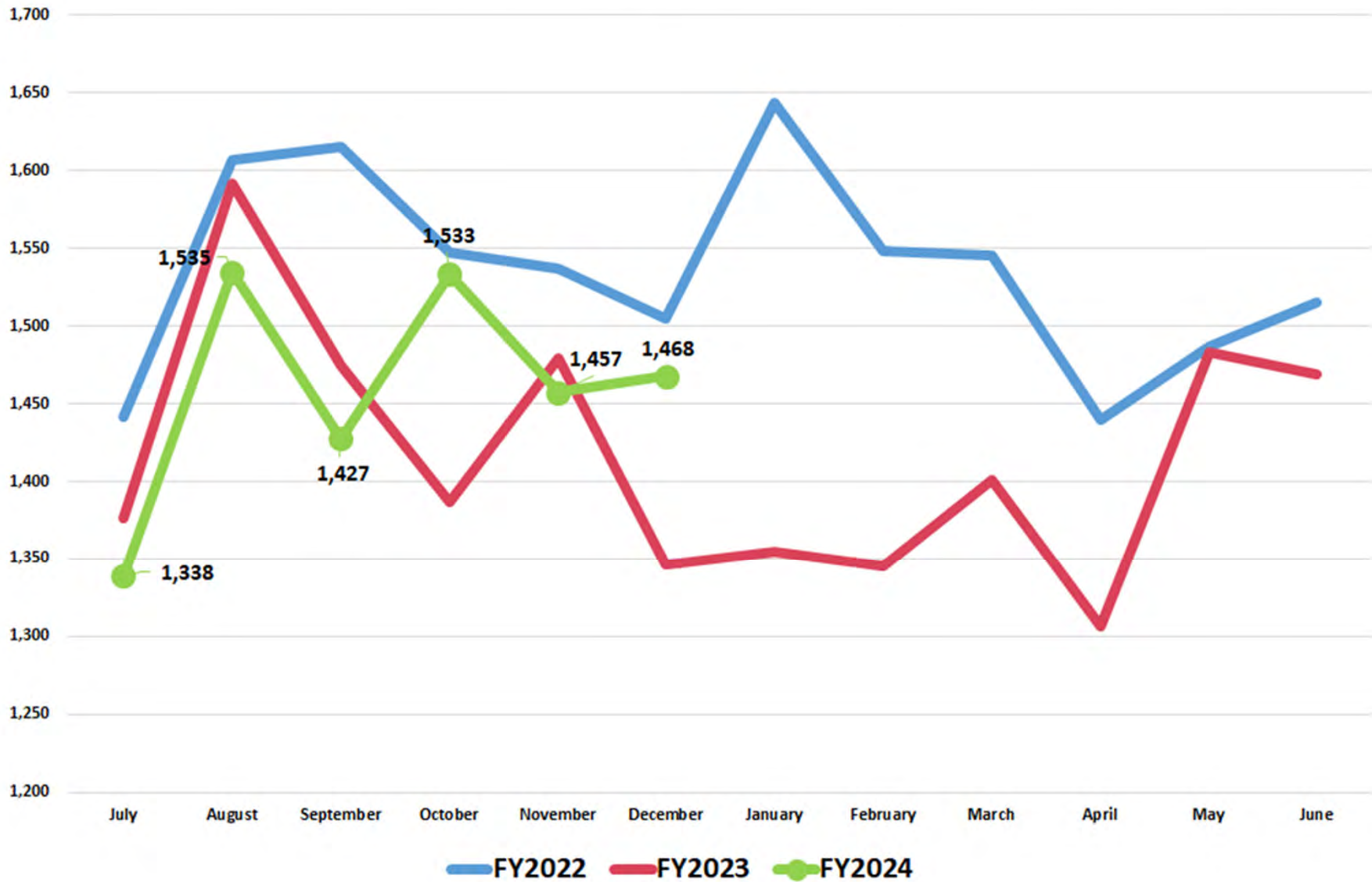
# Average Discharges per day



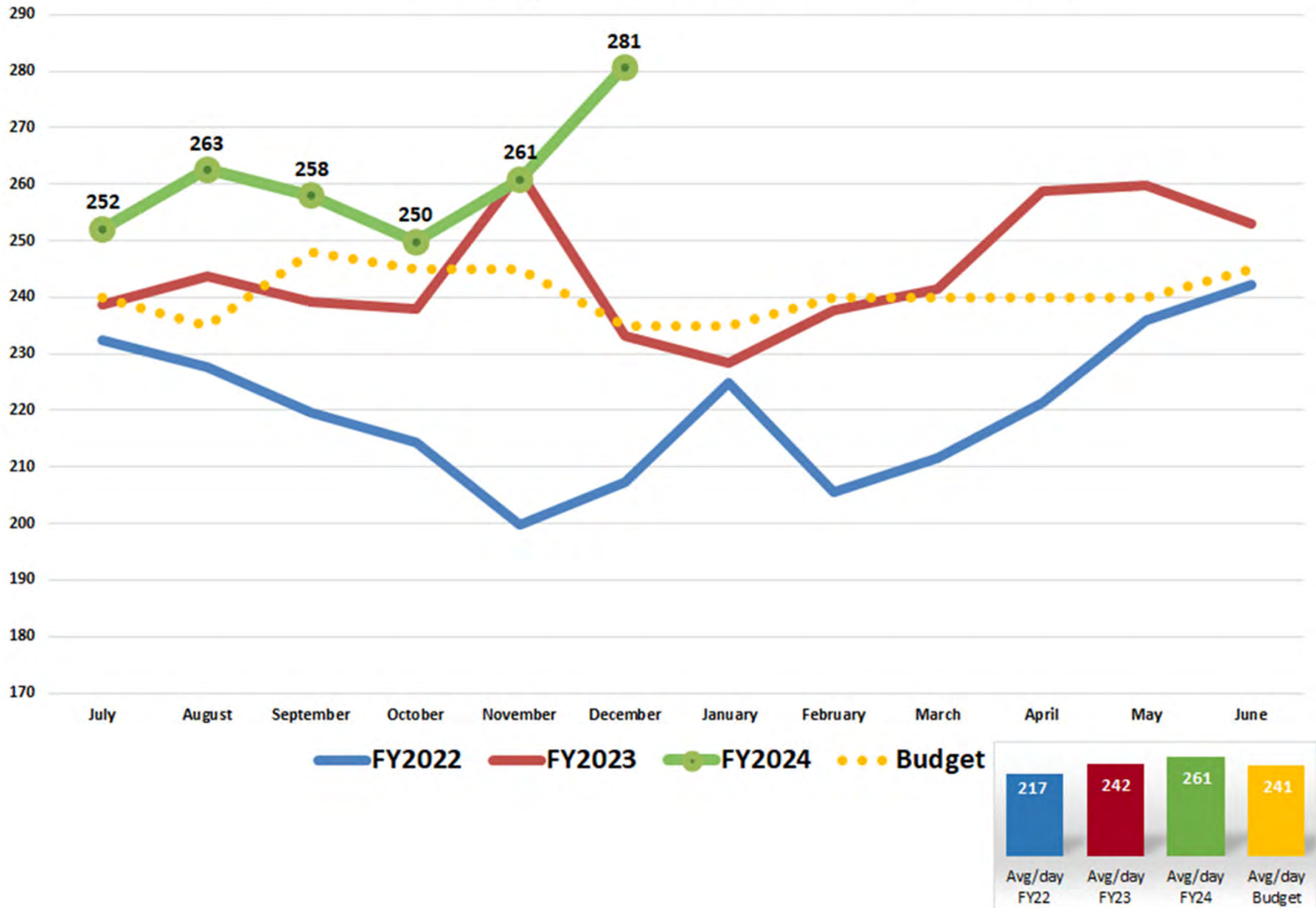
# Adjusted Patient Days



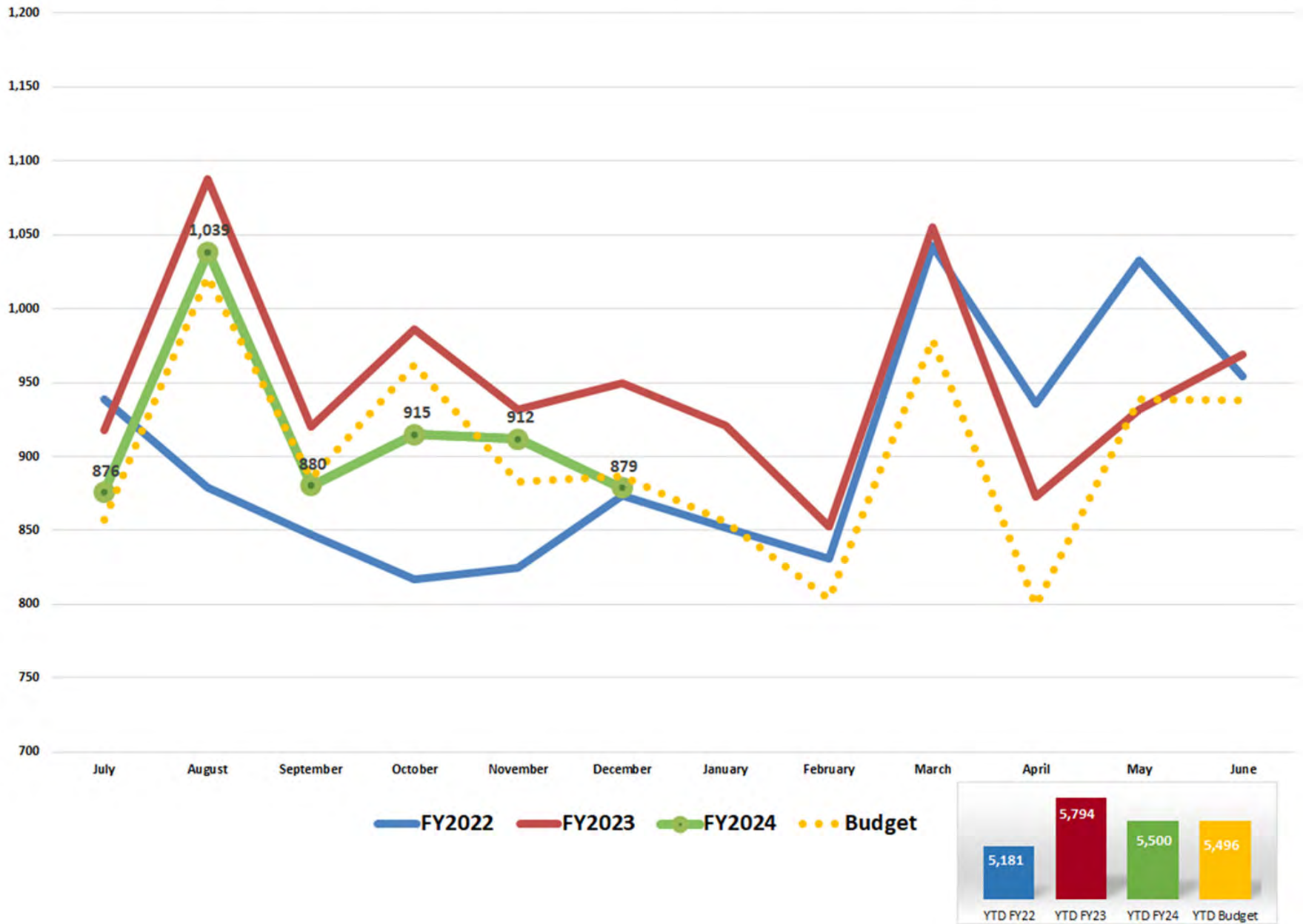
# Outpatient Registrations Per Day



# ED - Avg Treated Per Day

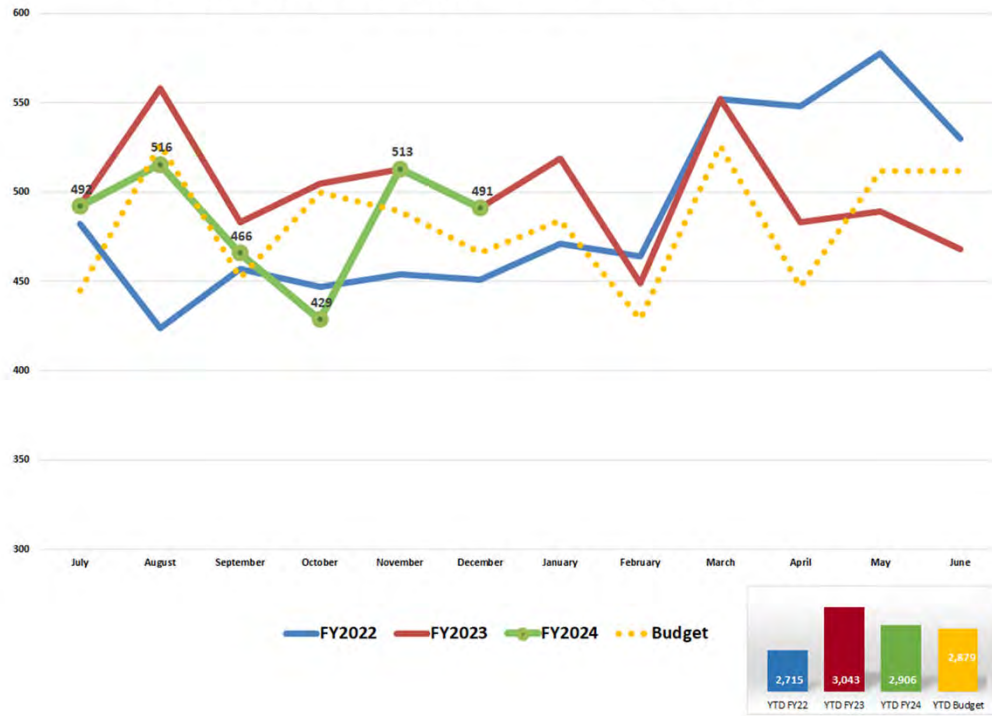


# Surgery (IP & OP) – 100 Min Units

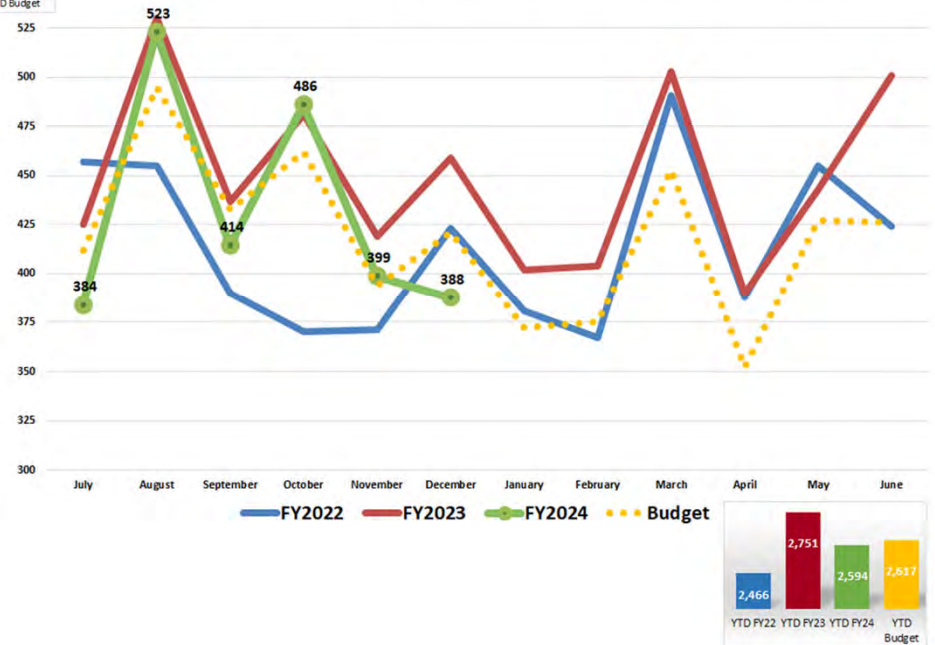




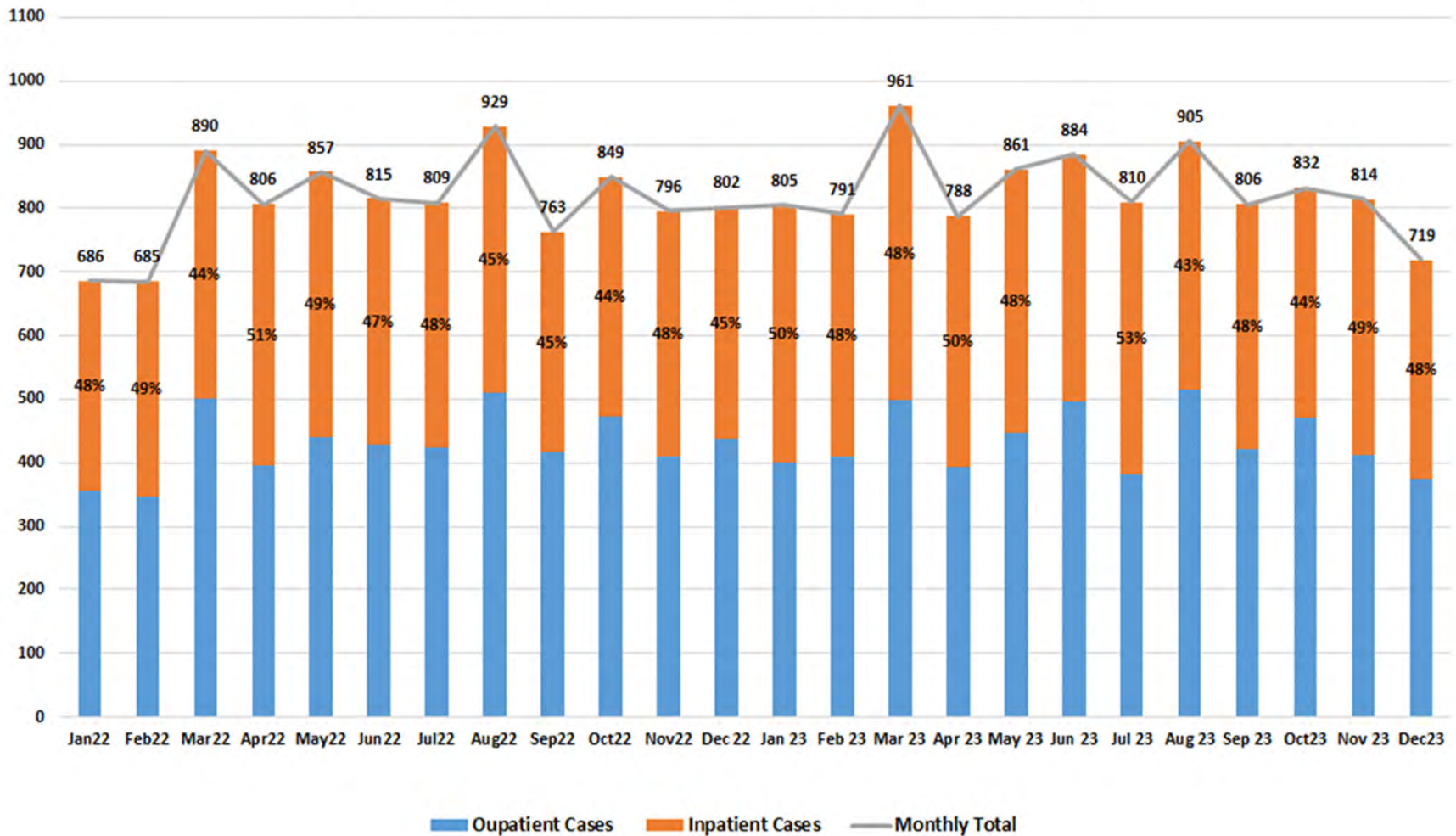
## Surgery (IP Only) - 100 Min Unit



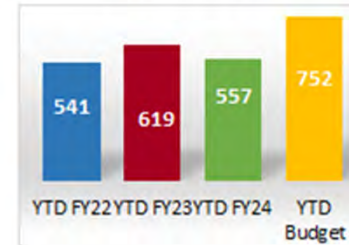
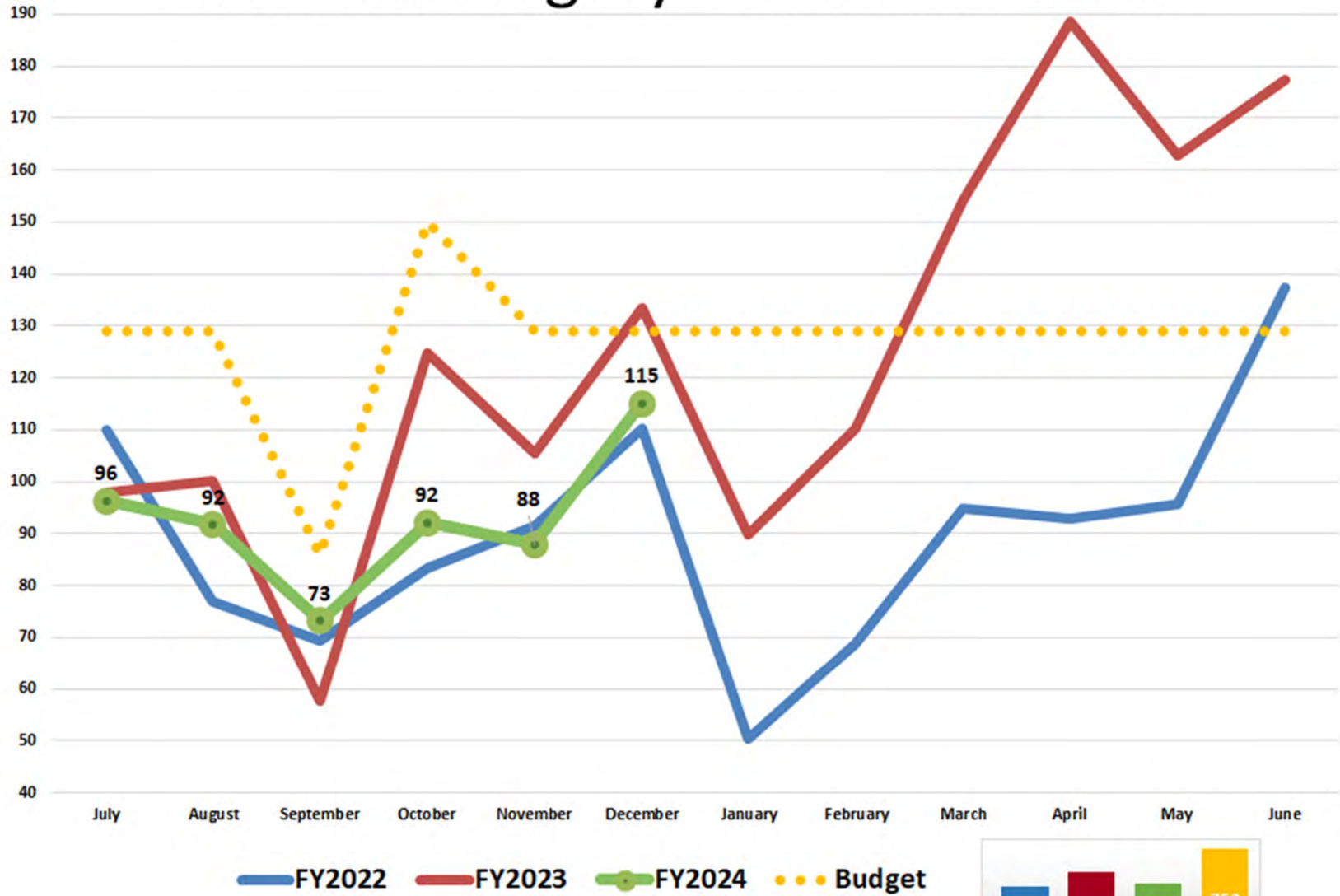
## Surgery (OP Only) - 100 Min Units



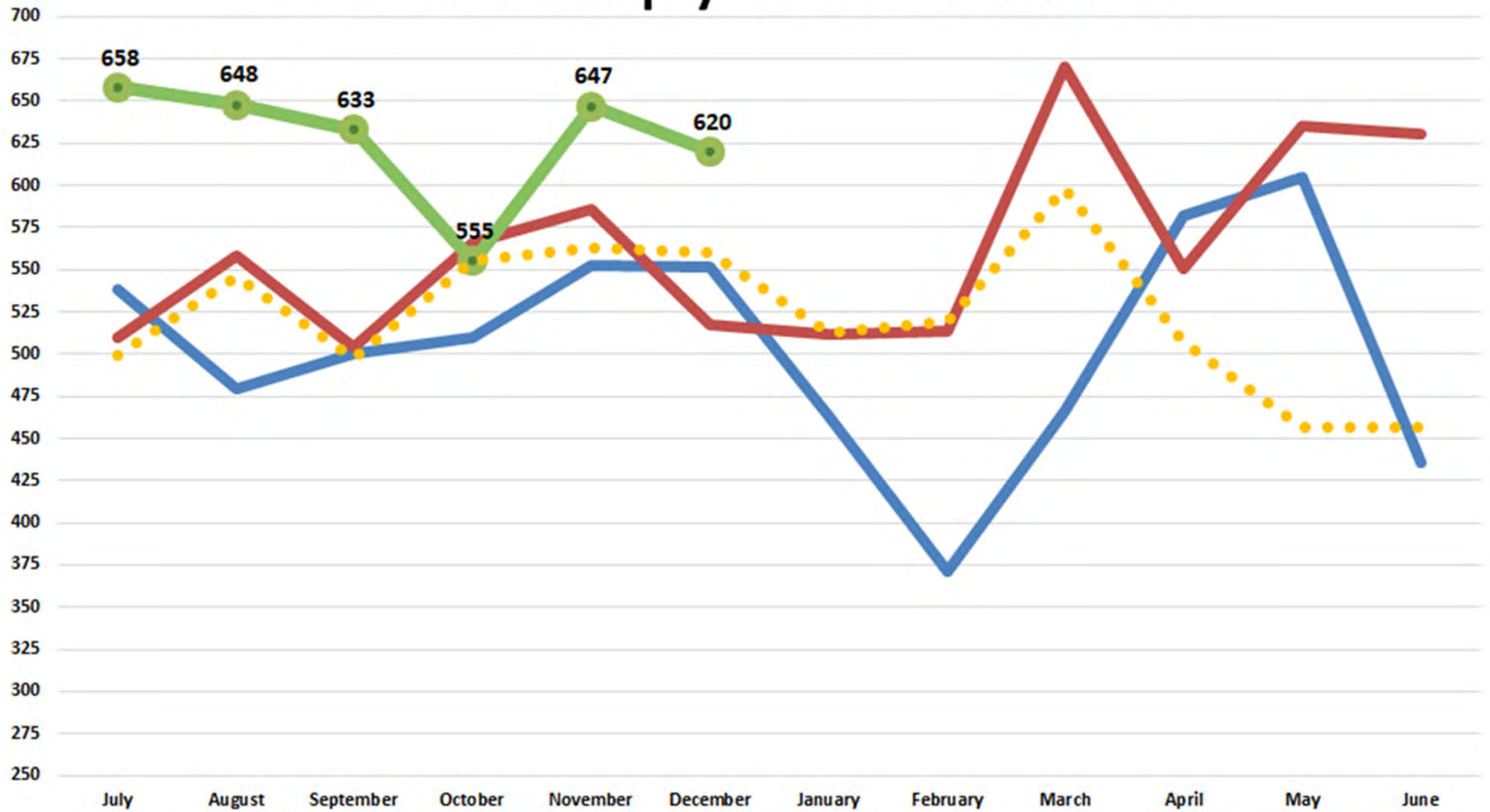
# Surgery Cases (IP & OP)



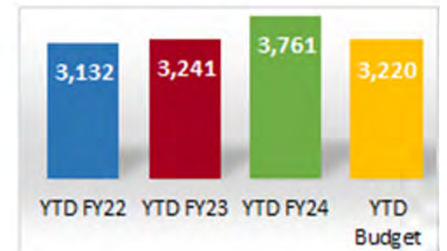
# Cardiac Surgery - 100 Min Units



# Endoscopy Procedures

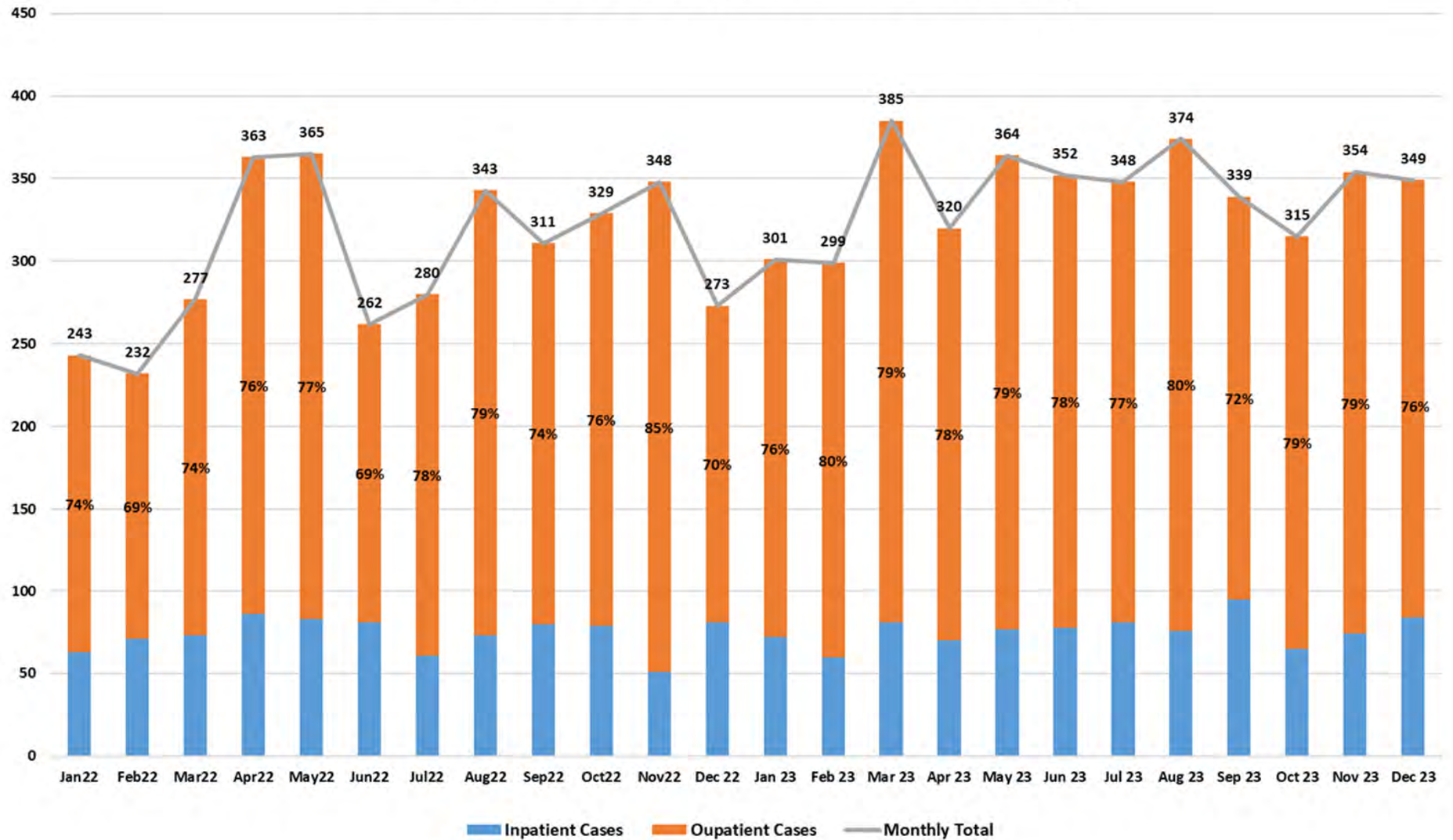


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



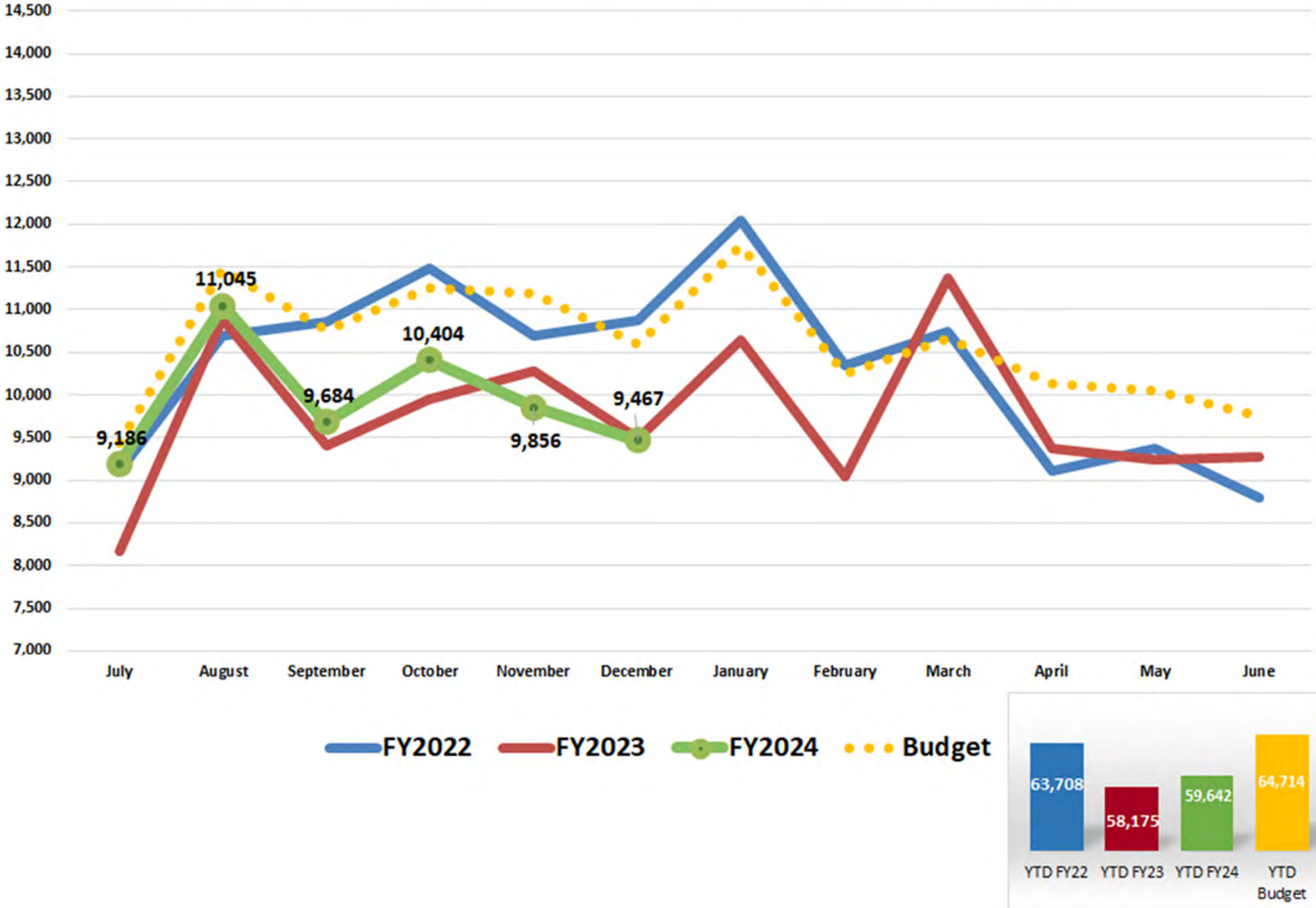


# Endo Cases (Endo Suites)





# Rural Health Clinics Registrations



## Statistical Results – Fiscal Year Comparison (Dec)

Actual Results			Budget	Budget Variance	
Dec 2022	Dec 2023	% Change	Dec 2023	Change	% Change

<b>Average Daily Census</b>	<b>438</b>	<b>411</b>	<b>(6.2%)</b>	<b>426</b>	<b>(15)</b>	<b>(3.5%)</b>
-----------------------------	------------	------------	---------------	------------	-------------	---------------

**KDHCD Patient Days:**

Medical Center	9,269	8,776	(5.3%)	8,890	(114)	(1.3%)
Acute I/P Psych	1,384	1,213	(12.4%)	1,395	(182)	(13.0%)
Sub-Acute	949	960	1.2%	951	9	0.9%
Rehab	541	590	9.1%	571	19	3.3%
TCS-Ortho	442	295	(33.3%)	421	(126)	(29.9%)
TCS	29	0	(100.0%)	0	0	0.0%
NICU	452	433	(4.2%)	450	(17)	(3.8%)
Nursery	521	478	(8.3%)	536	(58)	(10.8%)

<b>Total KDHCD Patient Days</b>	<b>13,587</b>	<b>12,745</b>	<b>(6.2%)</b>	<b>13,214</b>	<b>(469)</b>	<b>(3.5%)</b>
---------------------------------	---------------	---------------	---------------	---------------	--------------	---------------

<b>Total Outpatient Volume</b>	<b>41,726</b>	<b>45,508</b>	<b>9.1%</b>	<b>42,641</b>	<b>2,867</b>	<b>6.7%</b>
--------------------------------	---------------	---------------	-------------	---------------	--------------	-------------

## Statistical Results – Fiscal Year Comparison (Jul-Dec)

Actual Results			Budget	Budget Variance	
FYTD 2023	FYTD 2024	% Change	FYTD 2024	Change	% Change

<b>Average Daily Census</b>	<b>436</b>	<b>398</b>	<b>(8.6%)</b>	<b>421</b>	<b>(23)</b>	<b>(5.5%)</b>
-----------------------------	------------	------------	---------------	------------	-------------	---------------

**KDHCD Patient Days:**

Medical Center	53,323	48,960	(8.2%)	51,852	(2,892)	(5.6%)
Acute I/P Psych	7,831	7,834	0.0%	8,325	(491)	(5.9%)
Sub-Acute	5,400	5,608	3.9%	5,293	315	6.0%
Rehab	3,245	3,140	(3.2%)	3,590	(450)	(12.5%)
TCS-Ortho	2,305	2,086	(9.5%)	2,449	(363)	(14.8%)
TCS	2,115	0	(100.0%)	0	0	0.0%
NICU	2,781	2,568	(7.7%)	2,863	(295)	(10.3%)
Nursery	3,153	3,056	(3.1%)	3,172	(116)	(3.7%)

<b>Total KDHCD Patient Days</b>	<b>80,153</b>	<b>73,252</b>	<b>(8.6%)</b>	<b>77,544</b>	<b>(4,292)</b>	<b>(5.5%)</b>
---------------------------------	---------------	---------------	---------------	---------------	----------------	---------------

<b>Total Outpatient Volume</b>	<b>265,351</b>	<b>268,614</b>	<b>1.2%</b>	<b>253,093</b>	<b>15,521</b>	<b>6.1%</b>
--------------------------------	----------------	----------------	-------------	----------------	---------------	-------------

# Other Statistical Results – Fiscal Year Comparison (Dec)

	Actual Results				Budget	Budget Variance	
	Dec 2022	Dec 2023	Change	% Change	Dec 2023	Change	% Change
<b>Adjusted Patient Days</b>	<b>27,686</b>	<b>24,965</b>	<b>(2,721)</b>	<b>(9.8%)</b>	<b>26,656</b>	<b>(1,730)</b>	<b>(6.5%)</b>
<b>Outpatient Visits</b>	<b>41,726</b>	<b>45,508</b>	<b>3,782</b>	<b>9.1%</b>	<b>42,641</b>	<b>2,867</b>	<b>6.7%</b>
ED Total Registered	7,296	8,864	1,568	21.5%	7,285	1,579	21.7%
Endoscopy Procedures (I/P & O/P)	517	620	103	19.9%	560	60	10.7%
Infusion Center	333	381	48	14.4%	432	(51)	(11.8%)
Dialysis Treatments	1,373	1,556	183	13.3%	1,550	6	0.4%
Cath Lab Minutes (IP & OP)	306	324	18	5.9%	360	(36)	(10.0%)
Radiation Oncology Treatments (I/P & O/P)	1,596	1,684	88	5.5%	2,099	(415)	(19.8%)
Home Health Visits	2,940	3,097	157	5.3%	3,049	48	1.6%
Radiology/CT/US/MRI Proc (I/P & O/P)	16,657	17,243	586	3.5%	16,757	486	2.9%
Surgery Minutes-General & Robotic (I/P & O/P)	1,041	1,062	21	2.0%	1,086	(24)	(2.2%)
Hospice Days	3,533	3,604	71	2.0%	3,748	(144)	(3.8%)
RHC Registrations	9,482	9,467	(15)	(0.2%)	10,591	(1,124)	(10.6%)
O/P Rehab Units	17,471	16,845	(626)	(3.6%)	18,111	(1,266)	(7.0%)
OB Deliveries	393	377	(16)	(4.1%)	403	(26)	(6.5%)
Physical & Other Therapy Units	18,107	16,083	(2,024)	(11.2%)	19,309	(3,226)	(16.7%)
Urgent Care - Demaree	3,257	2,583	(674)	(20.7%)	3,057	(474)	(15.5%)
Urgent Care - Court	4,970	3,781	(1,189)	(23.9%)	4,694	(913)	(19.5%)

# Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

	Actual Results				Budget	Budget Variance	
	FY 2023	FY 2024	Change	% Change	FY 2024	Change	% Change
<b>Adjusted Patient Days</b>	<b>166,281</b>	<b>148,839</b>	<b>(17,442)</b>	<b>(10.5%)</b>	<b>157,491</b>	<b>(8,692)</b>	<b>(5.5%)</b>
<b>Outpatient Visits</b>	<b>265,351</b>	<b>268,614</b>	<b>3,263</b>	<b>1.2%</b>	<b>253,093</b>	<b>15,521</b>	<b>6.1%</b>
Infusion Center	1,938	2,294	356	18.4%	2,296	(2)	(0.1%)
Endoscopy Procedures (I/P & O/P)	3,241	3,761	520	16.0%	3,220	541	16.8%
ED Total Registered	45,153	48,559	3,406	7.5%	44,395	4,164	9.4%
O/P Rehab Units	111,243	117,593	6,350	5.7%	116,055	1,538	1.3%
Home Health Visits	17,638	18,581	943	5.3%	18,573	8	0.0%
Radiology/CT/US/MRI Proc (I/P & O/P)	99,324	103,970	4,646	4.7%	99,656	4,314	4.3%
RHC Registrations	58,175	59,642	1,467	2.5%	64,714	(5,072)	(7.8%)
Dialysis Treatments	8,847	9,044	197	2.2%	9,300	(256)	(2.8%)
Hospice Days	22,003	22,387	384	1.7%	22,536	(149)	(0.7%)
OB Deliveries	2,413	2,406	(7)	(0.3%)	2,418	(12)	(0.5%)
Cath Lab Minutes (IP & OP)	1,861	1,855	(6)	(0.3%)	2,098	(243)	(11.6%)
Surgery Minutes-General & Robotic (I/P & O/P)	6,542	6,468	(74)	(1.1%)	6,701	(233)	(3.5%)
Physical & Other Therapy Units	106,269	101,348	(4,921)	(4.6%)	113,822	(12,474)	(11.0%)
Radiation Oncology Treatments (I/P & O/P)	11,047	10,239	(808)	(7.3%)	12,692	(2,453)	(19.3%)
Urgent Care - Demaree	18,108	12,961	(5,147)	(28.4%)	16,908	(3,947)	(23.3%)
Urgent Care - Court	27,908	19,082	(8,826)	(31.6%)	26,206	(7,124)	(27.2%)



# December Financial Comparison without KHMG (000's)

	Without KHMG				Without KHMG			
	Comparison to Budget - Month of December				Comparison to Prior Year - Month of December			
	Budget Dec-2023	Actual Dec-2023	\$ Change	% Change	Dec-2022	Dec-23	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$49,771	\$48,629	(\$1,142)	-2.3%	\$49,537	\$48,629	(\$908)	-1.9%
Supplemental Gov't Programs	\$6,483	\$6,388	(\$95)	-1.5%	\$5,060	\$6,388	\$1,328	20.8%
Prime Program	\$835	\$822	(\$13)	-1.6%	\$743	\$822	\$79	9.6%
Premium Revenue	\$7,931	\$7,032	(\$899)	-12.8%	\$6,780	\$7,032	\$252	3.6%
Management Services Revenue	\$3,439	\$2,907	(\$533)	-18.3%	\$3,277	\$2,907	(\$370)	-12.7%
Other Revenue	\$2,505	\$3,831	\$1,326	34.6%	\$2,503	\$3,831	\$1,328	34.7%
Other Operating Revenue	\$21,192	\$20,979	(\$213)	-1.0%	\$18,361	\$20,979	\$2,618	12.5%
<b>Total Operating Revenue</b>	<b>\$70,963</b>	<b>\$69,608</b>	<b>(\$1,355)</b>	<b>-1.9%</b>	<b>\$67,899</b>	<b>\$69,608</b>	<b>\$1,709</b>	<b>2.5%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$29,293	\$28,952	(\$341)	-1.2%	\$27,870	\$28,952	\$1,083	3.7%
Contract Labor	\$1,438	\$2,038	\$600	29.5%	\$3,556	\$2,038	(\$1,518)	-74.5%
Employee Benefits	\$6,771	\$6,278	(\$493)	-7.9%	\$5,665	\$6,278	\$613	9.8%
<b>Total Employment Expenses</b>	<b>\$37,502</b>	<b>\$37,268</b>	<b>(\$234)</b>	<b>-0.6%</b>	<b>\$37,091</b>	<b>\$37,268</b>	<b>\$177</b>	<b>0.5%</b>
Medical & Other Supplies	\$13,231	\$12,655	(\$576)	-4.6%	\$13,050	\$12,655	(\$395)	-3.1%
Physician Fees	\$6,665	\$6,987	\$322	4.6%	\$6,342	\$6,987	\$645	9.2%
Purchased Services	\$1,519	\$1,499	(\$20)	-1.3%	\$1,549	\$1,499	(\$50)	-3.3%
Repairs & Maintenance	\$2,371	\$2,627	\$255	9.7%	\$2,174	\$2,627	\$453	17.2%
Utilities	\$877	\$837	(\$40)	-4.7%	\$788	\$837	\$50	5.9%
Rents & Leases	\$165	\$161	(\$4)	-2.8%	\$148	\$161	\$13	8.1%
Depreciation & Amortization	\$2,914	\$2,769	(\$145)	-5.2%	\$2,807	\$2,769	(\$38)	-1.4%
Interest Expense	\$587	\$603	\$16	2.7%	\$704	\$603	(\$100)	-16.6%
Other Expense	\$2,187	\$1,919	(\$267)	-13.9%	\$1,771	\$1,919	\$148	7.7%
Humana Cap Plan Expenses	\$3,701	\$2,924	(\$777)	-26.6%	\$3,372	\$2,924	(\$448)	-15.3%
<b>Total Other Expenses</b>	<b>\$34,218</b>	<b>\$32,981</b>	<b>(\$1,237)</b>	<b>-3.8%</b>	<b>\$32,703</b>	<b>\$32,981</b>	<b>\$277</b>	<b>0.8%</b>
<b>Total Operating Expenses</b>	<b>\$71,720</b>	<b>\$70,249</b>	<b>(\$1,471)</b>	<b>-2.1%</b>	<b>\$69,795</b>	<b>\$70,249</b>	<b>\$454</b>	<b>0.6%</b>
<b>Operating Margin</b>	<b>(\$757)</b>	<b>(\$641)</b>	<b>\$116</b>		<b>(\$1,896)</b>	<b>(\$641)</b>	<b>\$1,255</b>	
Stimulus/FEMA	\$1,610	\$0	(\$1,610)		\$0	\$0	\$0	
<b>Operating Margin after Stimulus/FEMA</b>	<b>\$853</b>	<b>(\$641)</b>	<b>(\$1,494)</b>		<b>(\$1,896)</b>	<b>(\$641)</b>	<b>\$1,255</b>	
Nonoperating Revenue (Loss)	\$484	\$5,057	\$4,573		\$2,901	\$5,057	\$2,156	
<b>Excess Margin</b>	<b>\$1,337</b>	<b>\$4,416</b>	<b>\$3,079</b>		<b>\$1,005</b>	<b>\$4,416</b>	<b>\$3,411</b>	



## FYTD July-Dec: Financial Comparison without KHMG (000's)

	Without KHMG				Without KHMG			
	Comparison to Budget - YTD December				Comparison to Prior Year - YTD December			
	Budget Dec-2023	Actual Dec-2023	\$ Change	% Change	Dec-2022	Dec-2023	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$290,121	\$286,561	(\$3,560)	-1.2%	\$296,196	\$286,561	(\$9,635)	-3.4%
Supplemental Gov't Programs	\$38,477	\$39,118	\$641	1.6%	\$30,556	\$39,118	\$8,562	21.9%
Prime Program	\$4,956	\$4,930	(\$27)	-0.5%	\$4,456	\$4,930	\$474	9.6%
Premium Revenue	\$47,072	\$45,214	(\$1,858)	-4.1%	\$36,307	\$45,214	\$8,907	19.7%
Management Services Revenue	\$20,413	\$19,357	(\$1,056)	-5.5%	\$19,611	\$19,357	(\$254)	-1.3%
Other Revenue	\$14,867	\$20,208	\$5,341	26.4%	\$14,817	\$20,208	\$5,390	26.7%
Other Operating Revenue	\$125,785	\$128,826	\$3,041	2.4%	\$105,746	\$128,826	\$23,080	17.9%
<b>Total Operating Revenue</b>	<b>\$415,906</b>	<b>\$415,387</b>	<b>(\$519)</b>	<b>-0.1%</b>	<b>\$401,942</b>	<b>\$415,387</b>	<b>\$13,445</b>	<b>3.2%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$174,166	\$169,926	(\$4,239)	-2.5%	\$167,116	\$169,926	\$2,811	1.7%
Contract Labor	\$9,860	\$11,499	\$1,639	14.3%	\$33,987	\$11,499	(\$22,487)	-195.6%
Employee Benefits	\$40,260	\$40,775	\$515	1.3%	\$30,690	\$40,775	\$10,085	24.7%
<b>Total Employment Expenses</b>	<b>\$224,286</b>	<b>\$222,200</b>	<b>(\$2,086)</b>	<b>-0.9%</b>	<b>\$231,792</b>	<b>\$222,200</b>	<b>(\$9,592)</b>	<b>-4.3%</b>
Medical & Other Supplies	\$80,824	\$77,427	(\$3,397)	-4.4%	\$80,284	\$77,427	(\$2,857)	-3.7%
Physician Fees	\$39,991	\$38,880	(\$1,111)	-2.9%	\$41,268	\$38,880	(\$2,388)	-6.1%
Purchased Services	\$9,016	\$9,504	\$487	5.1%	\$9,660	\$9,504	(\$156)	-1.6%
Repairs & Maintenance	\$14,206	\$13,313	(\$893)	-6.7%	\$13,379	\$13,313	(\$66)	-0.5%
Utilities	\$5,820	\$5,463	(\$357)	-6.5%	\$5,174	\$5,463	\$289	5.3%
Rents & Leases	\$990	\$921	(\$69)	-7.5%	\$854	\$921	\$67	7.3%
Depreciation & Amortization	\$17,483	\$16,869	(\$613)	-3.6%	\$16,730	\$16,869	\$139	0.8%
Interest Expense	\$3,486	\$3,605	\$119	3.3%	\$3,734	\$3,605	(\$129)	-3.6%
Other Expense	\$12,985	\$11,986	(\$998)	-8.3%	\$10,064	\$11,986	\$1,922	16.0%
Humana Cap Plan Expenses	\$22,209	\$21,356	(\$852)	-4.0%	\$21,518	\$21,356	(\$161)	-0.8%
<b>Total Other Expenses</b>	<b>\$207,010</b>	<b>\$199,326</b>	<b>(\$7,684)</b>	<b>-3.9%</b>	<b>\$202,665</b>	<b>\$199,326</b>	<b>(\$3,339)</b>	<b>-1.7%</b>
<b>Total Operating Expenses</b>	<b>\$431,296</b>	<b>\$421,526</b>	<b>(\$9,770)</b>	<b>-2.3%</b>	<b>\$434,457</b>	<b>\$421,526</b>	<b>(\$12,931)</b>	<b>-3.1%</b>
<b>Operating Margin</b>	<b>(\$15,390)</b>	<b>(\$6,139)</b>	<b>\$9,251</b>		<b>(\$32,515)</b>	<b>(\$6,139)</b>	<b>\$26,376</b>	
Stimulus/FEMA	\$9,554	\$3,220	(\$6,334)		\$97	\$3,220	\$3,123	
<b>Operating Margin after Stimulus/FEM</b>	<b>(\$5,836)</b>	<b>(\$2,919)</b>	<b>\$2,917</b>		<b>(\$32,418)</b>	<b>(\$2,919)</b>	<b>\$29,499</b>	
Nonoperating Revenue (Loss)	\$2,867	\$8,146	\$5,279		\$384	\$8,146	\$7,762	
<b>Excess Margin</b>	<b>(\$2,968)</b>	<b>\$5,227</b>	<b>\$8,195</b>		<b>(\$32,034)</b>	<b>\$5,227</b>	<b>\$37,261</b>	

# Trended Bottom Line

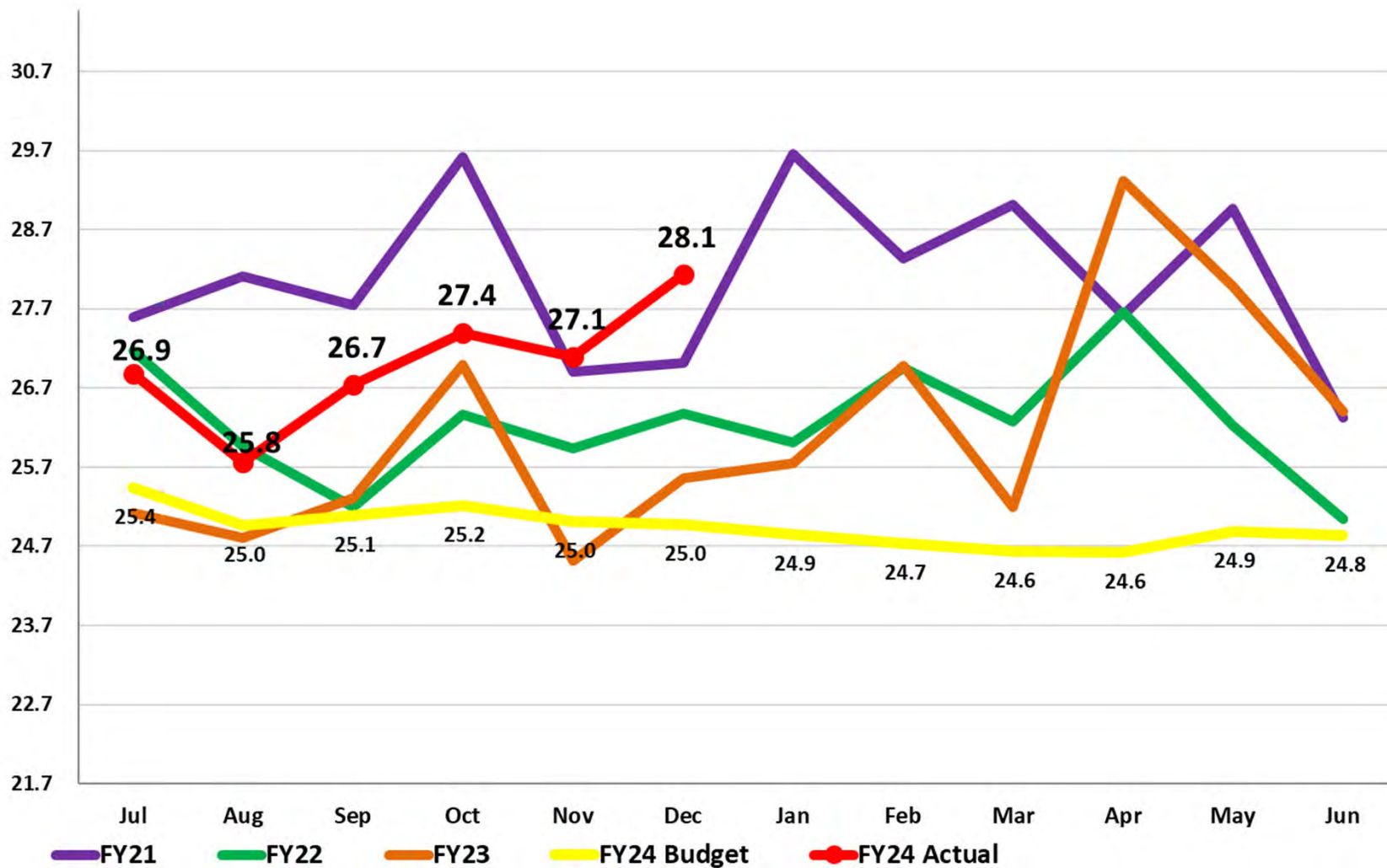


# Month of December- Budget Variances

---

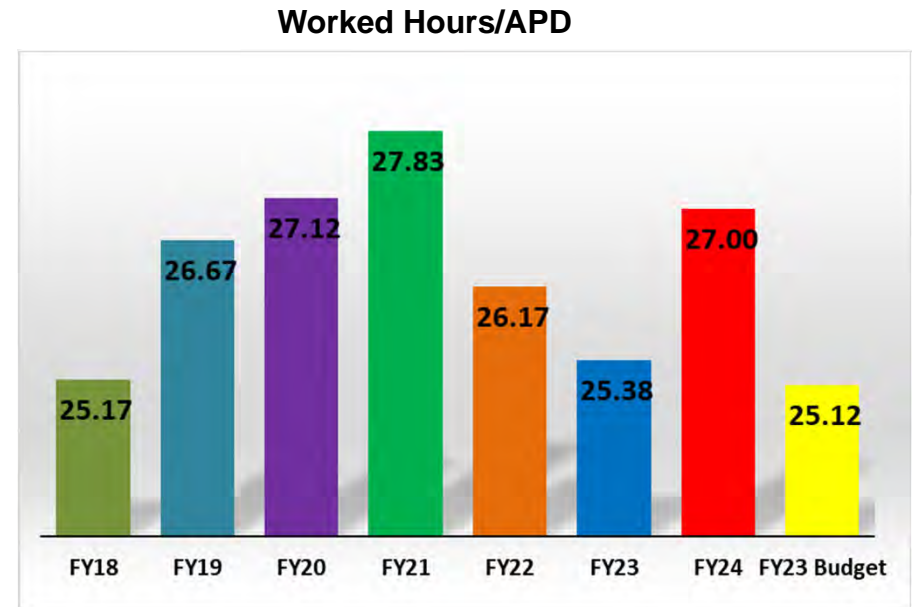
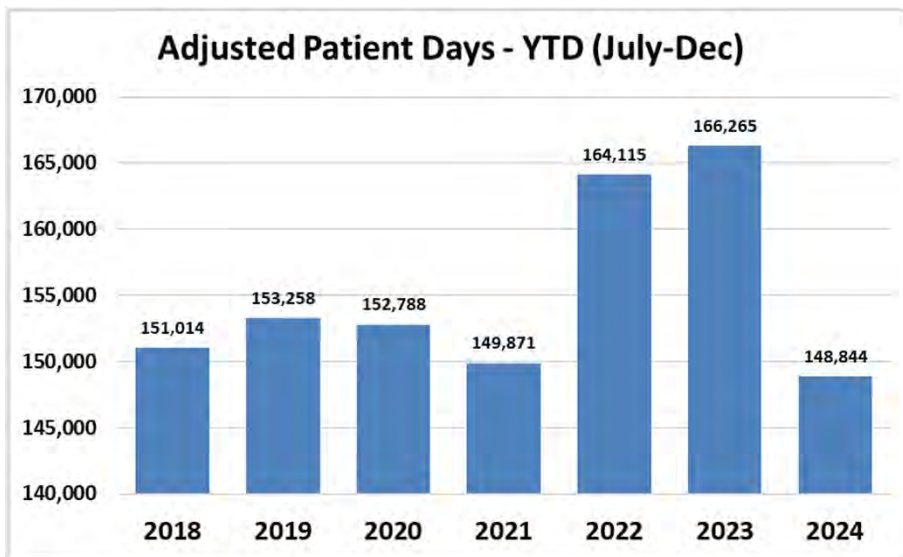
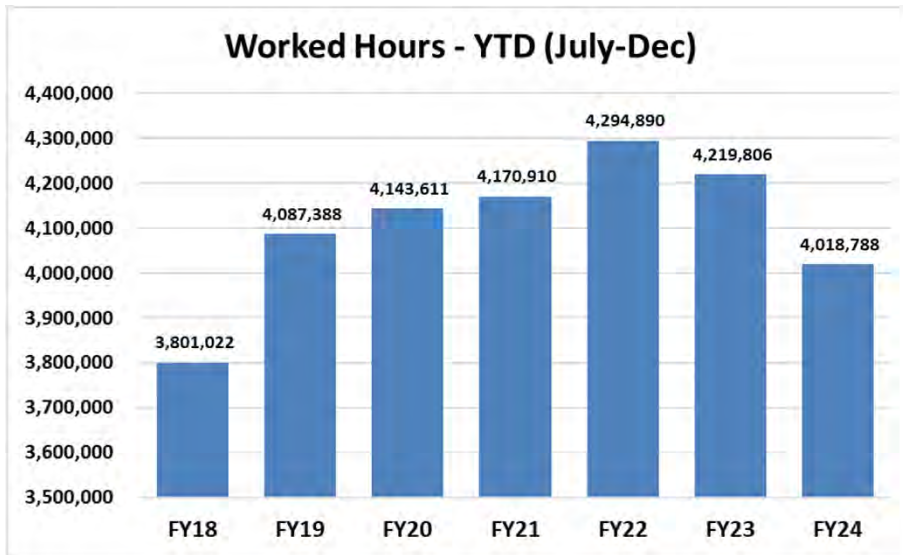
- **Net Patient Service Revenue:** In December, actuals were less than budget by \$1.1M, (2.3%), primarily due to patient volumes that were less than budgeted.
- **Other Revenue:** Other revenue was \$1.3M higher than budget in December. We recorded \$226K from Open Arms donations to offset their operational loss. \$151K was recorded in additional income from Sequoia Surgery and our retail pharmacy was \$336K higher than budgeted. This was offset by a reduction to our Humana premium revenue based on our YTD estimate by (\$899K).
- **Contract Labor:** In December, the need for contract labor was \$600K more than budgeted primarily due to shortages in the ED, L&D department, M/S: 4 South, 3 South and 2 South units.

# Productivity: Worked Hours/Adjusted Patient Days



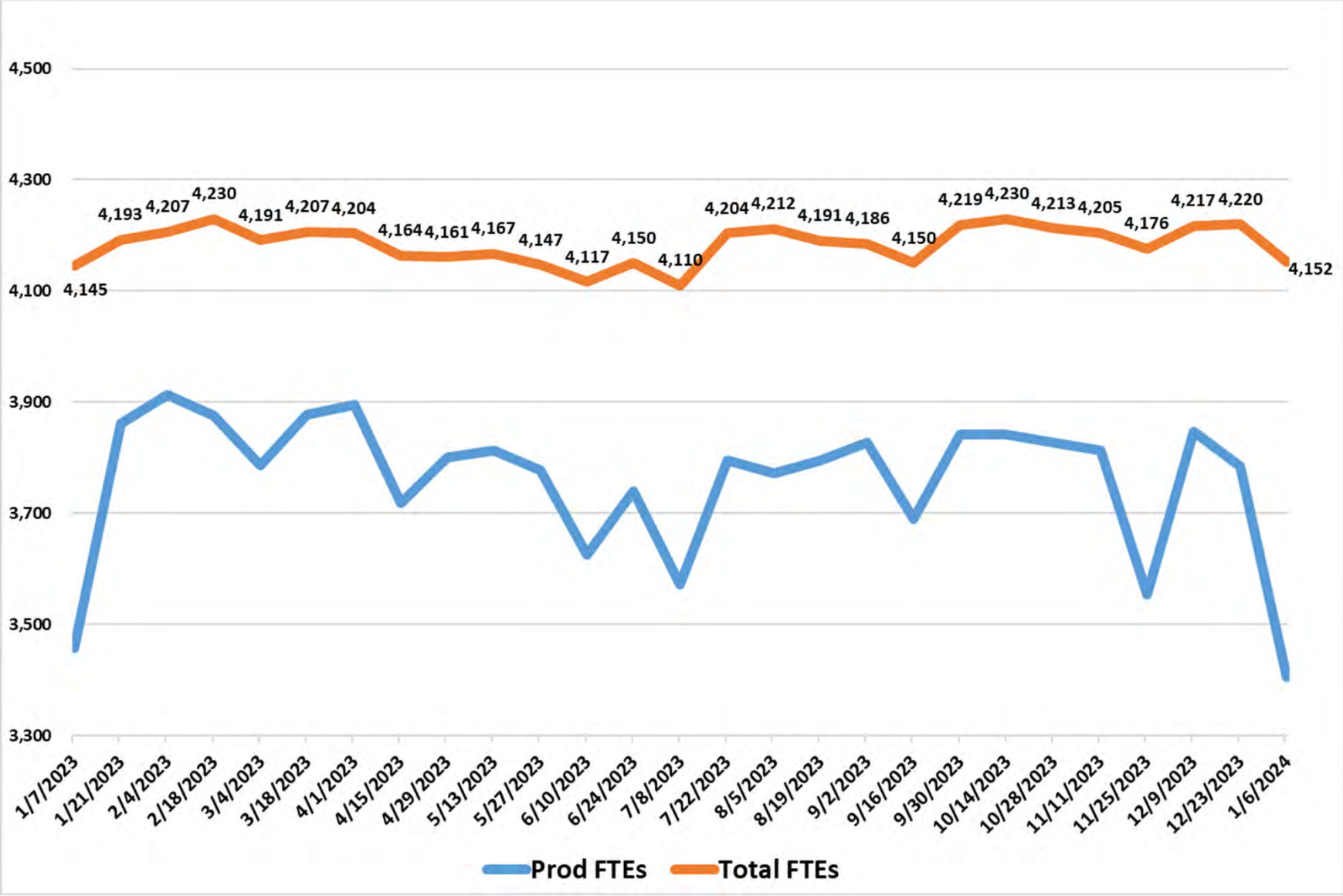


# Adjusted Patient Days Trended

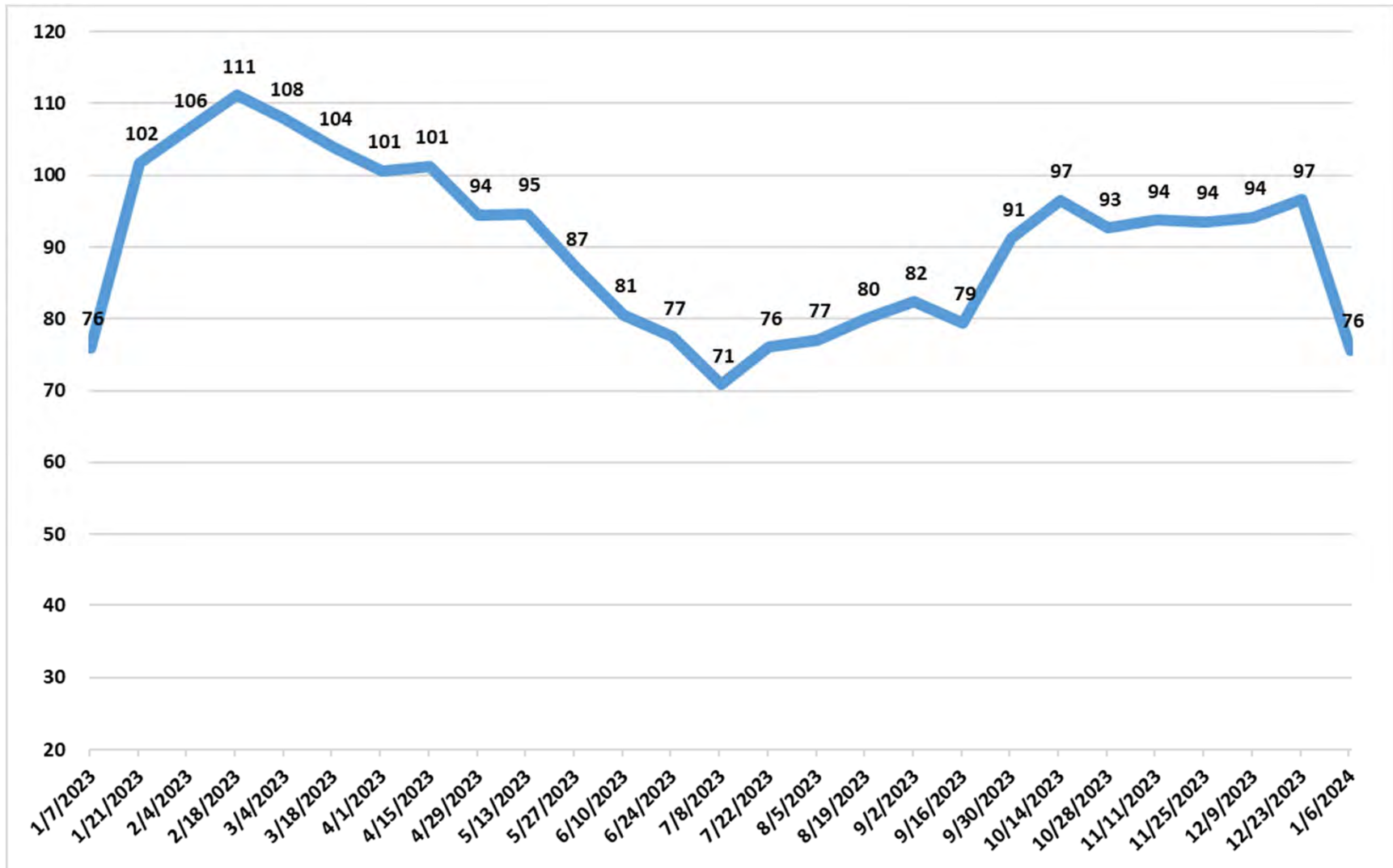




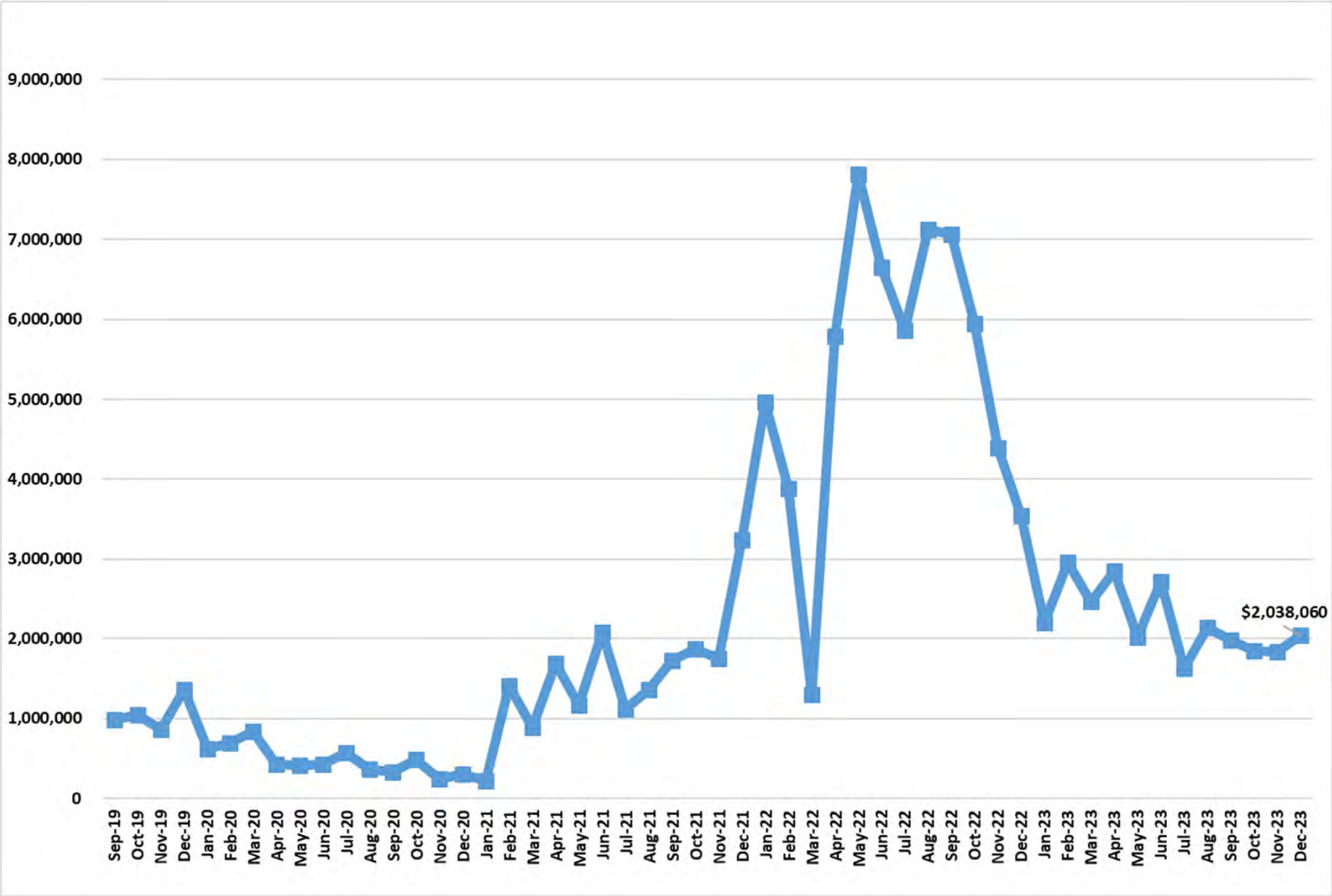
# Productive and Total FTEs without KHMG



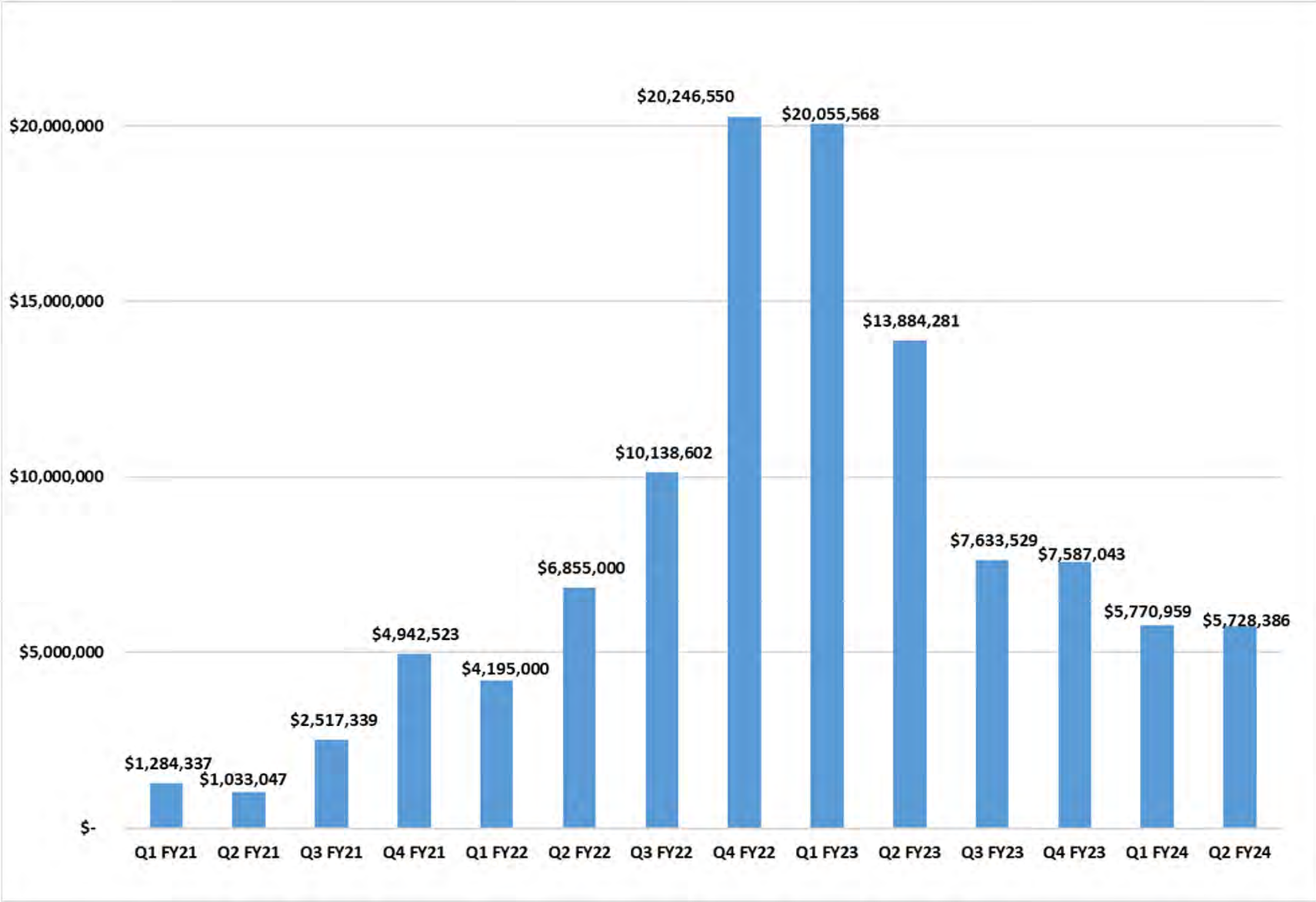
# Contract Labor Full Time Equivalents (FTEs)



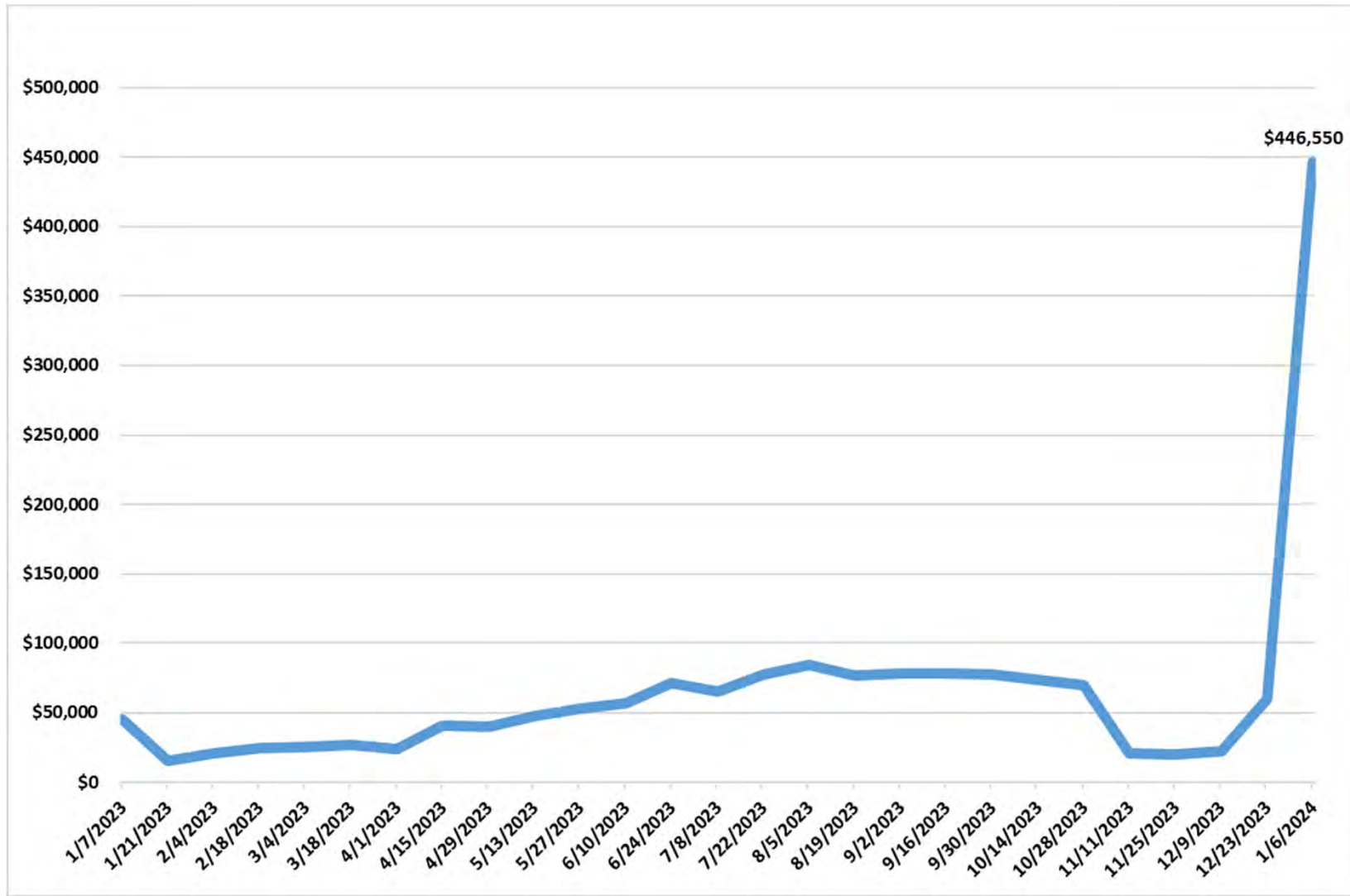
# Contract Labor Expense



# Contract Labor Expense

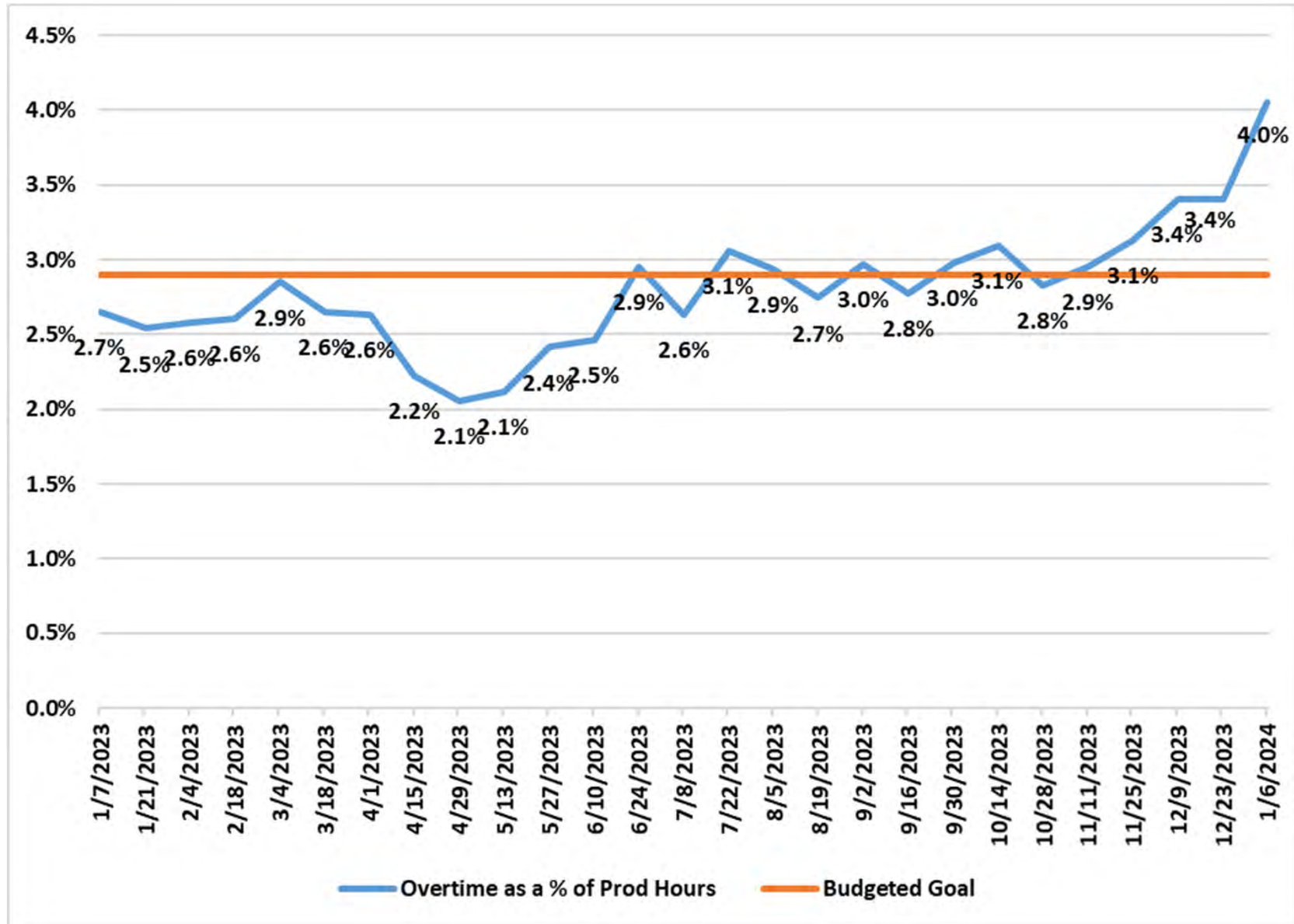


# Shift Bonus Expense

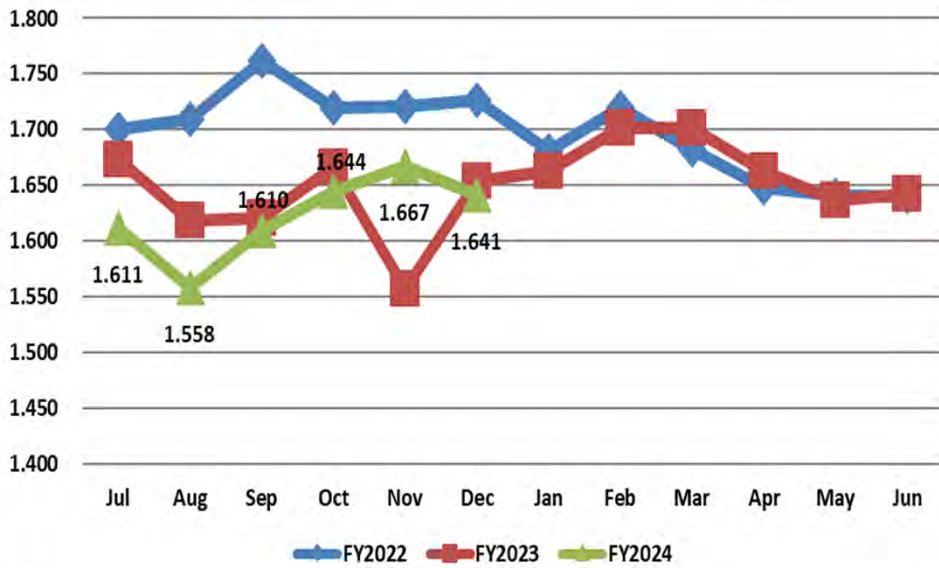




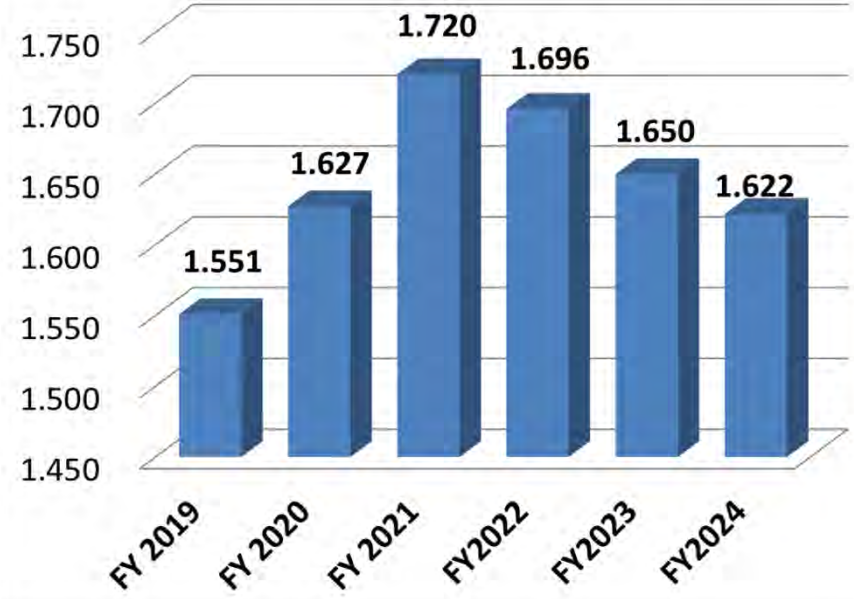
# Overtime as a % of Productive Hours



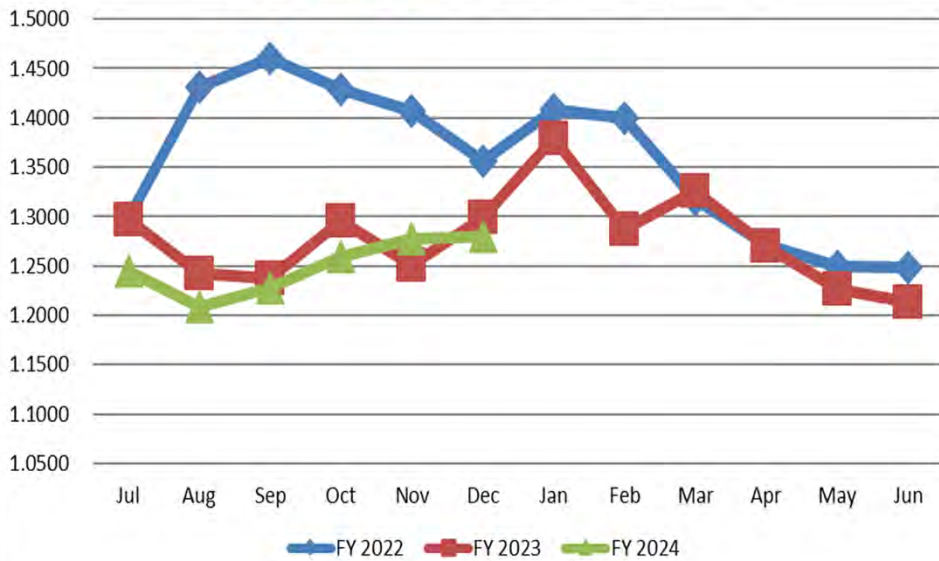
### Case Mix Index w/o Normal Newborns



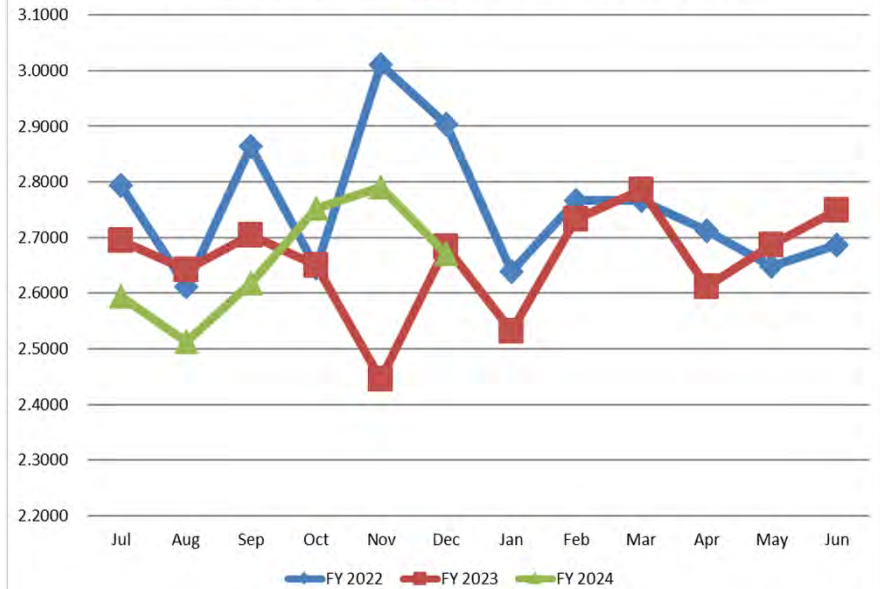
### Case Mix Index w/o Normal Newborns - All



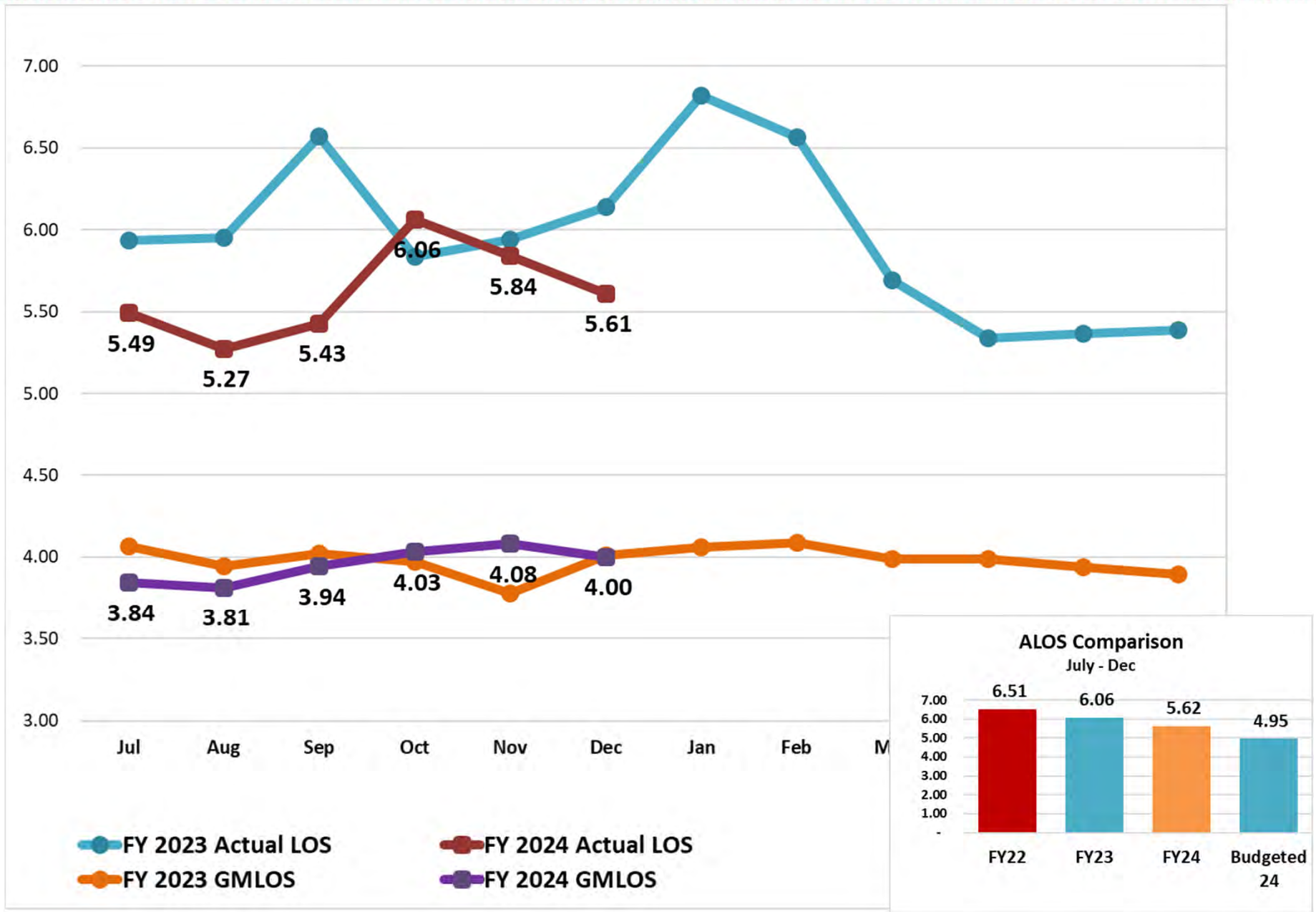
### Case Mix **Medical** w/o Normal Newborns



### Case Mix Index **Surgical** w/o Normal Newborns



# Average Length of Stay versus National Average (GMLOS)



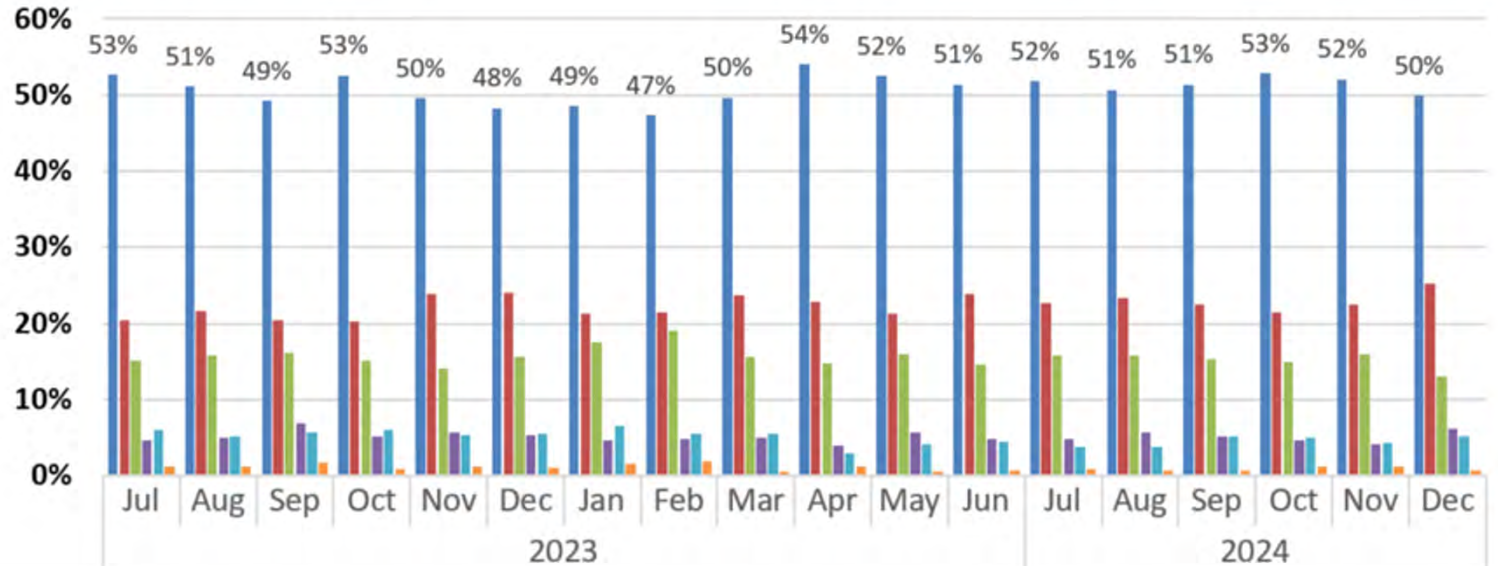


## Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients		
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP
<b>Dec-21</b>	6.82	4.23	2.59	6.12	3.98	2.14
Jan-22	6.09	4.26	1.83	5.97	3.97	2.00
Feb-22	6.61	4.23	2.38	5.86	3.83	2.03
Mar-22	6.60	4.02	2.58	5.67	3.89	1.78
Apr-22	5.79	3.99	1.80	5.67	3.98	1.69
May-22	5.98	3.94	2.04	5.62	3.88	1.74
Jun-22	6.11	3.97	2.14	5.62	3.88	1.74
Jul-22	5.93	4.06	1.87	5.66	3.90	1.76
Aug-22	5.95	3.94	2.01	5.62	3.82	1.80
Sep-22	6.57	4.02	2.55	6.32	3.95	2.37
Oct-22	5.83	3.97	1.86	5.62	3.91	1.71
Nov-22	5.94	3.78	2.16	5.87	3.74	2.13
<b>Dec-22</b>	6.14	4.01	2.13	5.68	3.92	1.76
Jan-23	6.82	4.06	2.76	6.30	3.95	2.35
Feb-23	6.57	4.09	2.48	6.36	4.04	2.32
Mar-23	5.69	3.99	1.70	5.56	3.93	1.63
Apr-23	5.34	3.99	1.35	5.05	3.94	1.11
May-23	5.37	3.94	1.43	5.14	3.91	1.23
Jun-23	5.38	3.90	1.48	5.33	3.86	1.47
Jul-23	5.49	3.84	1.65	5.47	3.82	1.65
Aug-23	5.27	3.81	1.46	5.21	3.77	1.44
Sep-23	5.43	3.94	1.49	5.38	3.91	1.47
Oct-23	6.06	4.03	2.03	6.02	4.01	2.01
Nov-23	5.84	4.08	1.76	5.64	4.05	1.59
<b>Dec-23</b>	5.61	4.00	1.61	5.59	3.97	1.62
<b>Average</b>	<b>6.01</b>	<b>4.02</b>	<b>1.85</b>	<b>5.70</b>	<b>3.91</b>	<b>1.58</b>

# Average Length of Stay Distribution

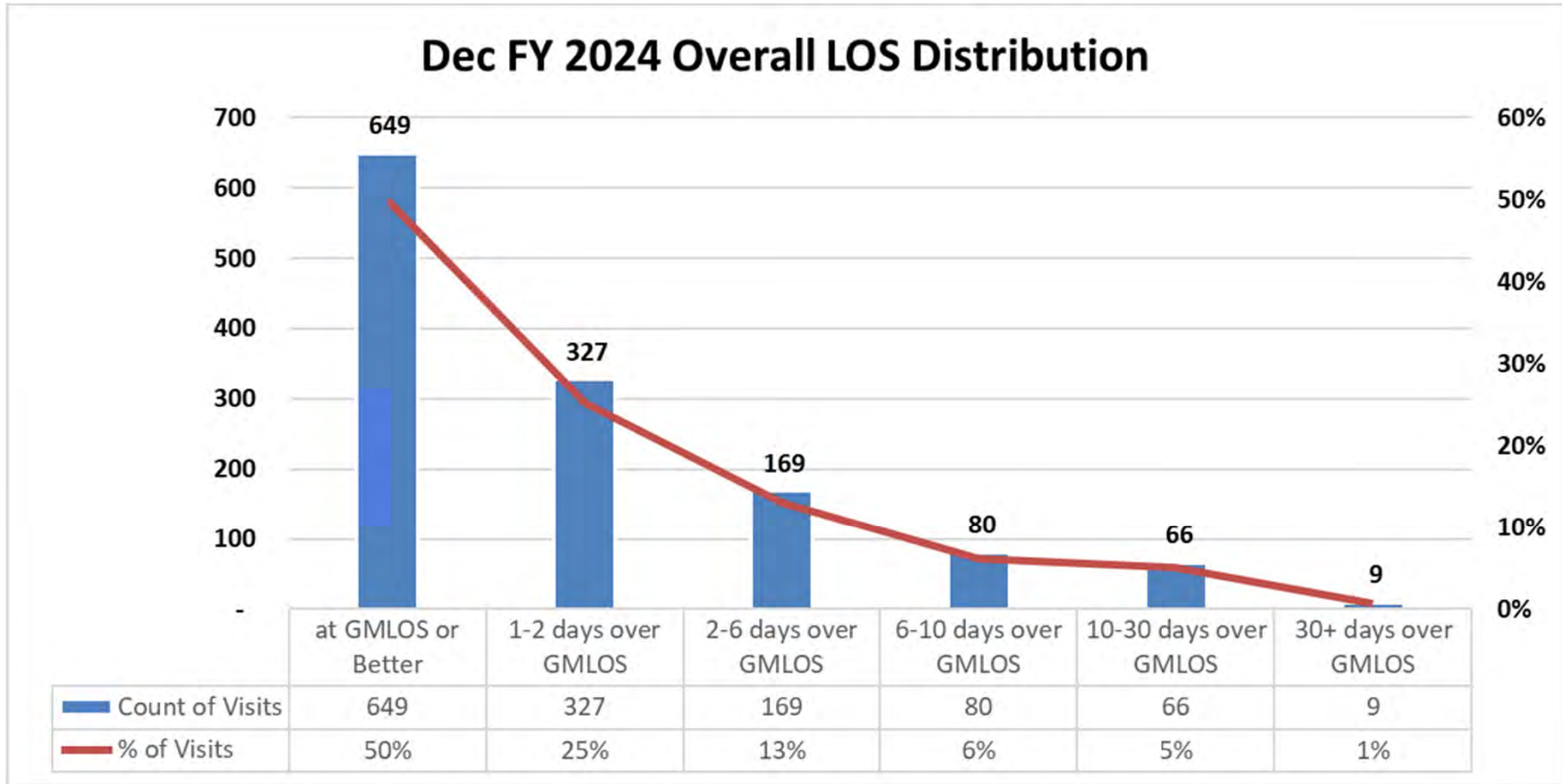
## Overall



at GMLOS or Better	53%	51%	49%	53%	50%	48%	49%	47%	50%	54%	52%	51%	52%	51%	51%	53%	52%	50%
1-2 days over GMLOS	20%	22%	20%	20%	24%	24%	21%	21%	24%	23%	21%	24%	23%	23%	22%	21%	22%	25%
2-6 days over GMLOS	15%	16%	16%	15%	14%	16%	17%	19%	16%	15%	16%	15%	16%	16%	15%	15%	16%	13%
6-10 days over GMLOS	5%	5%	7%	5%	6%	5%	5%	5%	5%	4%	6%	5%	5%	6%	5%	5%	4%	6%
10-30 days over GMLOS	6%	5%	6%	6%	5%	6%	7%	5%	5%	3%	4%	5%	4%	4%	5%	5%	4%	5%
30+ days over GMLOS	1.2%	1.2%	1.7%	1.0%	1.2%	1.1%	1.6%	1.9%	0.5%	1.2%	0.5%	0.8%	0.9%	0.8%	0.6%	1.2%	1.2%	0.7%



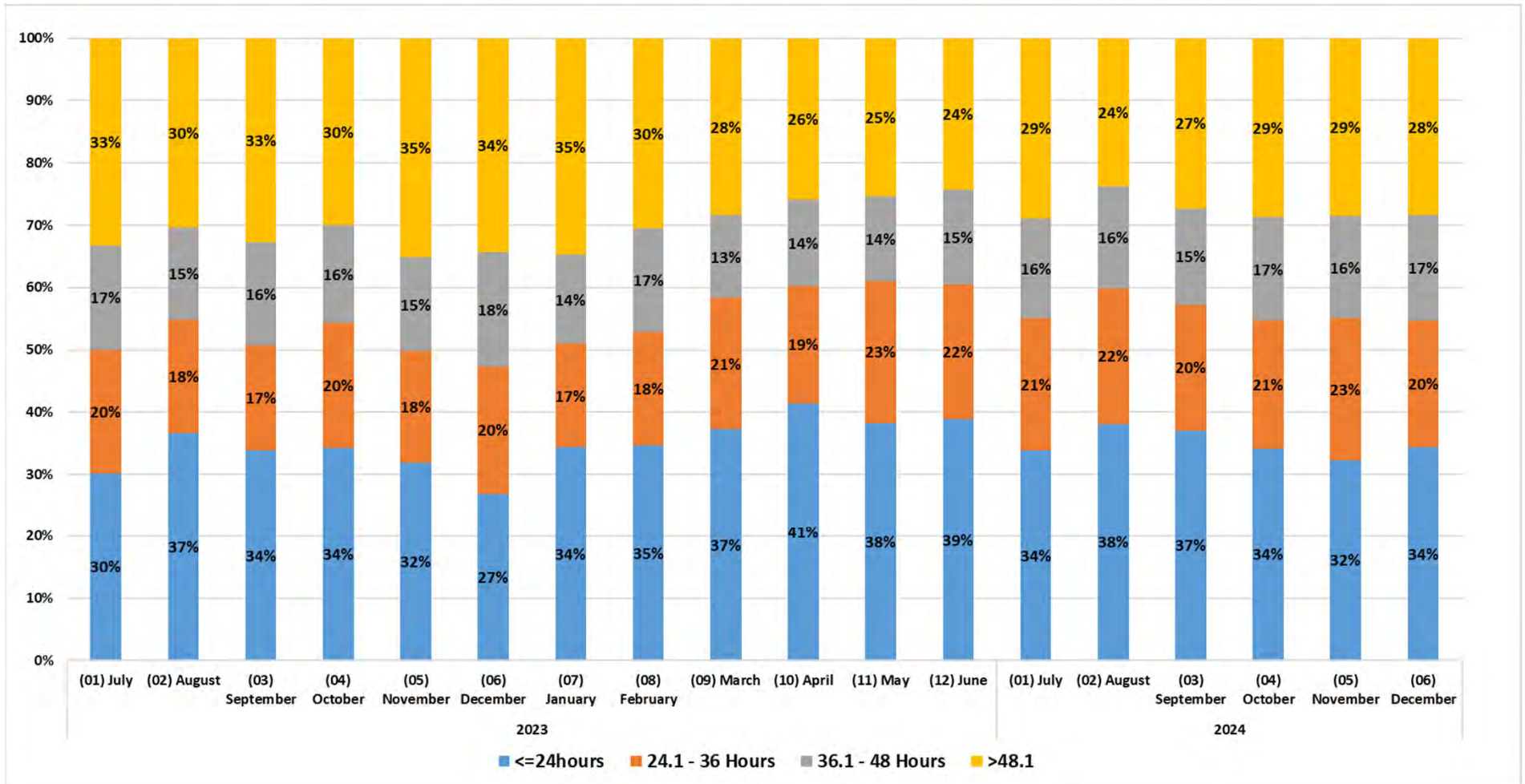
# Average Length of Stay Distribution



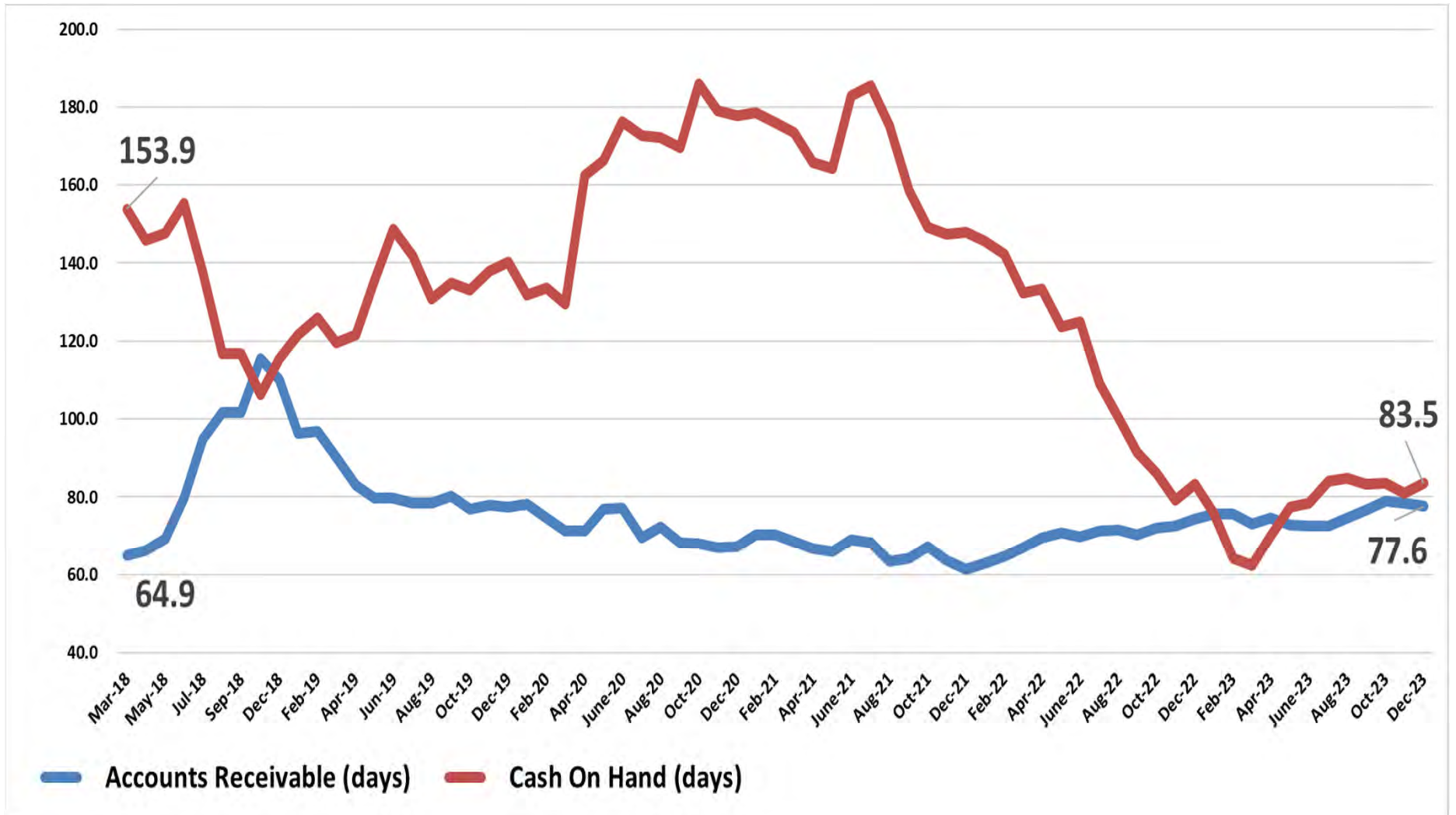
# Opportunity Cost of Reducing LOS to National Average - \$74M FY23



# Monthly Discharges of Observation Patients by their Length of Stay



# Trended Liquidity Ratios



# Ratio Analysis Report

	Dec Value	Nov Value	June 30, 2023 Audited Value	2021 Moody's Median Benchmark		
				Aa	A	Baa
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	2.9	2.8	2.7	1.4	<b>1.7</b>	1.6
Accounts Receivable (days)	77.6	78.4	72.5	48.3	<b>48.3</b>	47.5
Cash On Hand (days)	83.5	81.1	78.3	341.3	<b>268.4</b>	206.5
Cushion Ratio (x)	10.1	9.9	10.3	52.4	<b>31.5</b>	19.9
Average Payment Period (days)	48.4	51.3	44.7	97.6	<b>86.4</b>	94.0
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	83.3%	81.0%	84.7%	323%	<b>220%</b>	170%
Debt-To-Capitalization	35.0%	35.4%	35.2%	20.6%	<b>29.1%</b>	36.3%
Debt-to-Cash Flow (x)	4.5	5.4	(128.9)	2.1	<b>2.6</b>	3.3
Debt Service Coverage	2.7	2.2	(0.1)	9.6	<b>6.0</b>	4.5
Maximum Annual Debt Service Coverage (x)	2.7	2.2	(0.1)	8.2	<b>5.5</b>	3.9
Age Of Plant (years)	14.8	14.7	12.2	10.8	<b>12.4</b>	13.5
<b>PROFITABILITY RATIOS</b>						
Operating Margin	(1.5%)	(1.6%)	(6.9%)	4.1%	<b>3.1%</b>	2.2%
Excess Margin	1.2%	0.2%	(5.5%)	8.1%	<b>6.7%</b>	4.8%
Operating Cash Flow Margin	3.5%	3.4%	(1.3%)	9.6%	<b>8.8%</b>	7.5%
Return on Assets	1.2%	0.2%	(5.7%)	5.8%	<b>4.9%</b>	3.9%



# Consolidated Statements of Net Position (000's)

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Dec-23	Nov-23	Change	% Change	Jun-23 (Audited)
<b>ASSETS AND DEFERRED OUTFLOWS</b>					
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	\$ 447	\$ 9,360	\$ (8,912)	-95.22%	\$ 4,127
Current Portion of Board designated and trusted assets	17,161	19,081	(1,920)	-10.06%	14,978
Accounts receivable:					
Net patient accounts	138,691	140,437	(1,746)	-1.24%	132,621
Other receivables	30,169	29,577	591	2.00%	27,475
	168,859	170,014	(1,155)	-0.68%	160,096
Inventories	14,748	14,302	446	3.12%	13,117
Medicare and Medi-Cal settlements	95,745	98,461	(2,717)	-2.76%	81,412
Prepaid expenses	8,752	9,076	(324)	-3.57%	9,037
Total current assets	305,712	320,294	(14,581)	-4.55%	282,767
<b>NON-CURRENT CASH AND INVESTMENTS -</b>					
less current portion					
Board designated cash and assets	175,416	161,533	13,883	8.59%	174,916
Revenue bond assets held in trust	19,279	18,606	673	3.62%	18,605
Assets in self-insurance trust fund	514	474	40	8.43%	956
Total non-current cash and investments	195,210	180,613	14,596	8.08%	194,477
<b>INTANGIBLE RIGHT TO USE LEASE,</b> net of accumulated amortization	11,933	12,134	(201)	-1.66%	11,249
<b>INTANGIBLE RIGHT TO USE SBITA,</b> net of accumulated amortization	8,418	8,418	-	0.00%	8,417
<b>CAPITAL ASSETS</b>					
Land	20,544	20,544	-	0.00%	17,542
Buildings and improvements	427,164	427,164	-	0.00%	427,105
Equipment	329,371	329,303	68	0.02%	328,663
Construction in progress	22,295	20,657	1,638	7.93%	25,413
	799,375	797,669	1,706	0.21%	798,723
Less accumulated depreciation	496,622	494,112	2,510	0.51%	486,537
	302,752	303,557	(804)	-0.27%	312,186
<b>OTHER ASSETS</b>					
Property not used in operations	1,896	1,900	(4)	-0.22%	1,533
Health-related investments	2,195	2,069	126	6.10%	2,841
Other	13,976	13,976	0	0.00%	13,350
Total other assets	18,067	17,945	122	0.68%	17,724
Total assets	842,091	842,960	(869)	-0.10%	826,820
<b>DEFERRED OUTFLOWS</b>					
	23,886	23,919	(33)	-0.14%	24,083
Total assets and deferred outflows	<b>\$ 865,977</b>	<b>\$ 866,879</b>	<b>\$ (901)</b>	<b>-0.10%</b>	<b>\$ 850,903</b>

# Consolidated Statements of Net Position (000's)

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Dec-23	Nov-23	Change	% Change	Jun-23
<b>LIABILITIES AND NET ASSETS</b>					
<b>CURRENT LIABILITIES</b>					
Accounts payable and accrued expenses	\$ 27,399	\$ 28,558	\$ (1,159)	-4.06%	\$ 30,636
Accrued payroll and related liabilities	55,714	61,172	(5,459)	-8.92%	50,478
SBITA liability, current portion	2,734	2,734	-	0.00%	2,734
Lease liability, current portion	2,614	2,614	-	0.00%	2,614
Bonds payable, current portion	10,105	10,105	-	0.00%	12,159
Notes payable, current portion	7,895	7,895	-	0.00%	7,895
Total current liabilities	106,461	113,078	(6,617)	-5.85%	106,516
<b>LEASE LIABILITY, net of current portion</b>	9,547	9,736	(189)	-1.94%	8,741
<b>SBITA LIABILITY, net of current portion</b>	4,425	4,425	-	0.00%	4,426
<b>LONG-TERM DEBT, less current portion</b>					
Bonds payable	227,338	227,345	(7)	0.00%	227,378
Notes payable	9,850	9,850	-	0.00%	9,850
Total long-term debt	237,188	237,195	(7)	0.00%	237,228
<b>NET PENSION LIABILITY</b>	48,505	47,581	924	1.94%	42,961
<b>OTHER LONG-TERM LIABILITIES</b>	34,023	33,680	343	1.02%	30,984
Total liabilities	440,150	445,695	(5,546)	-1.24%	426,430
<b>NET ASSETS</b>					
Invested in capital assets, net of related debt	65,423	66,107	(684)	-1.03%	75,776
Restricted	51,341	53,107	(1,766)	-3.33%	50,013
Unrestricted	309,064	301,969	7,095	2.35%	294,258
Total net position	425,828	421,183	4,644	1.10%	420,047
Total liabilities and net position	<b>\$ 865,977</b>	<b>\$ 866,879</b>	<b>\$ (901)</b>	<b>-0.10%</b>	<b>\$ 850,903</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		3.93	Various		10,221,558	
CAMP		5.57	CAMP		36,705,445	
Allspring		4.97	Money market		1,940,932	
PFM		4.97	Money market		105,138	
Allspring	1-Jan-24	2.12	Municipal	New York ST	585,000	
Allspring	2-Feb-24	0.35	MTN-C	Paccar Financial Mtn	1,000,000	
Allspring	8-Feb-24	0.35	MTN-C	National Rural	1,400,000	
Allspring	18-Mar-24	0.75	MTN-C	Schwab Charles	1,625,000	
PFM	18-Mar-24	0.75	MTN-C	Schwab Charles	90,000	
Allspring	22-Mar-24	0.75	MTN-C	Verizon	730,000	
PFM	25-Mar-24	3.35	U.S. Govt Agency	FNMA	106,482	
Bank of Marin - CDARS	31-Mar-24	4.50	CD	Bank of Marin	236,500	
Blue Ridge Bank - CDARS	31-Mar-24	4.50	CD	Blue Ridge Bank	236,500	
BOKF National Association - CDARS	31-Mar-24	4.50	CD	BOKF National Association	236,500	
BOM Bank - CDARS	31-Mar-24	4.50	CD	BOM Bank	236,500	
Cattlemens Bank - CDARS	31-Mar-24	4.50	CD	Cattlemens Bank	236,500	
East West Bank - CDARS	31-Mar-24	4.50	CD	East West Bank	236,500	
First Northern Bank of Dixon - CDARS	31-Mar-24	4.50	CD	First Northern Bank of Dixon	236,500	
First Republic Bank - CDARS	31-Mar-24	4.50	CD	First Republic Bank	236,500	
Live Oak Banking Company - CDARS	31-Mar-24	4.50	CD	Live Oak Banking company	236,500	
SouthEast Bank - CDARS	31-Mar-24	4.50	CD	SouthEast Bank	94,138	
SpiritBank - CDARS	31-Mar-24	4.50	CD	SpiritBank	236,500	
Springs Valley Bank & Trust Company - C	31-Mar-24	4.50	CD	Springs Valley Bank & Trust Company	54,362	
The Bank of Commerce - CDARS	31-Mar-24	4.50	CD	The Bank of Commerce	236,500	
Western Alliance - CDARS	31-Mar-24	4.50	CD	Western Alliance	250,000	
Allspring	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	1,000,000	
Allspring	1-May-24	0.36	Municipal	Wisconsin ST	1,320,000	
Allspring	1-May-24	0.43	Municipal	Wisconsin ST	500,000	
Allspring	12-May-24	0.45	MTN-C	Amazon Com Inc	875,000	
Allspring	15-May-24	0.58	Municipal	University Ca	1,000,000	
Allspring	1-Jun-24	0.59	Municipal	Orange Ca	500,000	
Allspring	1-Jun-24	0.64	Municipal	Torrance Ca	1,450,000	
Allspring	15-Jun-24	0.52	Municipal	Louisiana ST	500,000	
Allspring	1-Jul-24	0.63	Municipal	El Segundo Ca	510,000	
Allspring	1-Jul-24	5.00	Municipal	Los Angeles Calif Ca	1,500,000	
PFM	30-Jul-24	2.40	MTN-C	US Bancorp	415,000	
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000	
Allspring	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
PFM	18-Oct-24	0.37	ABS	Honda Auto	7,589	
PFM	24-Oct-24	2.10	MTN-C	Bank of NY	150,000	
PFM	25-Oct-24	0.85	MTN-C	Bank of Ny Mtn	390,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	7-Jan-25	1.63	U.S. Govt Agency	FNMA	1,510,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
PFM	10-Jan-25	1.38	Supra-National Agency	Cooperative	440,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
Allspring	24-Jan-25	1.76	MTN-C	Goldman Sachs	725,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
PFM	12-Feb-25	1.50	U.S. Govt Agency	FHLMC	1,000,000	
PFM	13-Feb-25	1.80	MTN-C	Toyota Motor	420,000	
PFM	14-Feb-25	1.75	MTN-C	Novartis Capital	425,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
PFM	10-Mar-25	2.13	MTN-C	Roche Holding Inc	730,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
PFM	1-Apr-25	3.25	MTN-C	General Dynamics	395,000	
PFM	14-Apr-25	0.50	U.S. Govt Agency	FHLB	1,340,000	
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000	
PFM	22-Apr-25	0.63	U.S. Govt Agency	FNMA	1,530,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
PFM	1-May-25	0.98	MTN-C	Citigroup Inc	440,000	
PFM	11-May-25	1.13	MTN-C	Apple, Inc	655,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
PFM	25-May-25	3.33	U.S. Govt Agency	FHLMC	855,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
PFM	1-Jun-25	1.35	MTN-C	Honeywell	400,000	
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000	
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	1,000,000	
PFM	3-Jun-25	0.80	MTN-C	Amazon Com Inc	445,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000	
PFM	1-Jul-25	0.77	Municipal	Wisconsin ST	440,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
PFM	21-Jul-25	0.50	ABS	GM Financial	99,668	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.77	Municipal	Los Angeles Ca	335,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.78	ABS	Carmax Auto Owner	37,002	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	95,310	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	278,169
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	195,152
PFM	15-Sep-25	0.00	ABS	Hyundai Auto	54,948
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000
PFM	17-Nov-25	0.56	ABS	Kubota Credit	106,788
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	37,897
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	114,071
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	320,210
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	130,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
PFM	16-Nov-26	0.00	ABS	Capital One Multi	640,000

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	600,000
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	265,000
PFM	17-May-27	2.39	MTN-C	American Express Co	655,000
PFM	17-May-27	0.00	MTN-C	Discover Card Exe	305,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	438,815
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	540,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	15-Sep-28	0.00	MTN-C	Discover Card Exe	495,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	500,000

\$ 167,778,173





**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

**Kaweah Delta Medical Foundation**

Wells Fargo Bank	Checking	100100	<u>\$</u>	<u>241,867</u>
------------------	----------	--------	-----------	----------------

**Sequoia Regional Cancer Center**

Wells Fargo Bank	Checking	100500	5,131	<u>\$</u>	<u>5,131</u>
------------------	----------	--------	-------	-----------	--------------

**Kaweah Delta Hospital Foundation**

Central Valley Community Checking	Investments	100100	433,140		
Various	S/T Investments	142200	4,534,149		
Various	L/T Investments	142300	12,458,022		
Various	Unrealized G/L	142400	2,606,646		
				<u>\$</u>	<u>20,031,957</u>

**Summary of board designated funds:**

**Plant fund:**

Uncommitted plant funds	\$	120,701,130	142100	
Committed for capital		<u>15,636,729</u>	142100	
		136,337,859		
GO Bond reserve - L/T		1,992,658	142100	
401k Matching		4,992,361	142100	
Cost report settlement - current	2,135,384		142104	
Cost report settlement - L/T	<u>1,312,727</u>		142100	
		3,448,111		
Development fund/Memorial fund		104,184	112300	
Workers compensation - current	5,625,000		112900	
Workers compensation - L/T	<u>15,278,000</u>		113900	
		20,903,000		
		<u>\$</u>	<u>167,778,173</u>	

	<u>Total</u>		<u>Trust</u>	<u>Surplus</u>	
	<u>Investments</u>	%	<u>Accounts</u>	<u>Funds</u>	%
<b><u>Investment summary by institution:</u></b>					
Bancorp	\$ 362,745	0.2%		362,745	0.2%
CAMP	36,705,445	18.7%		36,705,445	21.9%
Local Agency Investment Fund (LAIF)	10,221,558	5.2%		10,221,558	6.1%
CAMP - GOB Tax Rev	1,541,052	0.8%	1,541,052	-	0.0%
Allspring	59,006,084	30.0%	1,908,555	57,097,529	34.1%
PFM	58,845,086	29.9%		58,845,086	35.1%
Western Alliance	250,000			250,000	0.1%
Bank of Marin	236,500			236,500	0.1%
Blue Ridge Bank	236,500			236,500	0.1%
BOKF National Association	236,500			236,500	0.1%
BOM Bank	236,500			236,500	0.1%
Cattlemens Bank	236,500			236,500	0.1%
East West Bank	236,500			236,500	0.1%
First Northern Bank of Dixon	236,500			236,500	0.1%
First Republic Bank	236,500			236,500	0.1%
Live Oak Banking Company	236,500			236,500	0.1%
SouthEast Bank	94,138			94,138	0.1%
SpiritBank	236,500			236,500	0.1%
Springs Valley Bank & Trust Company	54,362			54,362	0.0%
The Bank of Commerce	236,500			236,500	0.1%
Wells Fargo Bank	1,290,298	0.7%		1,290,298	0.8%
US Bank	25,826,585	13.1%	25,826,585	-	0.0%
<b>Total investments</b>	<u>\$ 196,798,854</u>	<u>100.0%</u>	<u>\$ 29,276,192</u>	<u>167,522,661</u>	<u>100.0%</u>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,000	50,257,000 (30%)
Checking accounts	(255,512)	
Local Agency Investment Fund (LAIF)	10,221,558	75,000,000
CAMP	36,705,445	
Medium-term notes (corporate) (MTN-C)	37,588,000	50,257,000 (30%)
U.S. government agency	59,123,466	
Municipal securities	14,355,000	
Money market accounts	2,046,070	33,505,000 (20%)
Commercial paper	-	41,881,000 (25%)
Asset Backed Securities	4,298,634	33,505,000 (20%)
Supra-National Agency	440,000	50,257,000 (30%)
	<u>\$ 167,522,661</u>	

<u>Return on investment:</u>	
<b>Current month</b>	<u>1.93%</u>
<b>Year-to-date</b>	<u>1.94%</u>
<b>Prospective</b>	<u>2.65%</u>
<b>LAIF (year-to-date)</b>	<u>3.62%</u>
<b>Budget</b>	<u>1.65%</u>

<u>Fair market value disclosure for the quarter ended December 31, 2023 (District only):</u>	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(4,126,972)
Change in unrealized gain (loss) on investments (income statement effect)	\$ 3,057,656	3,704,387

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

**Investment summary of CDs:**

Western Alliance	250,000
Bank of Marin	236,500
Blue Ridge Bank	236,500
BOKF National Association	236,500
BOM Bank	236,500
Cattlemens Bank	236,500
East West Bank	236,500
First Northern Bank of Dixon	236,500
First Republic Bank	236,500
Live Oak Banking company	236,500
SouthEast Bank	94,138
SpiritBank	236,500
Springs Valley Bank & Trust Company	54,362
The Bank of Commerce	236,500
	\$ 3,000,000

**Investment summary of asset backed securities:**

Ally Auto Rec	\$	195,000
American Honda Mtn	\$	145,000
BMW Vehicle Owner		95,000
Fifth Third Auto		385,000
Capital One Multi		640,000
Capital One Prime		265,000
Carmax Auto Owner		1,109,179
GM Finl con Auto Rec		110,000
Gm Financial		99,668
Honda Auto		357,589
Honda Auto Rec Own		130,000
Hyundai Auto		169,948
John Deere Owner		195,152
Kubota Credit		202,098
Mercedes Benz Auto		200,000
	\$	4,298,634

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

**Investment summary of medium-term notes (corporate):**

Abbott Laboratories	\$	195,000
Amazon Com Inc		1,320,000
American Express		445,000
American Express Co		1,250,000
Apple, Inc		655,000
Astrazeneca LP		265,000
Bank of America		1,250,000
Bank of NY		150,000
Bank of NY Mtn		1,390,000
Bk of America		1,300,000
Branch Banking Trust		1,300,000
Chase Issuance Trust		435,000
Caterpillar Finl Mtn		1,320,000
Citibank N A		535,000
Citigroup Inc		440,000
Cooperatieve CD		400,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Discover Card Exe		800,000
Emerson Electric Co		265,000
Exxon Mobil		1,320,000
Ford CR Auto Owner		160,000
General Dynamics		395,000
Goldman Sachs		930,000
Harley Davidson		500,000
Home Depot Inc		285,000
Honeywell		400,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,415,000
Lockheed Martin		203,000
National Rural		1,400,000
National Rural Mtn		285,000
Natixis Ny		405,000
Novartis Capital		425,000
Paccar Financial Mtn		1,000,000
Procter Gamble Co		1,300,000
Roche Holding Inc		730,000
Schwab Charles		1,715,000
State Street Corp		1,420,000
Target Corp		1,230,000
Toyota Motor		1,820,000
Unitedhealth Group		85,000
US Bancorp		415,000
US Bank NA		1,400,000
Verizon		730,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo co		800,000
	<b>\$</b>	<b>37,588,000</b>

**Investment summary of U.S. government agency:**

Federal National Mortgage Association (FNMA)	\$	7,186,482
Federal Home Loan Bank (FHLB)		1,865,000
Federal Home Loan Mortgage Corp (FHLMC)		8,741,984
US Treasury Bill		41,330,000
	<b>\$</b>	<b>59,123,466</b>



**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Dec 31, 2023**

**Investment summary of municipal securities:**

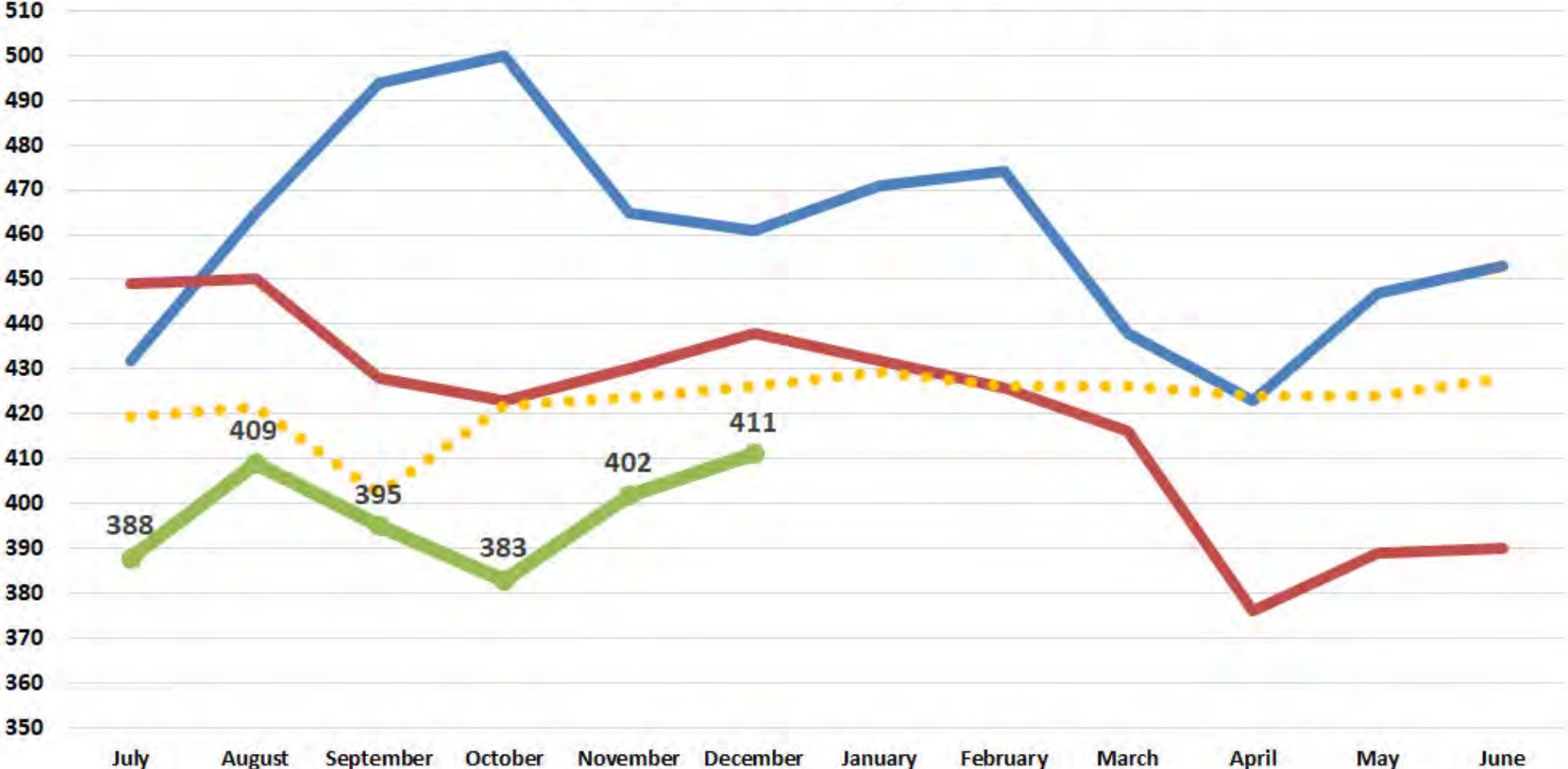
Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
El Segundo Ca		510,000
Florida ST		600,000
Los Angeles Ca		605,000
Los Angeles Calif Ca		1,500,000
Louisiana ST		500,000
Massachusetts St		1,000,000
Mississippi ST		300,000
New York ST		585,000
Orange Ca		500,000
San Diego County		300,000
San Juan Ca		385,000
Santa Cruz Ca		400,000
Torrance Ca		1,450,000
University Ca		1,000,000
University Calif Ca		185,000
Wisconsin ST		2,260,000
	<u>\$</u>	<u>14,355,000</u>

**Investment summary of Supra-National Agency:**

Cooperative	\$	440,000
Inter Amer Bk		-
	<u>\$</u>	<u>440,000</u>

# Statistical Report December 2023

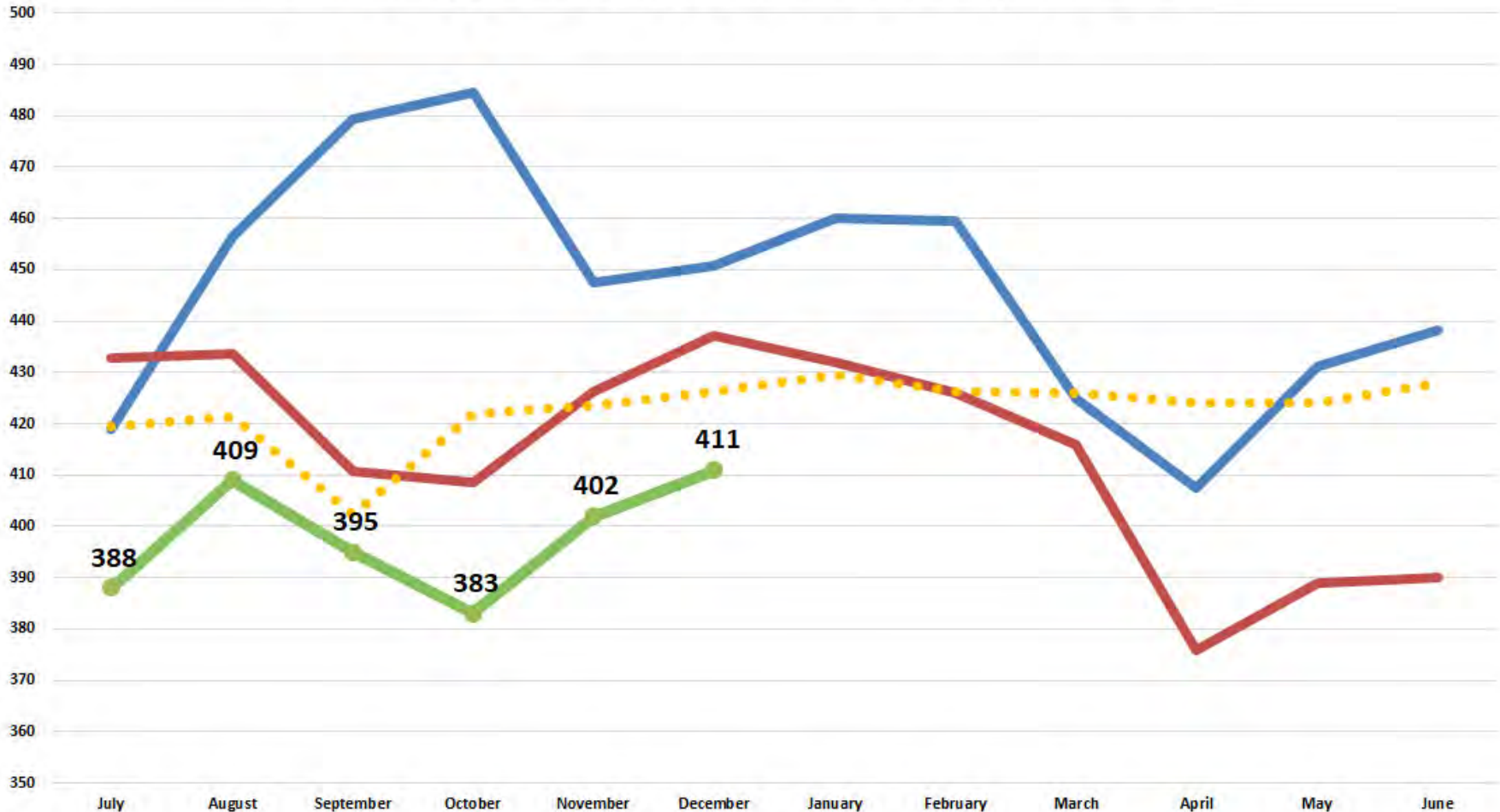
# Average Daily Census



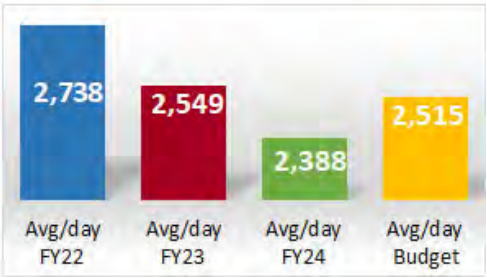
— FY2022   
 — FY2023   
 — FY2024   
 ⋯ Budget



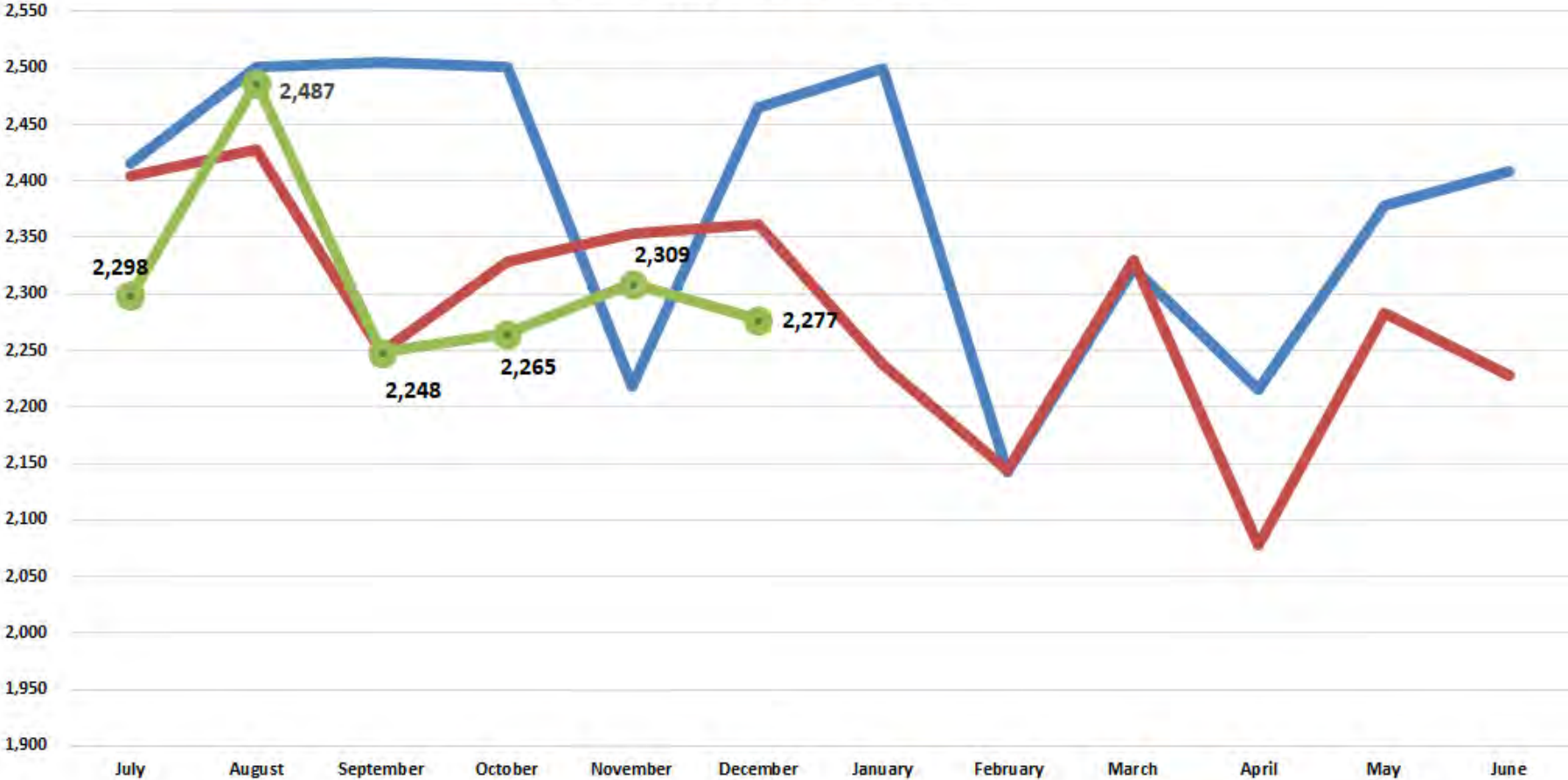
# Average Daily Census w/o TCS



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



# Admissions

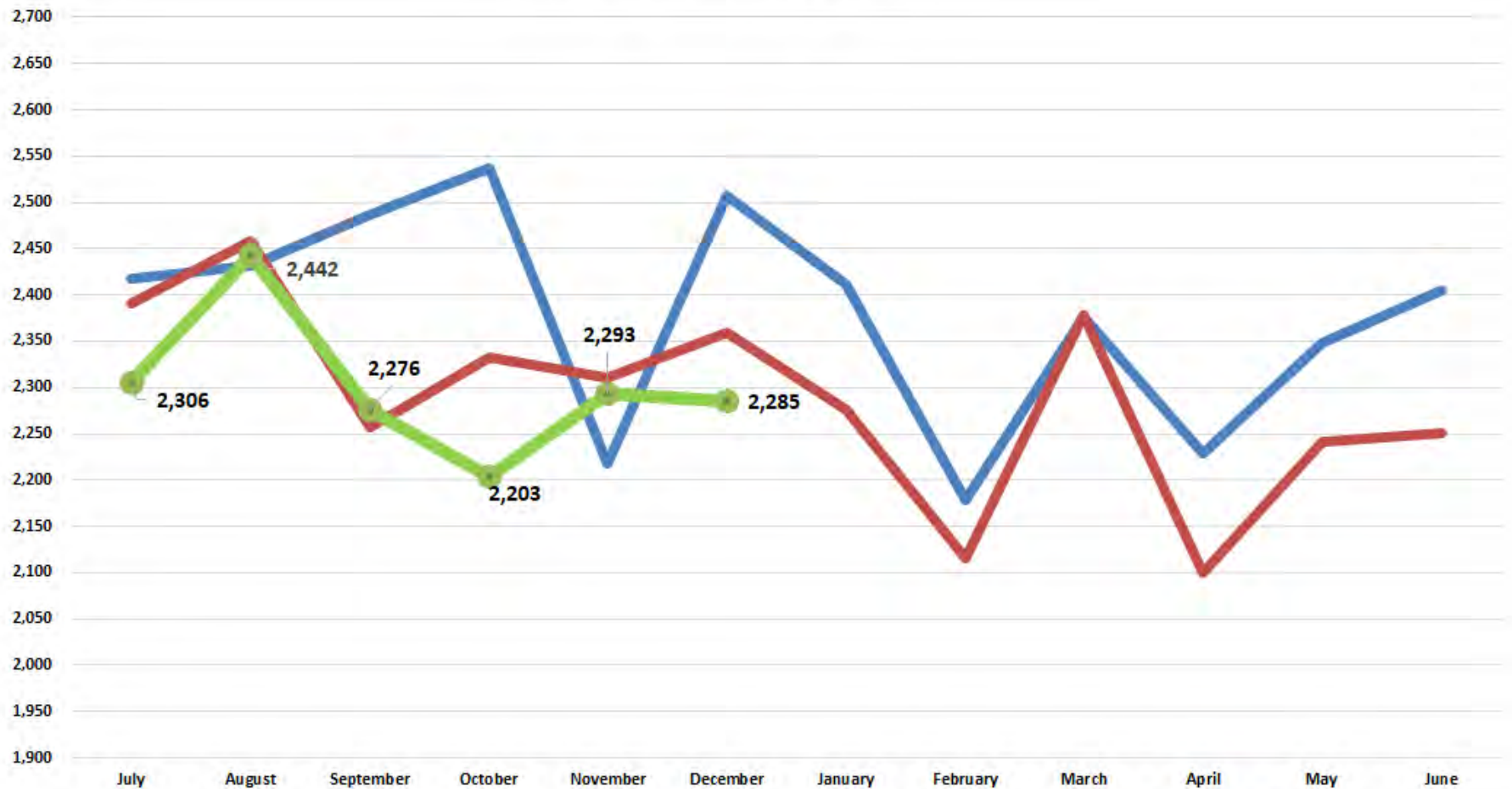


— FY2022   
 — FY2023   
 — FY2024





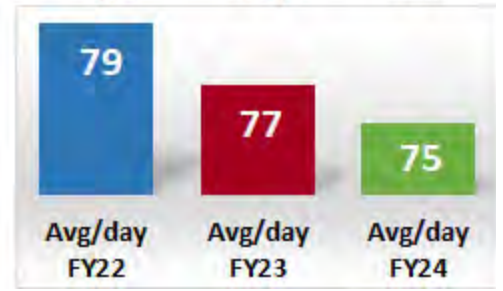
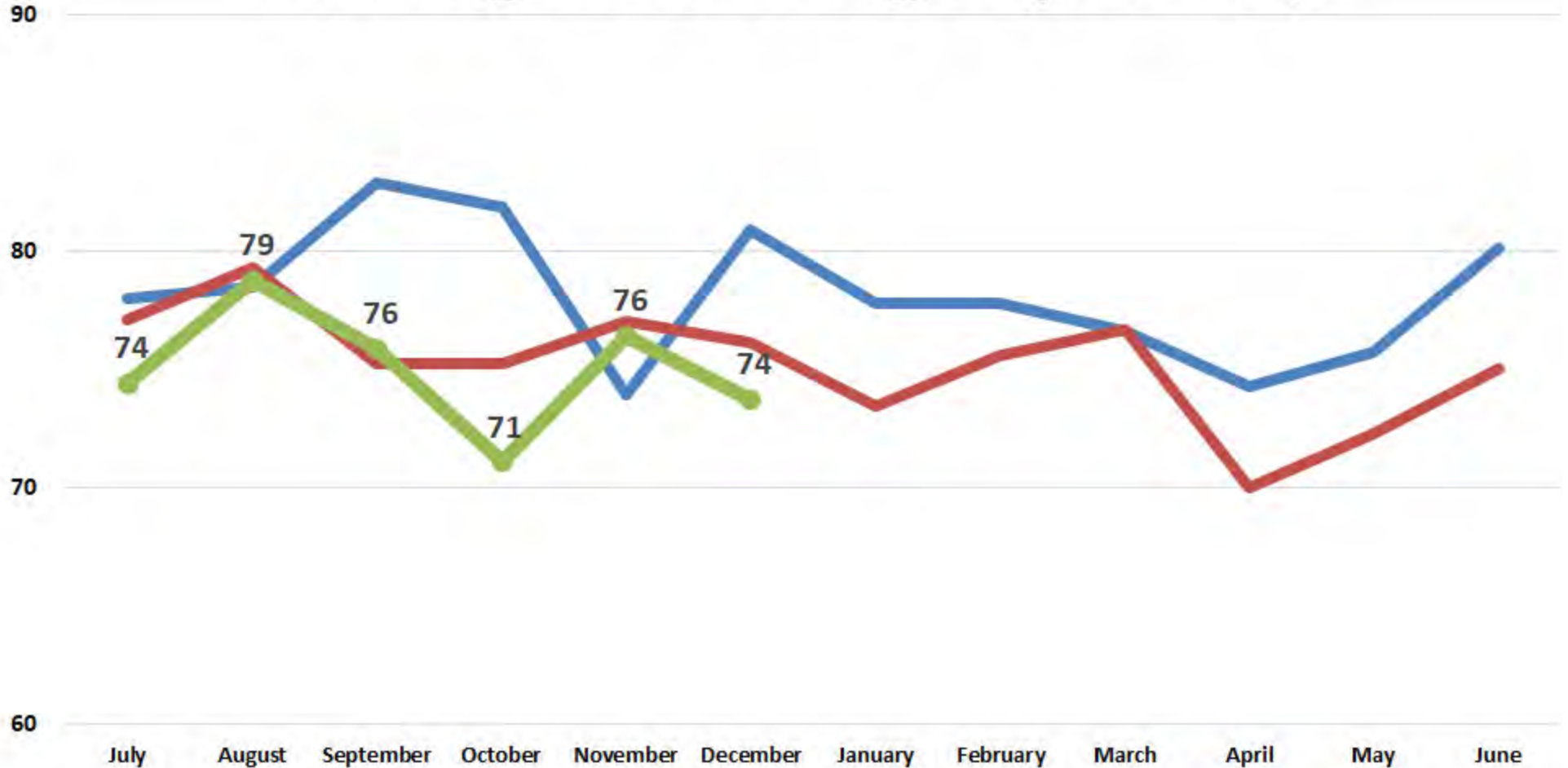
# Discharges



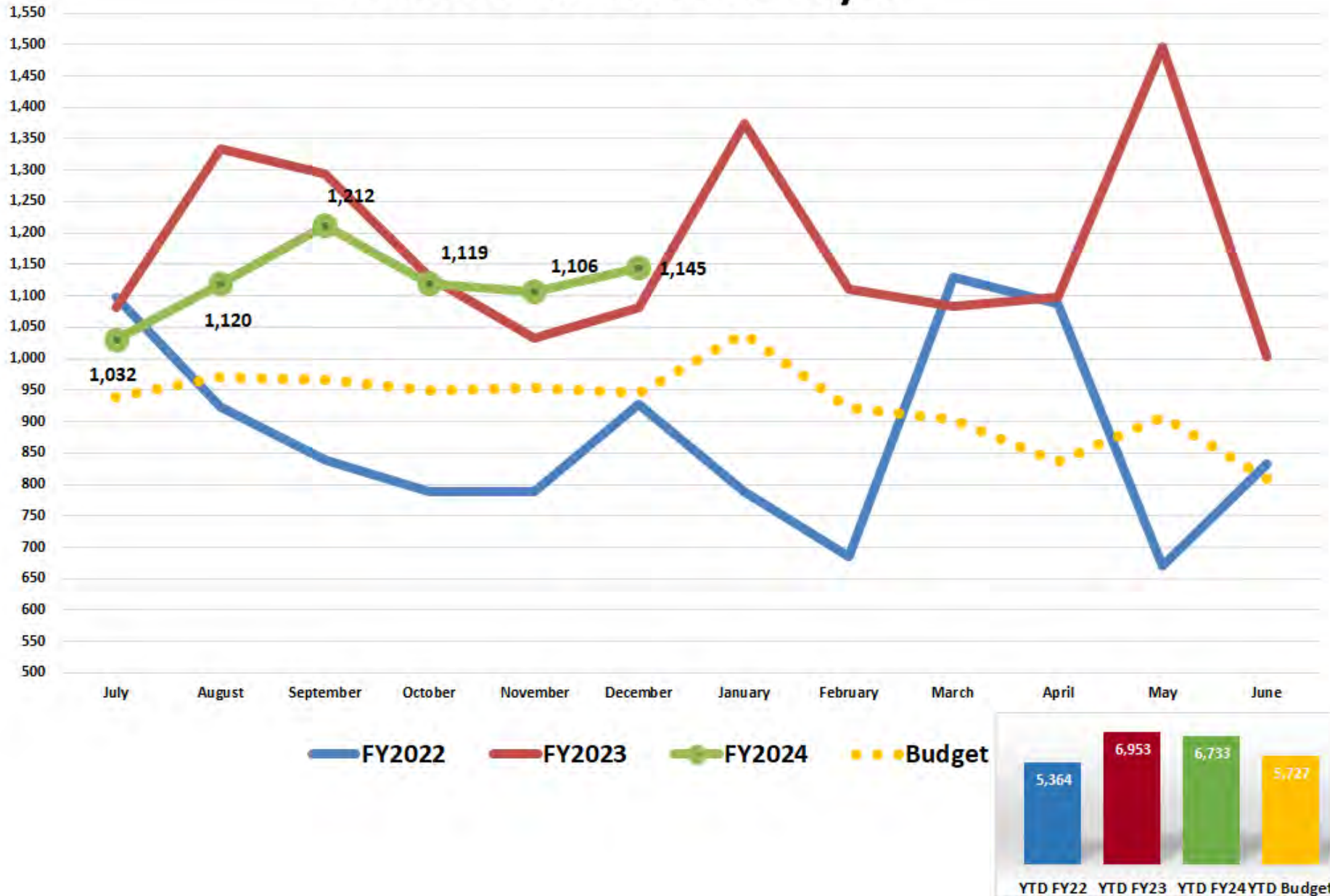
— FY2022    — FY2023    — FY2024



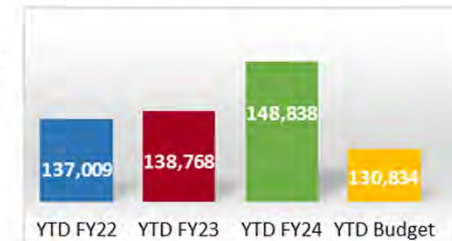
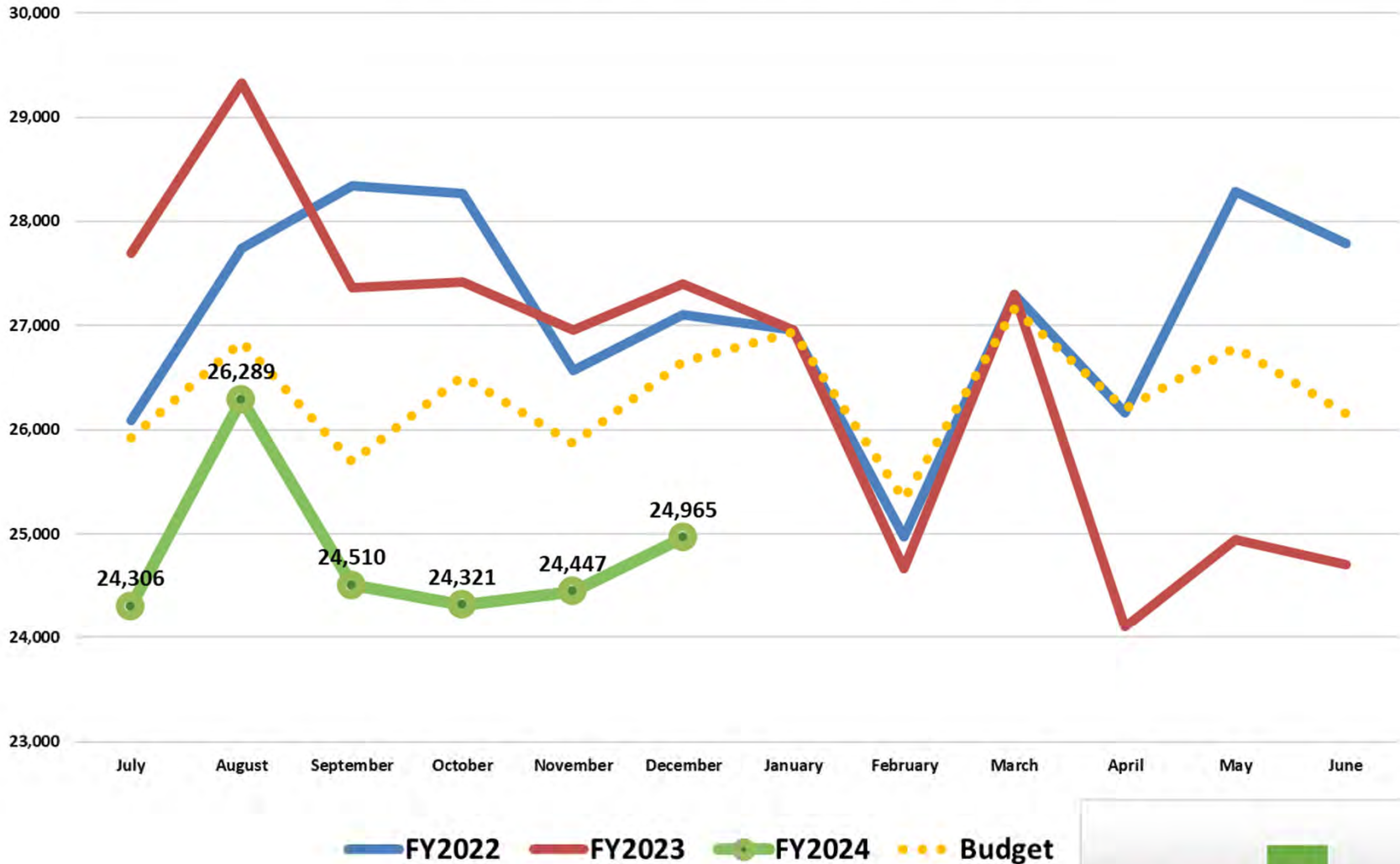
# Average Discharges per day



# Observation Days

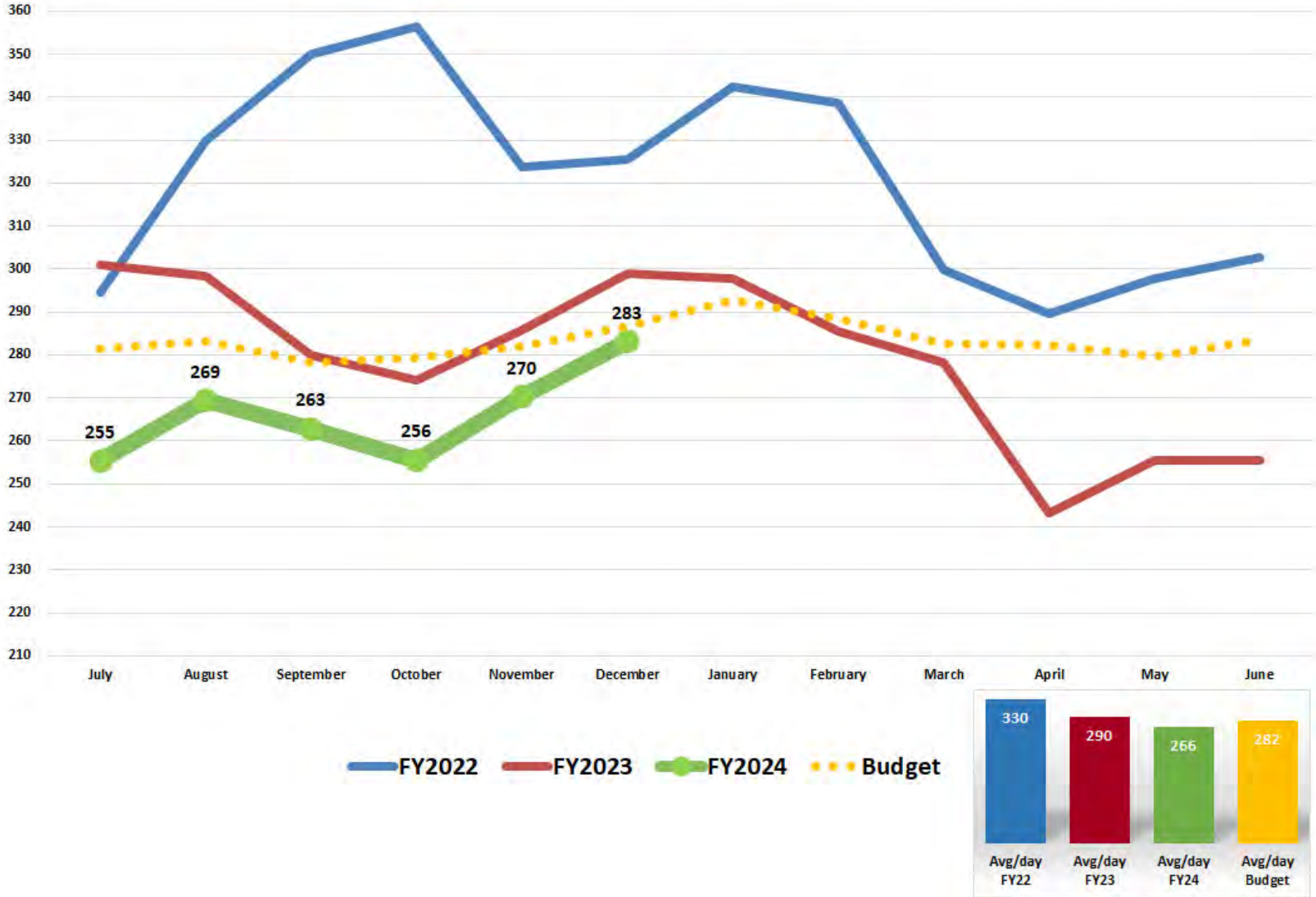


# Adjusted Patient Days

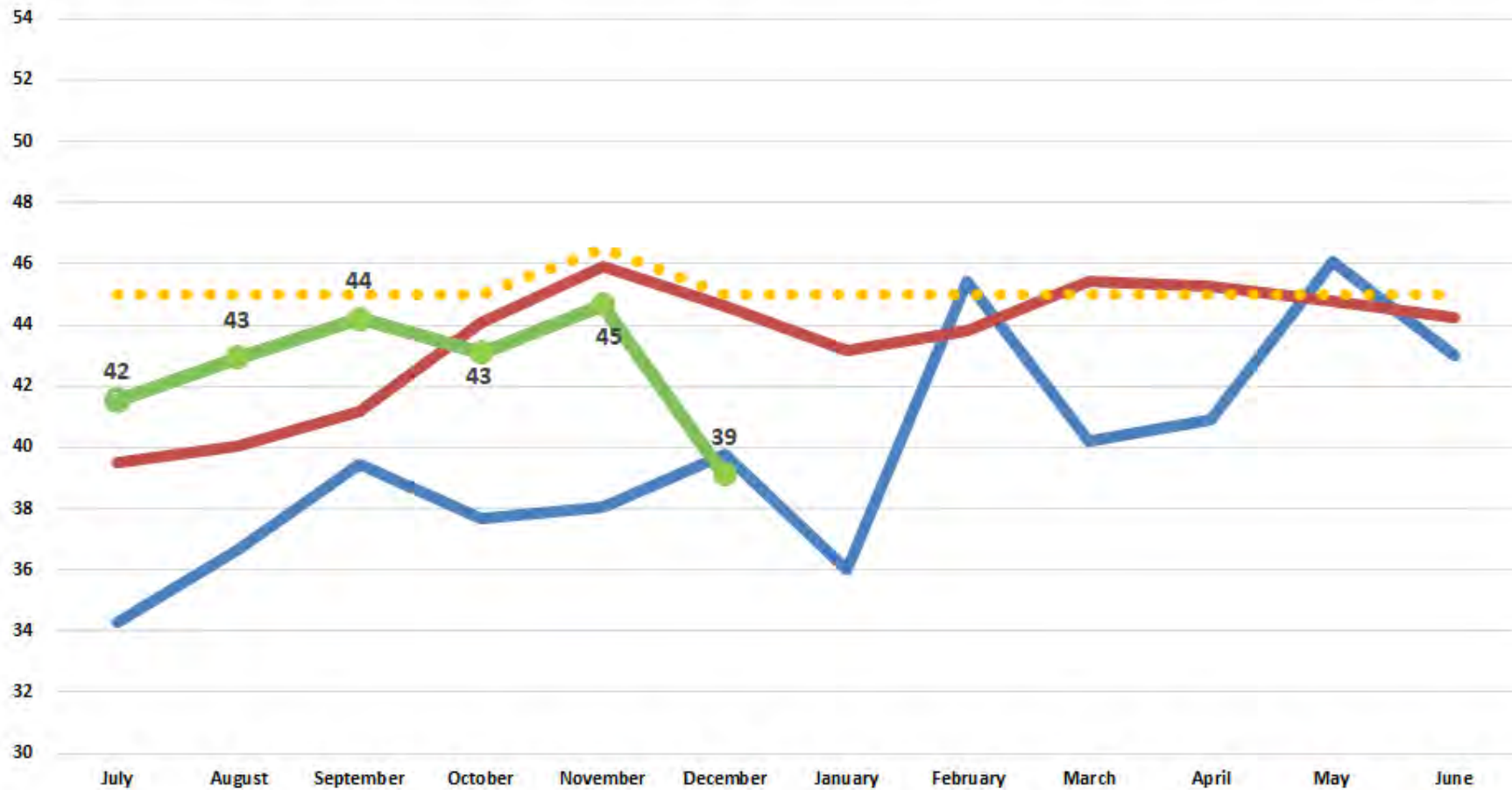




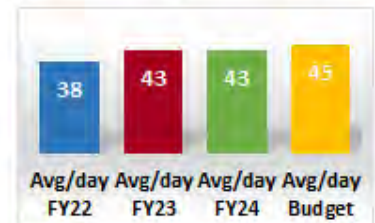
# Medical Center (Avg Patients Per Day)



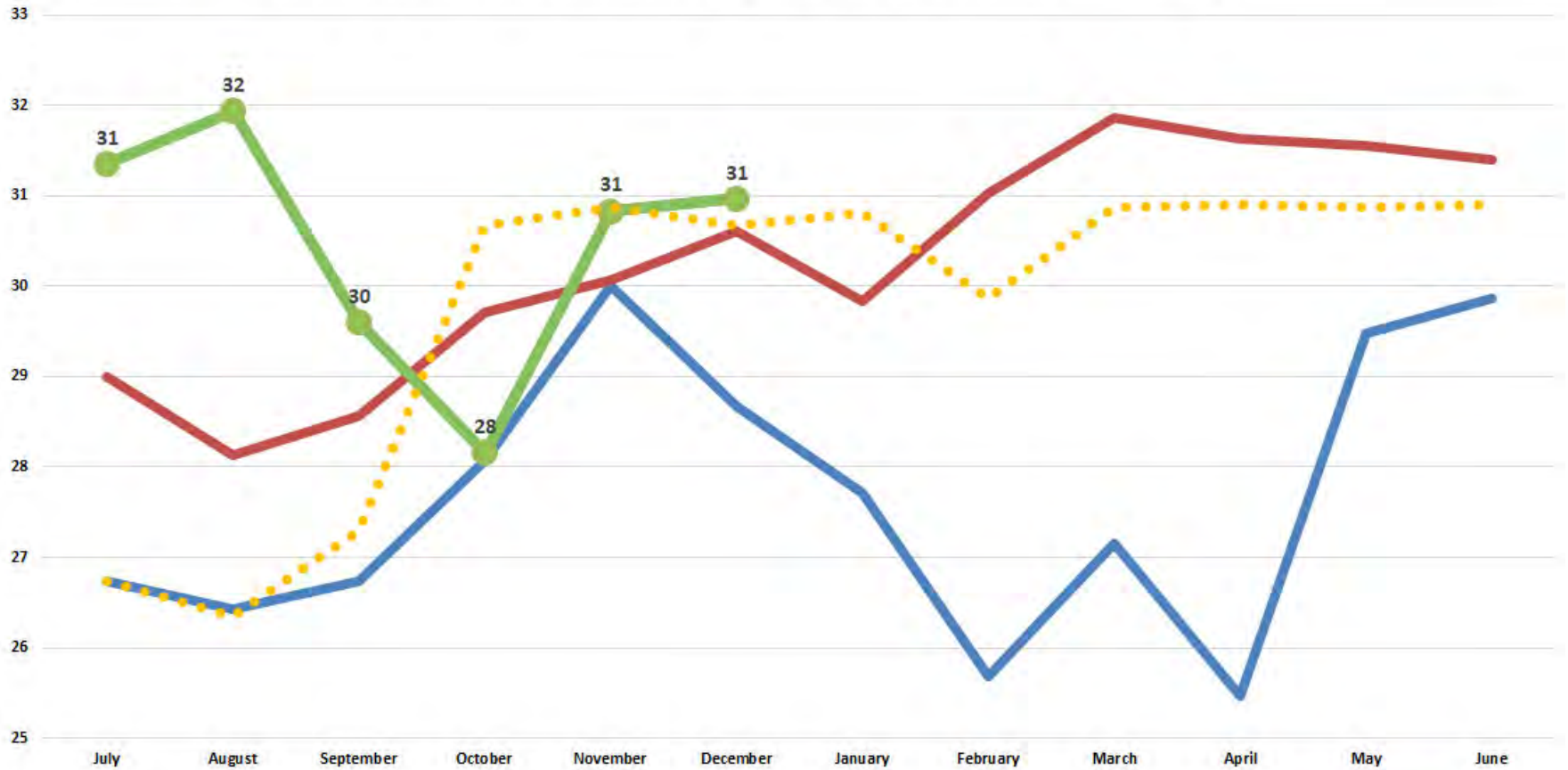
# Acute I/P Psych (Avg Patients Per Day)



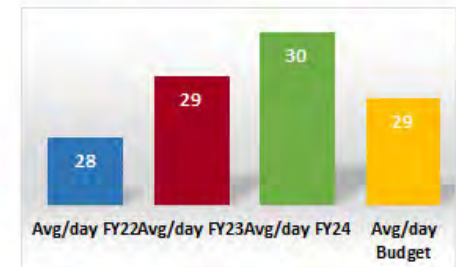
— FY2022   
 — FY2023   
 — FY2024   
 - - - Budget



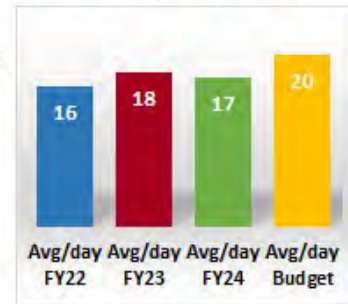
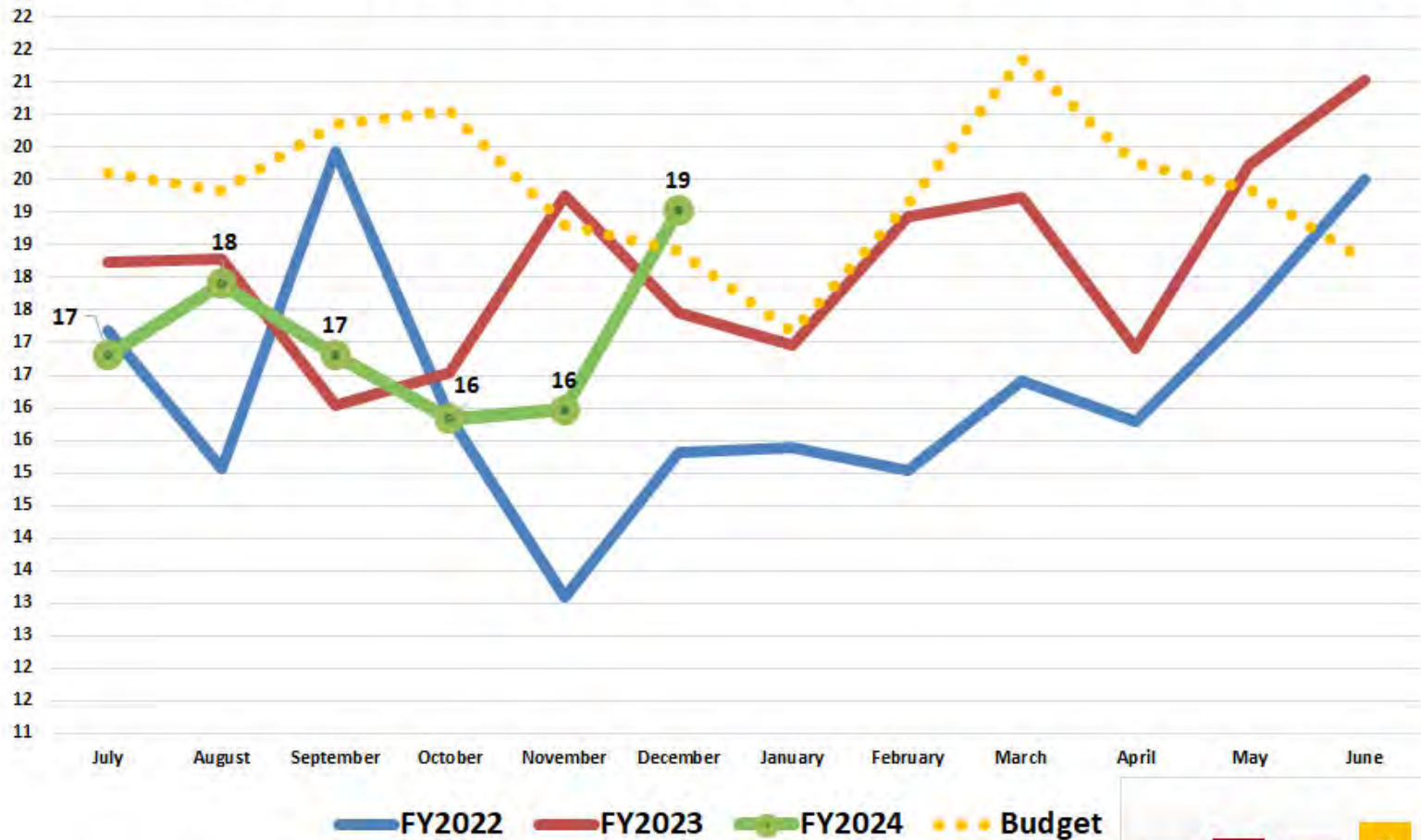
# Sub-Acute - Avg Patients Per Day



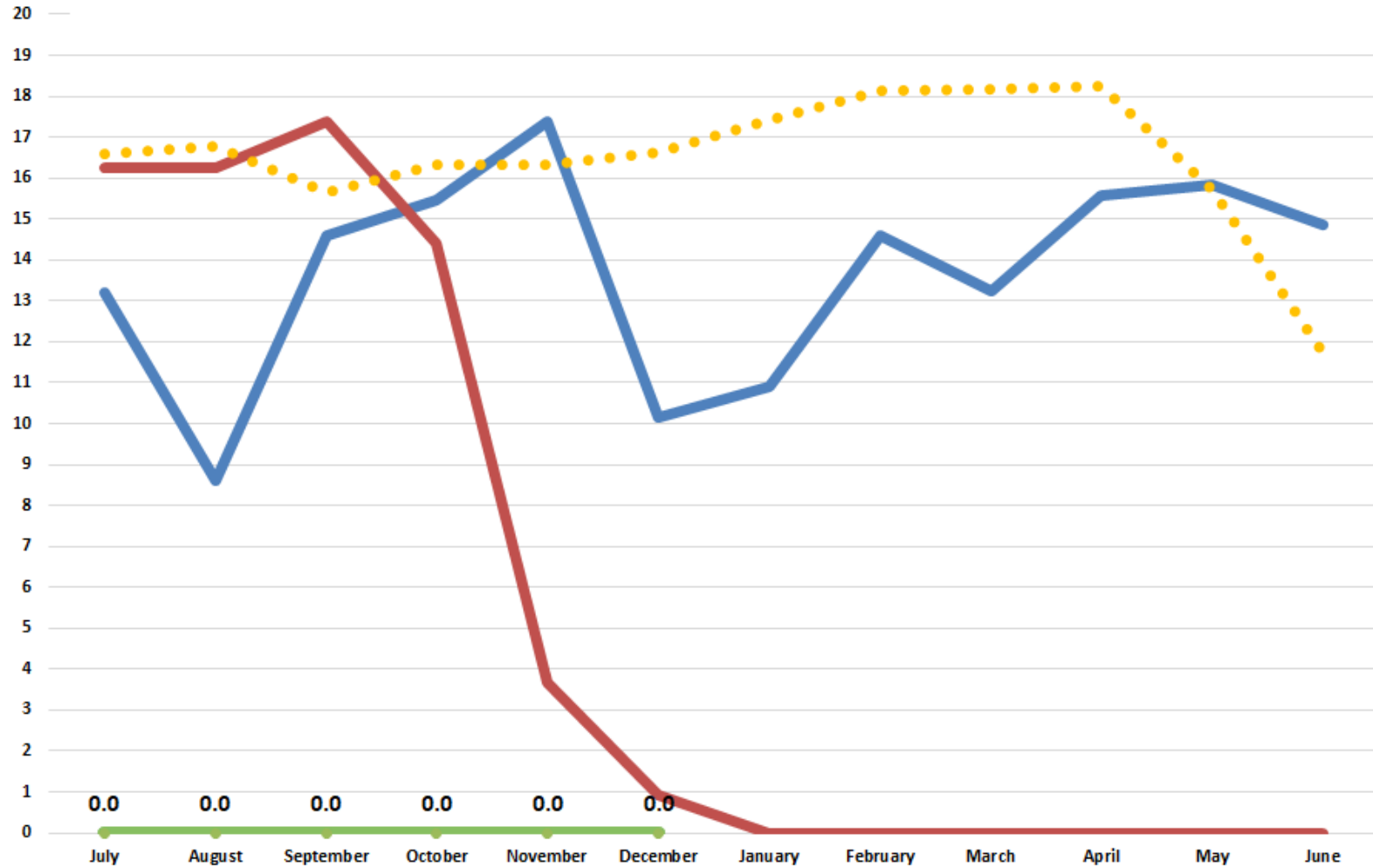
— FY2022   
 — FY2023   
 —● FY2024   
 -.- Budget



# Rehabilitation Hospital - Avg Patients Per Day



# Transitional Care Services (TCS) - Avg Patients Per Day

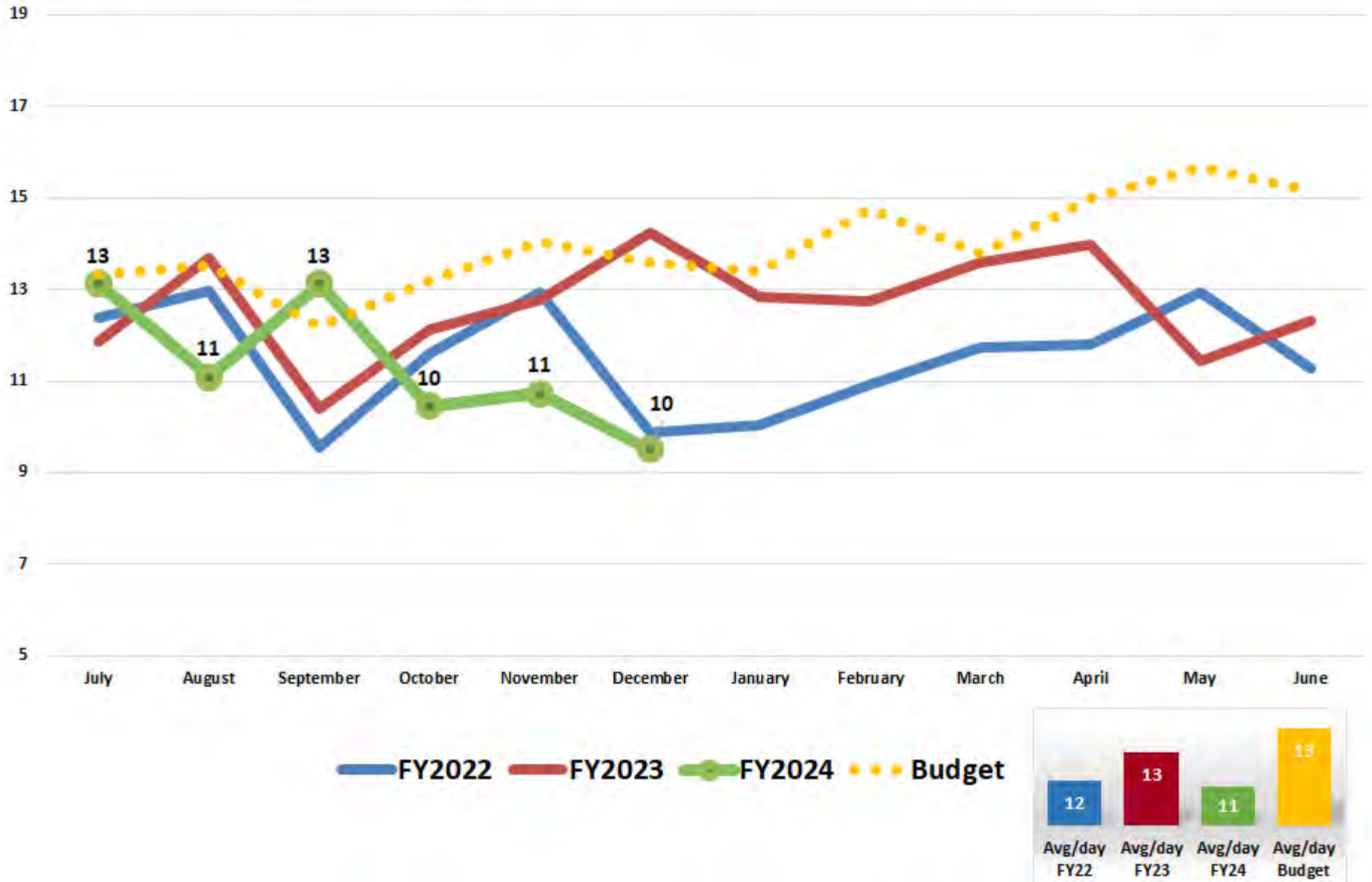


— FY2022   
 — FY2023   
 — FY2024   
 ●●● Budget

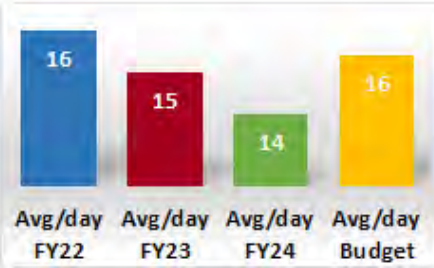
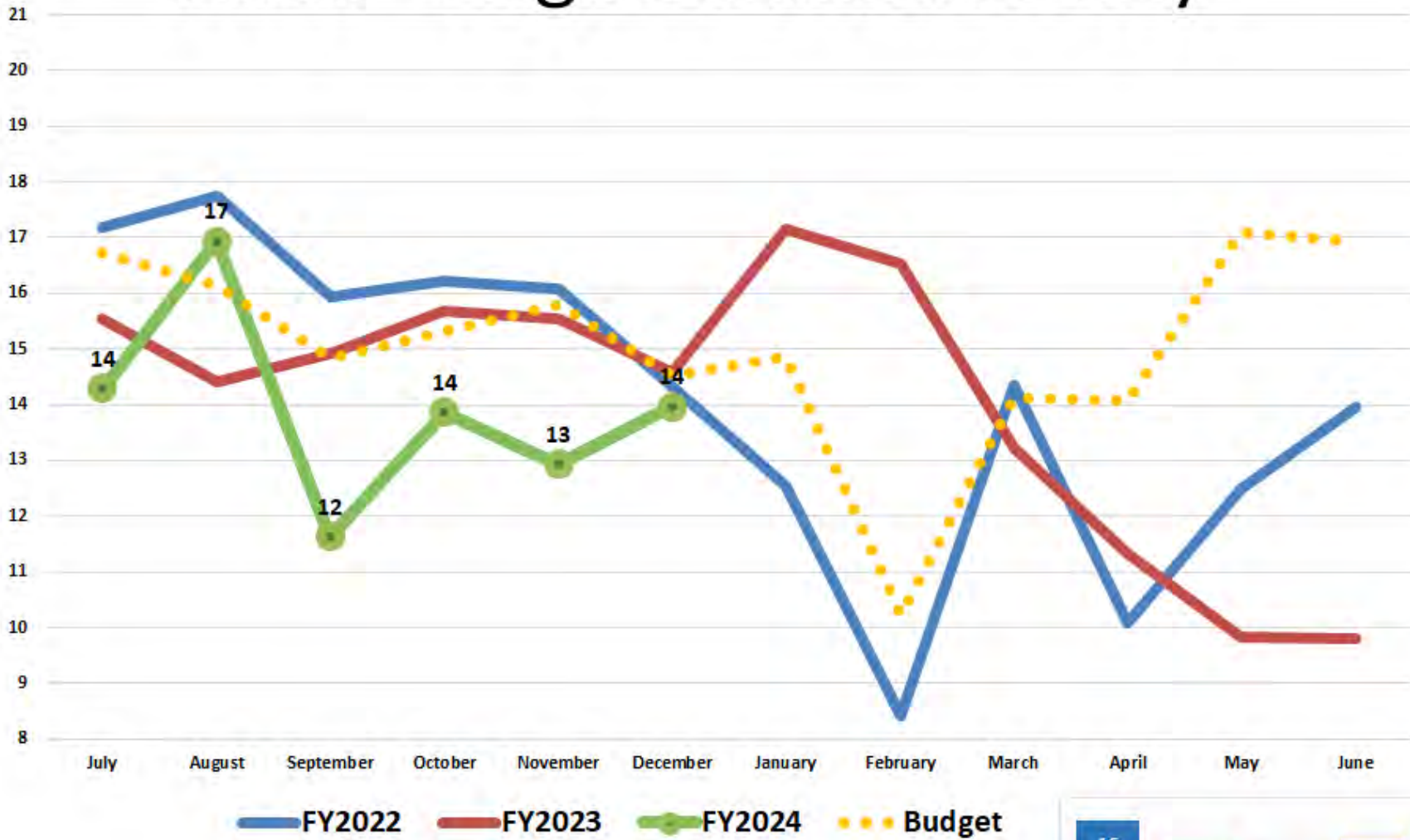
13	11	0	16
Avg/day FY22	Avg/day FY23	Avg/day FY24	Avg/day Budget



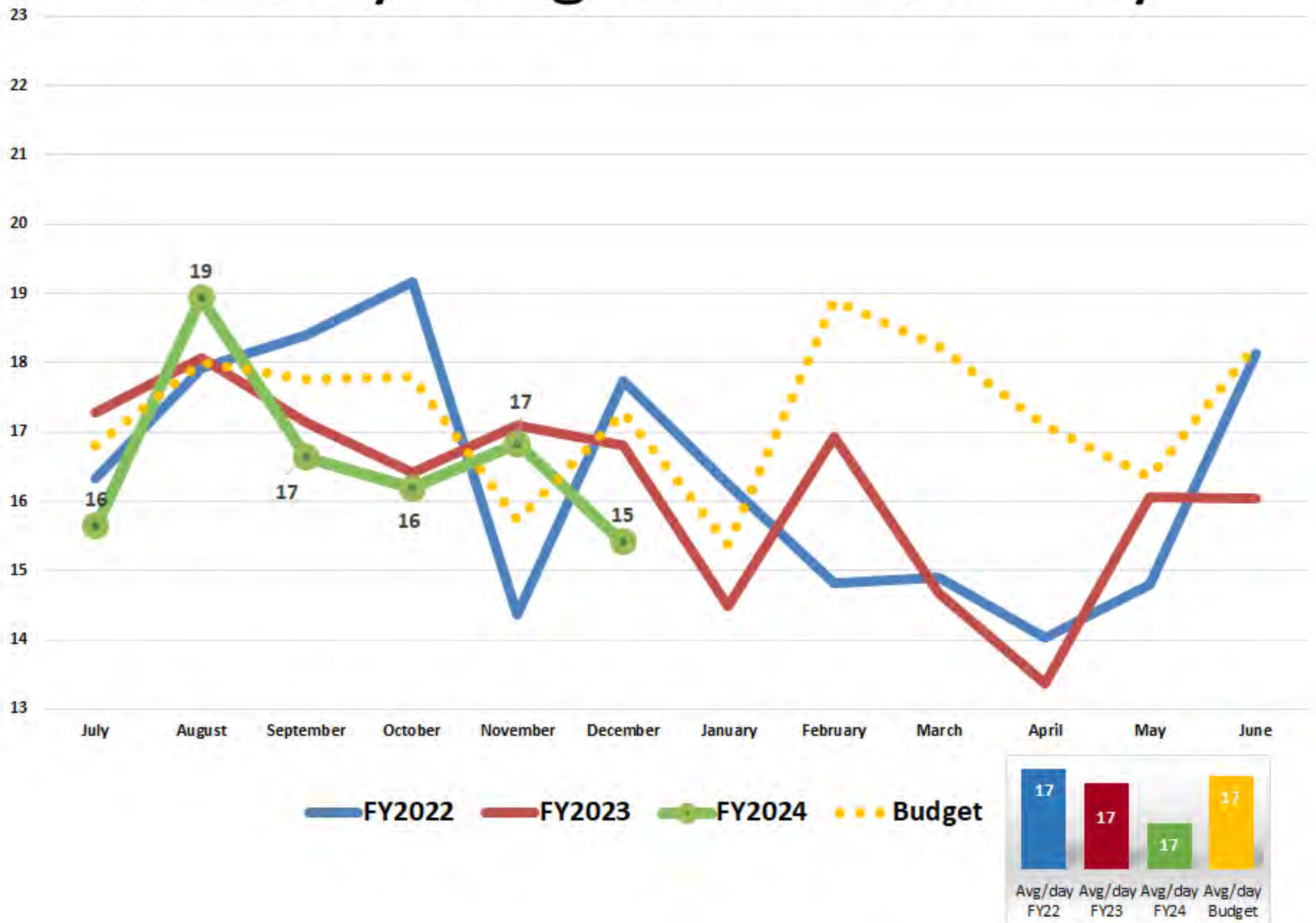
# TCS Ortho - Avg Patients Per Day



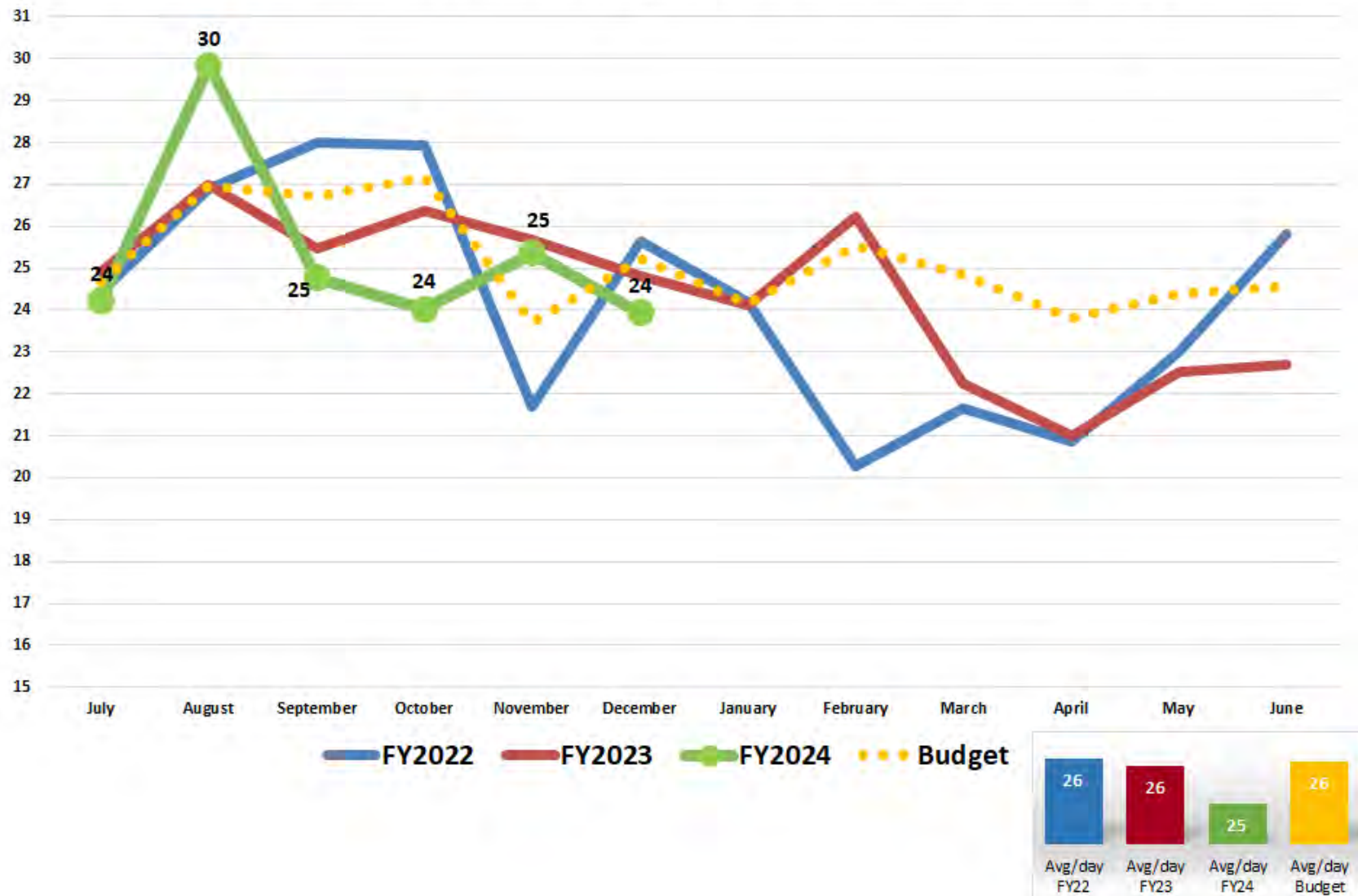
# NICU - Avg Patients Per Day



# Nursery - Avg Patients Per Day

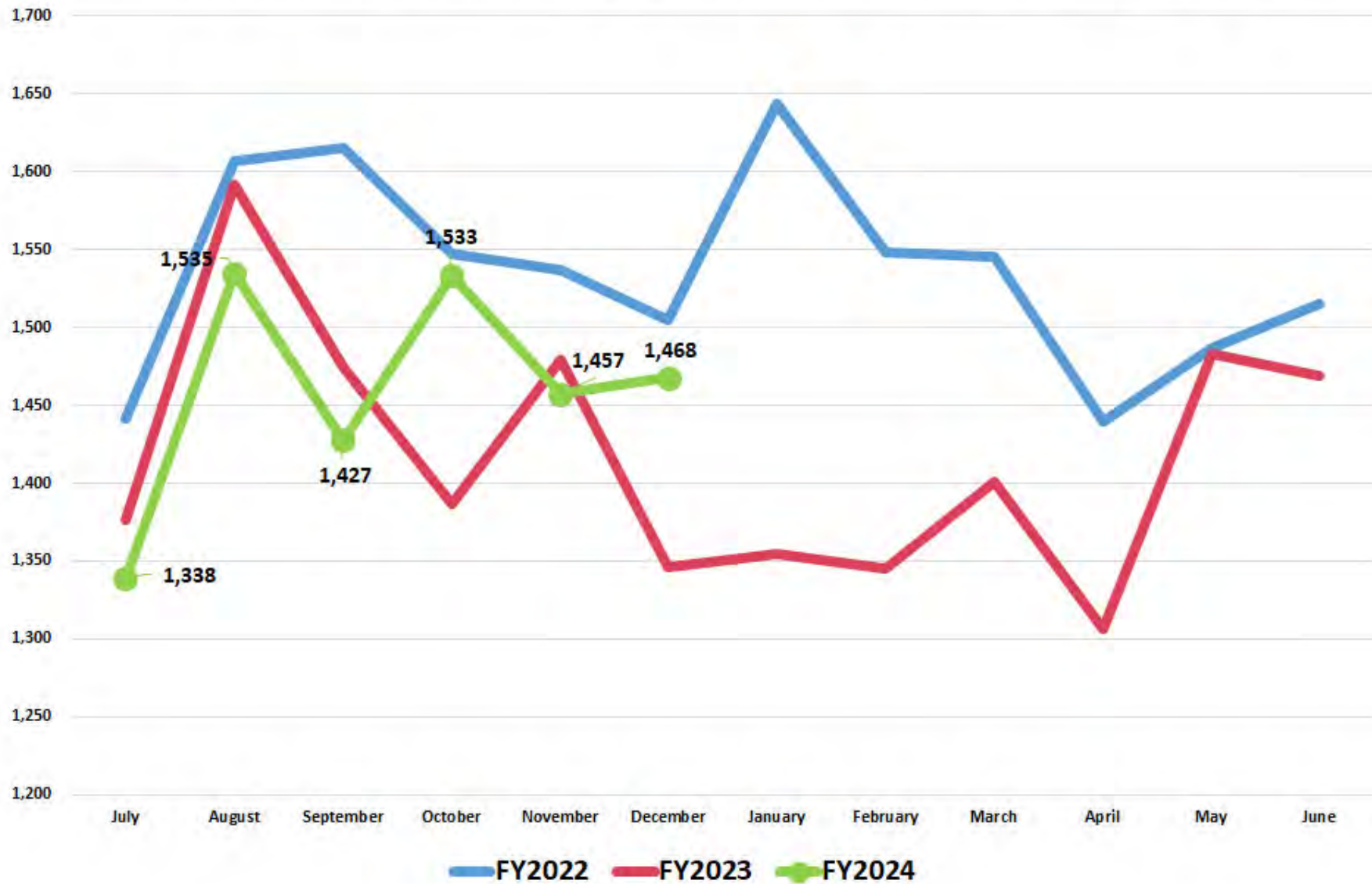


# Obstetrics - Avg Patients Per Day



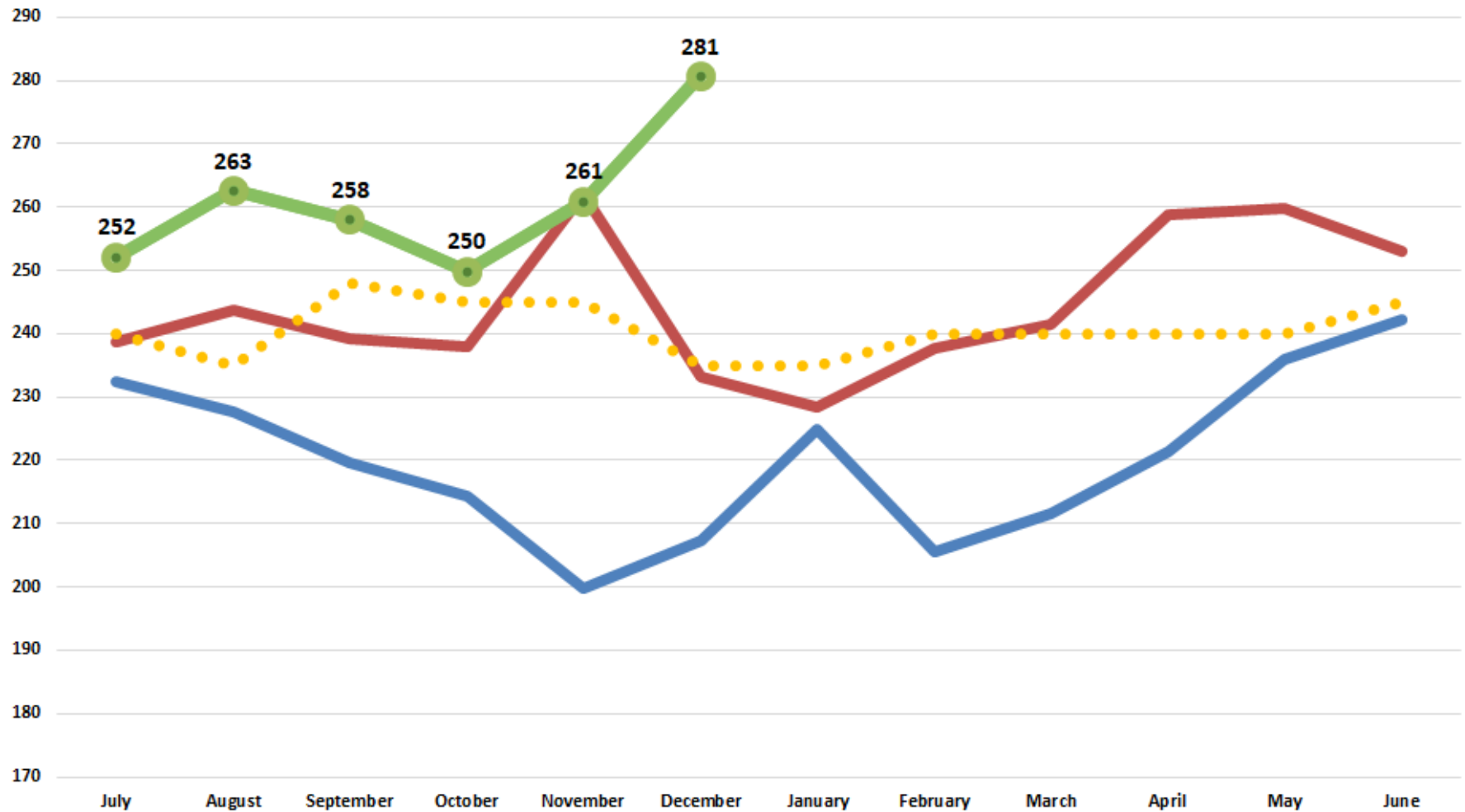


# Outpatient Registrations Per Day





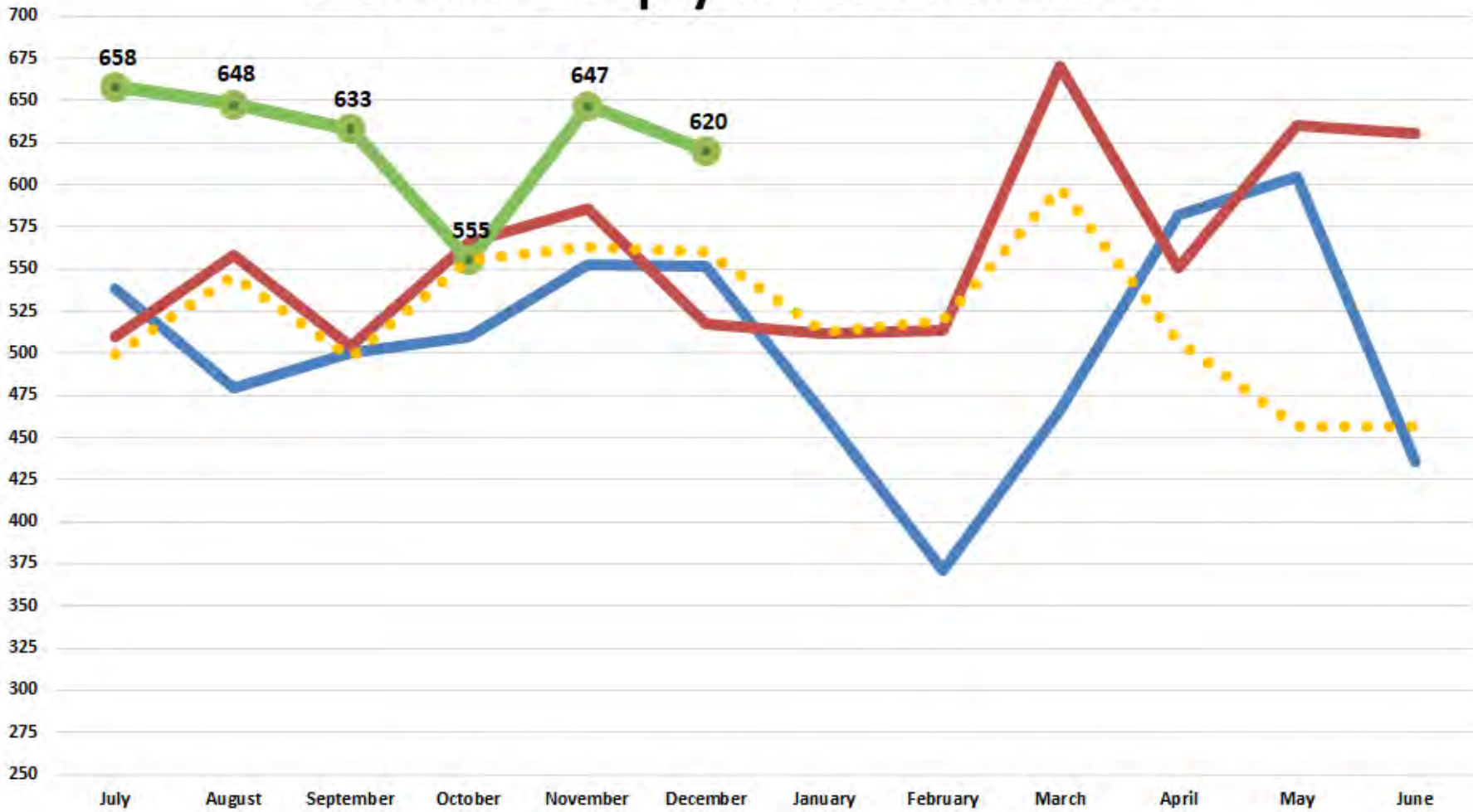
# ED - Avg Treated Per Day



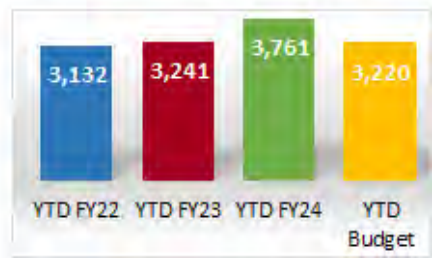
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

217	242	261	241
Avg/day FY22	Avg/day FY23	Avg/day FY24	Avg/day Budget

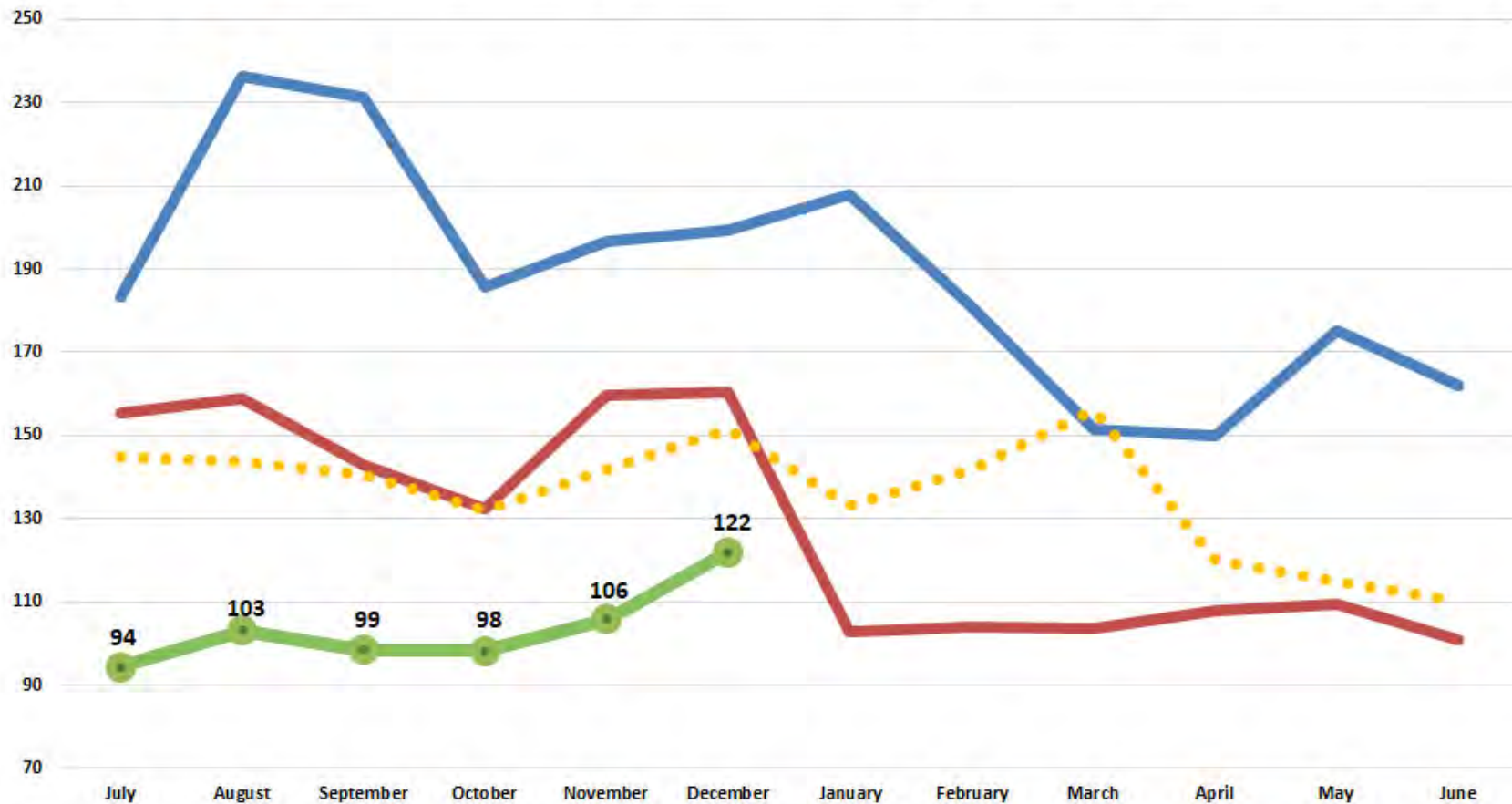
# Endoscopy Procedures



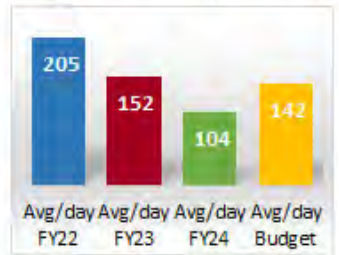
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



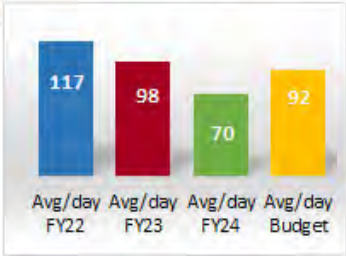
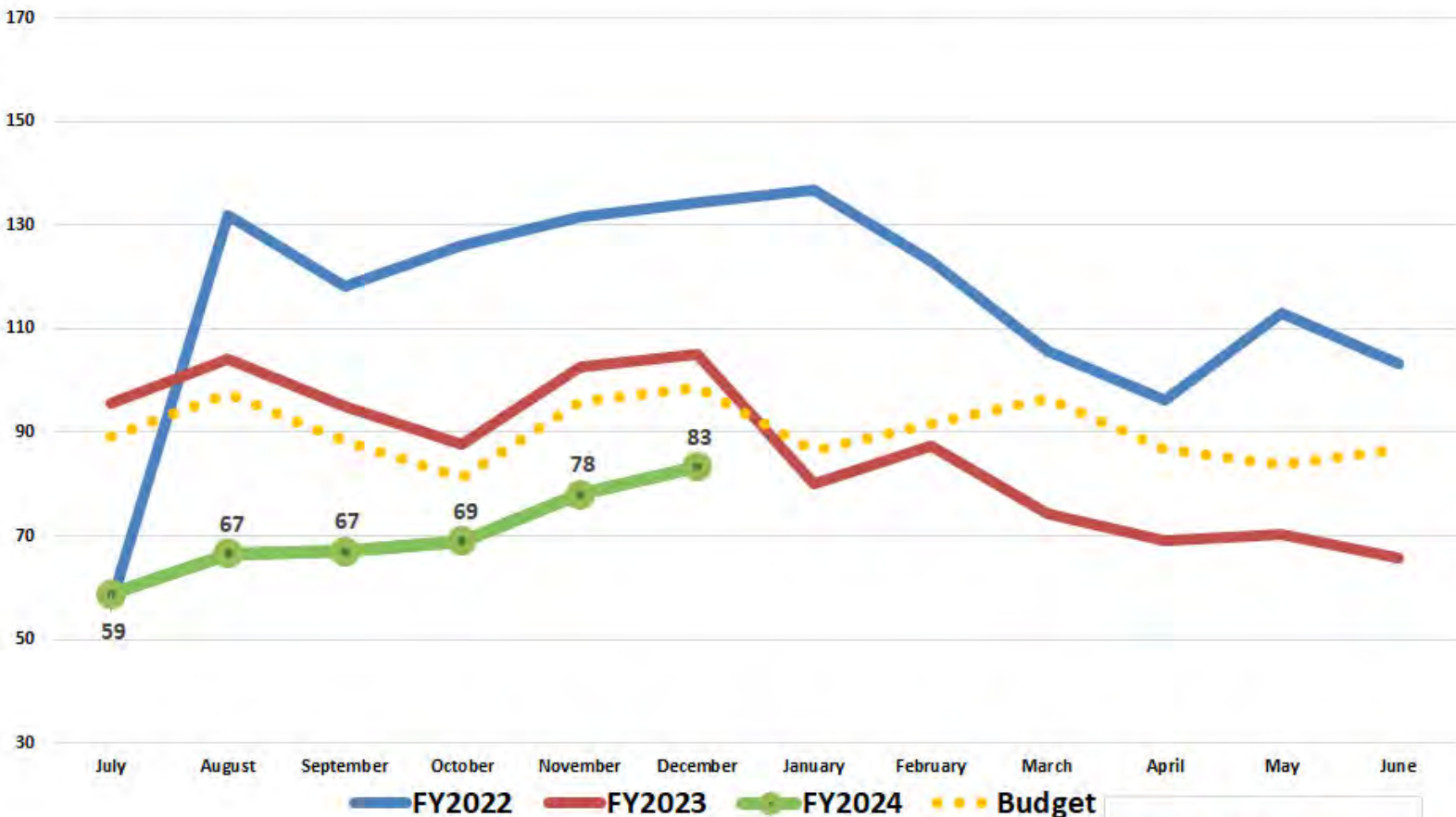
# Urgent Care – Court Avg Visits Per Day



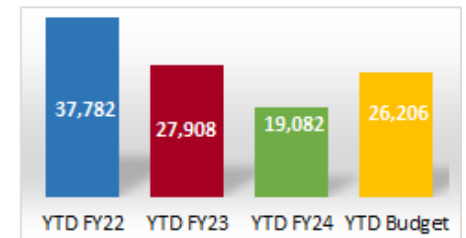
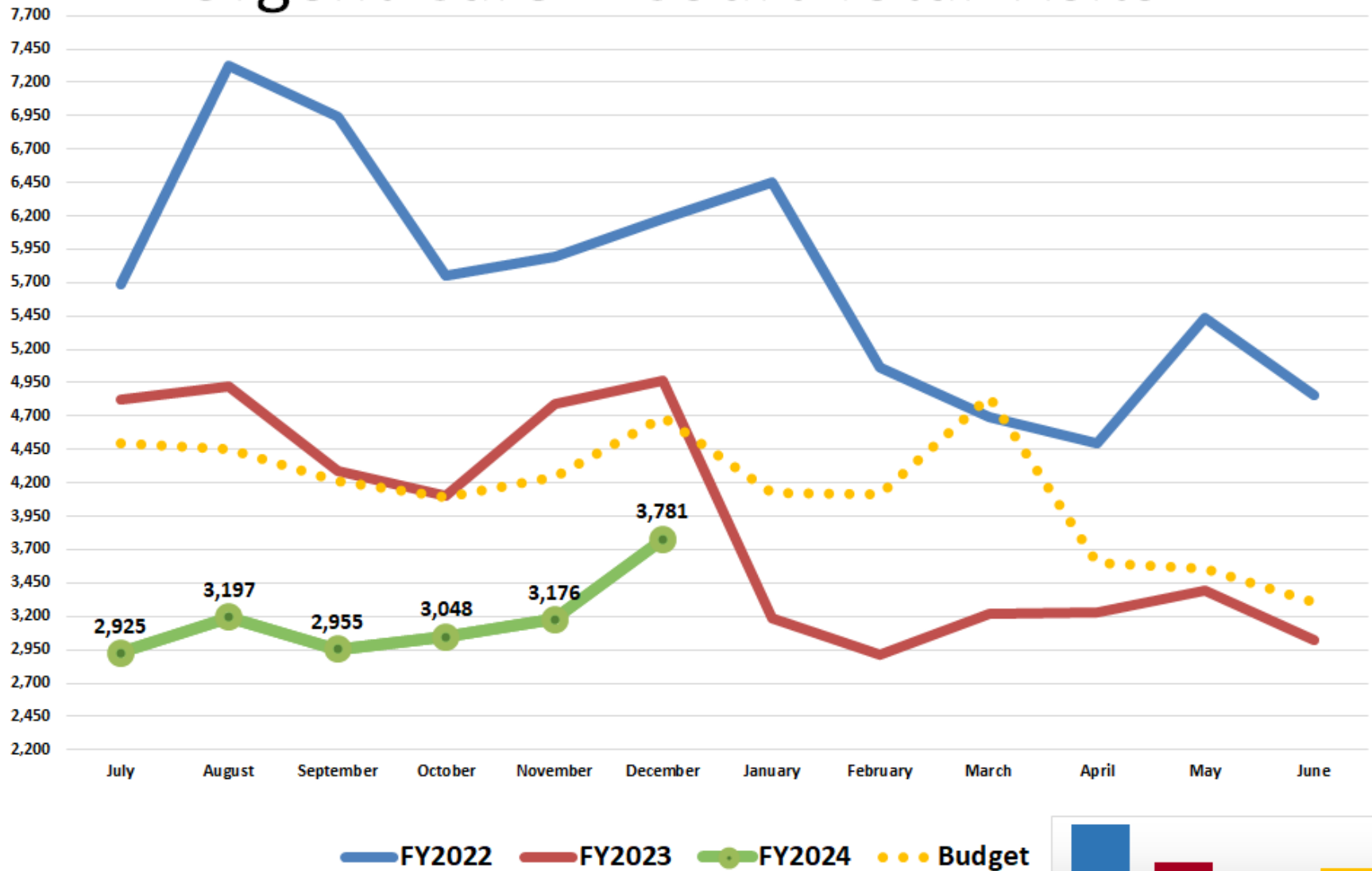
— FY2022 — FY2023 — FY2024 ••• Budget



# Urgent Care – Demaree Avg Visits Per Day

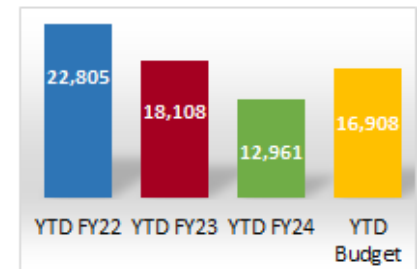
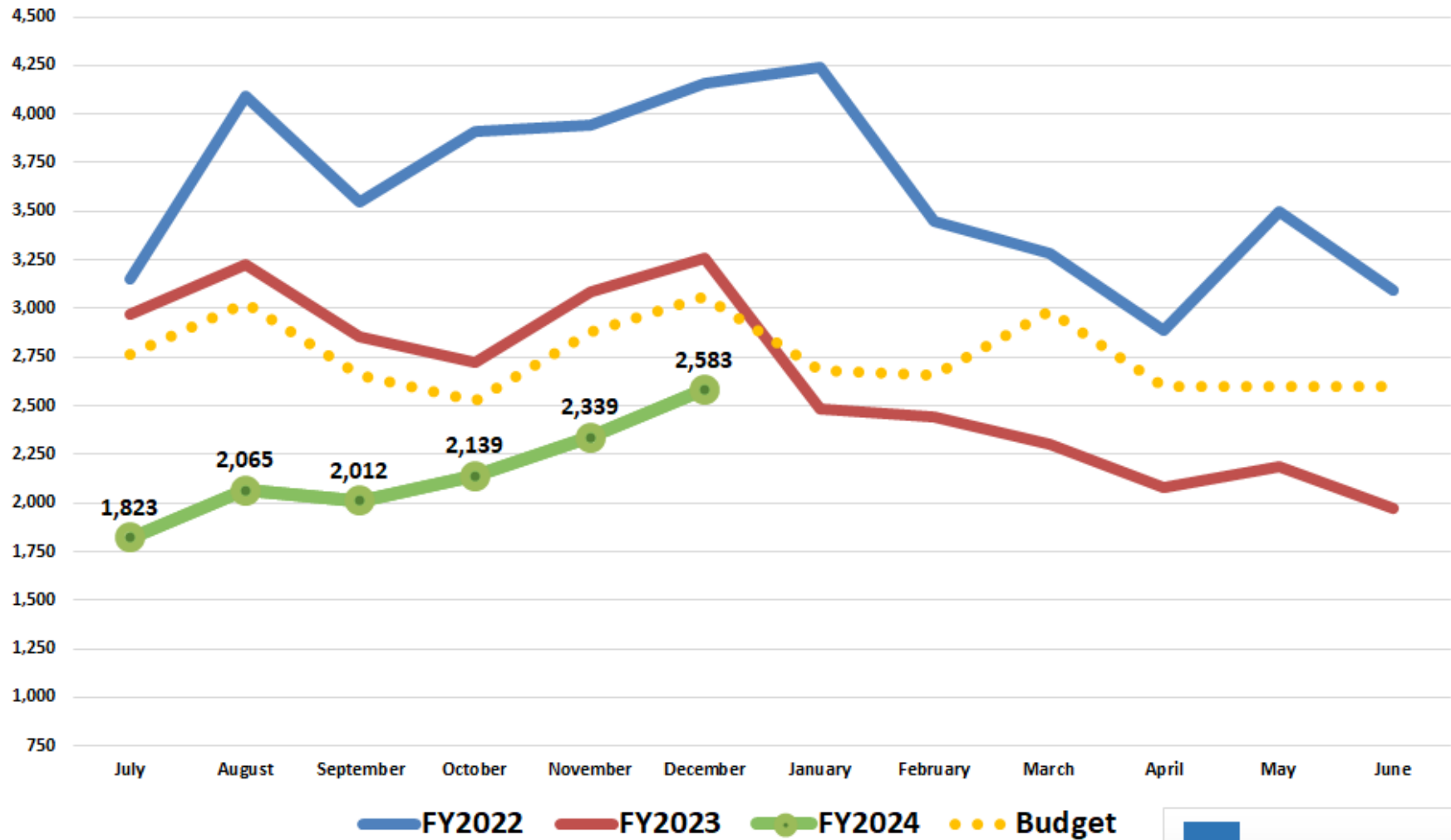


# Urgent Care – Court Total Visits

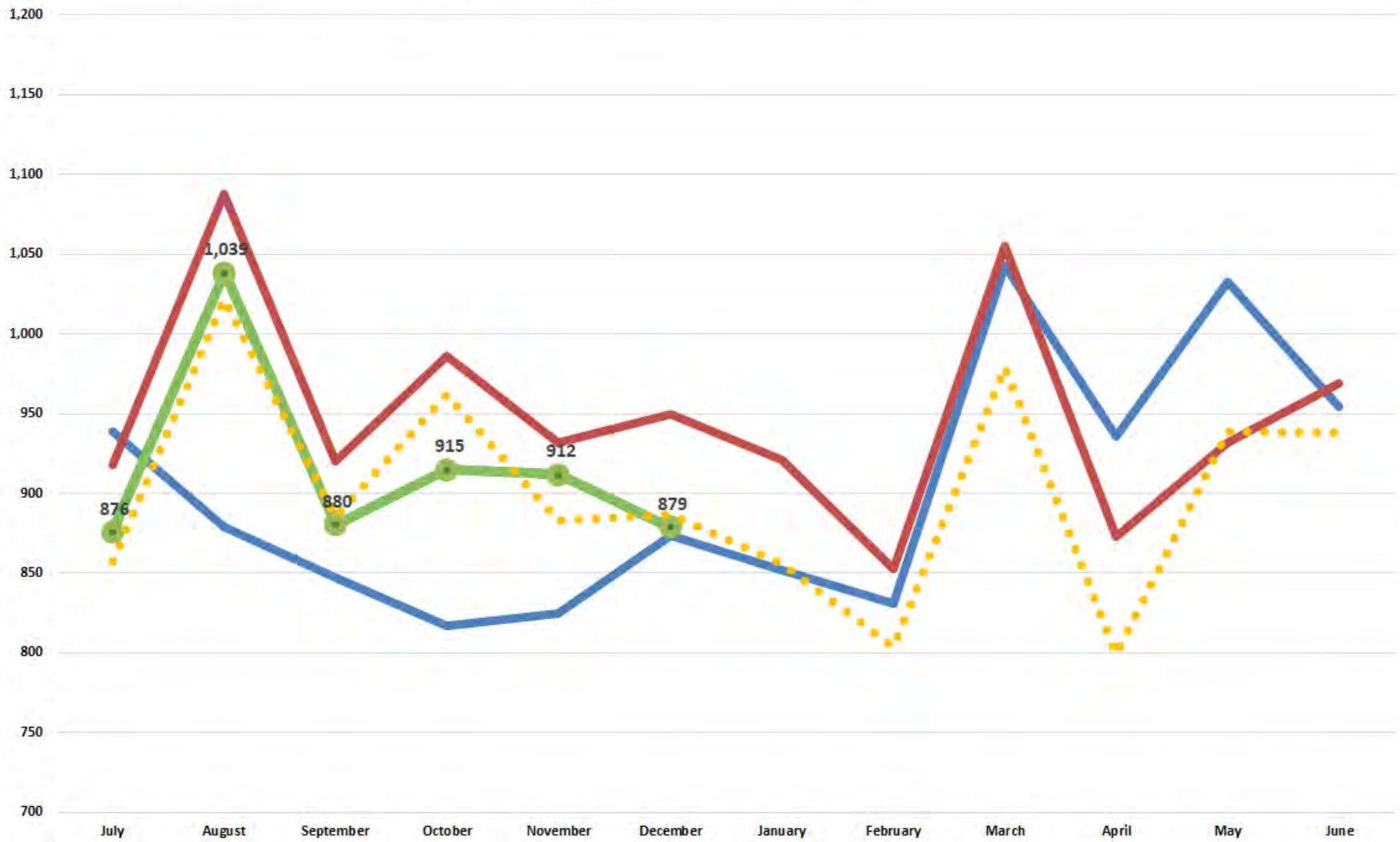




# Urgent Care – Demaree Total Visits



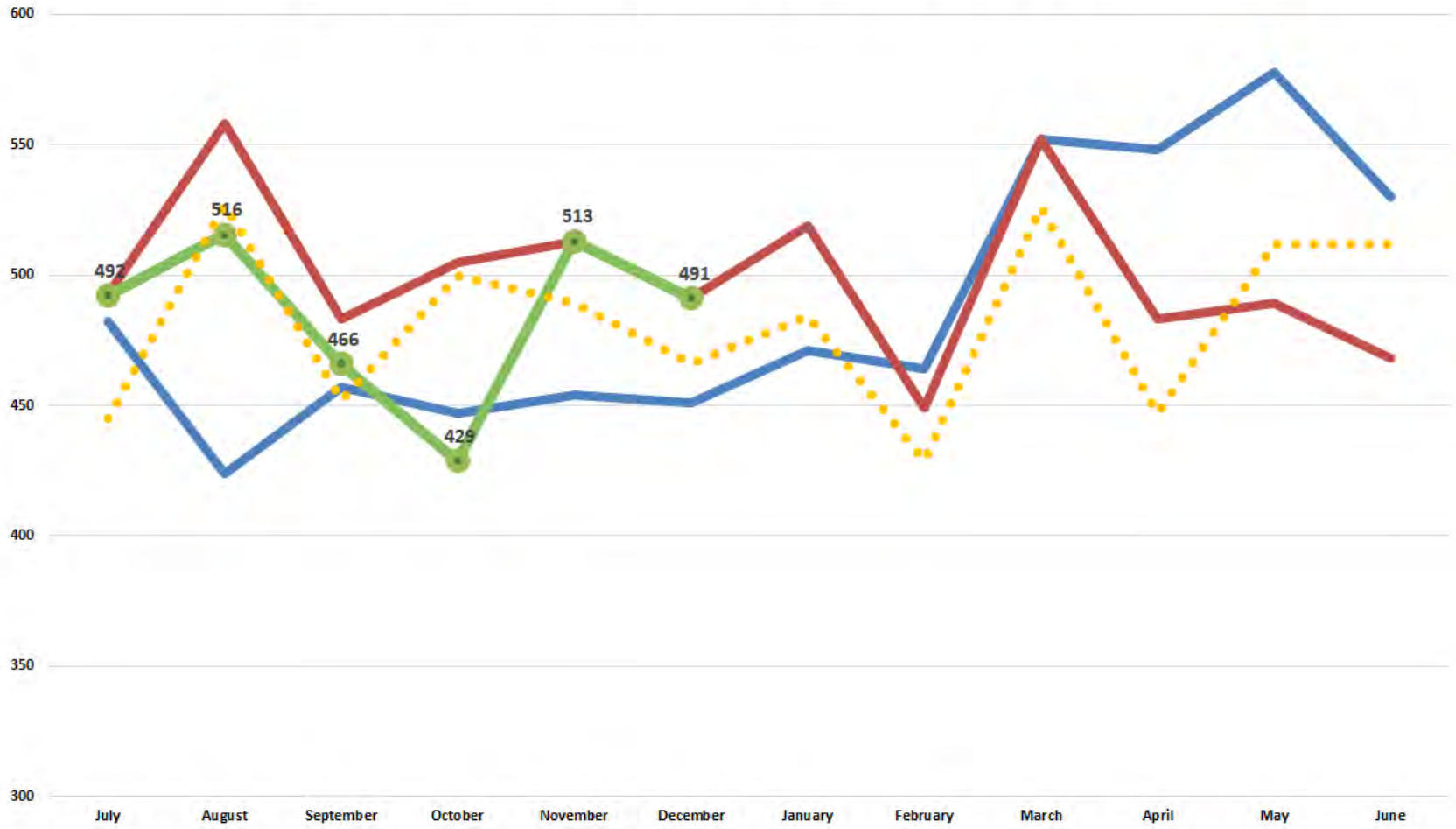
# Surgery (IP & OP) – 100 Min Units



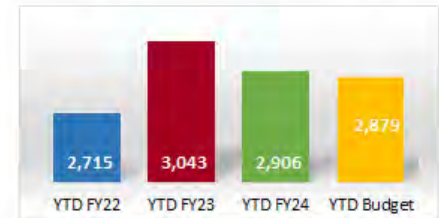
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



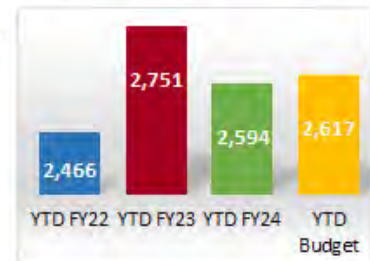
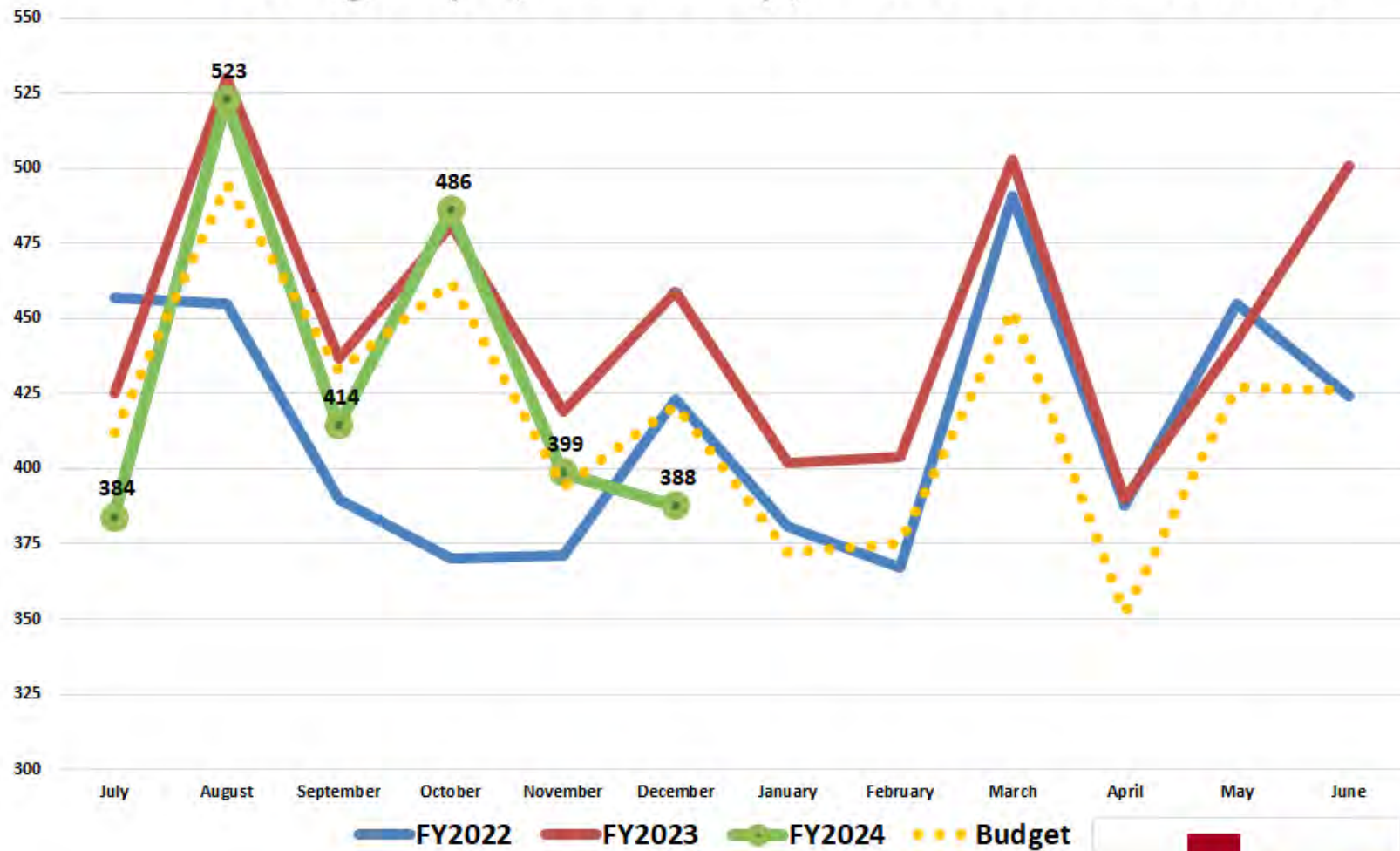
# Surgery (IP Only) - 100 Min Unit



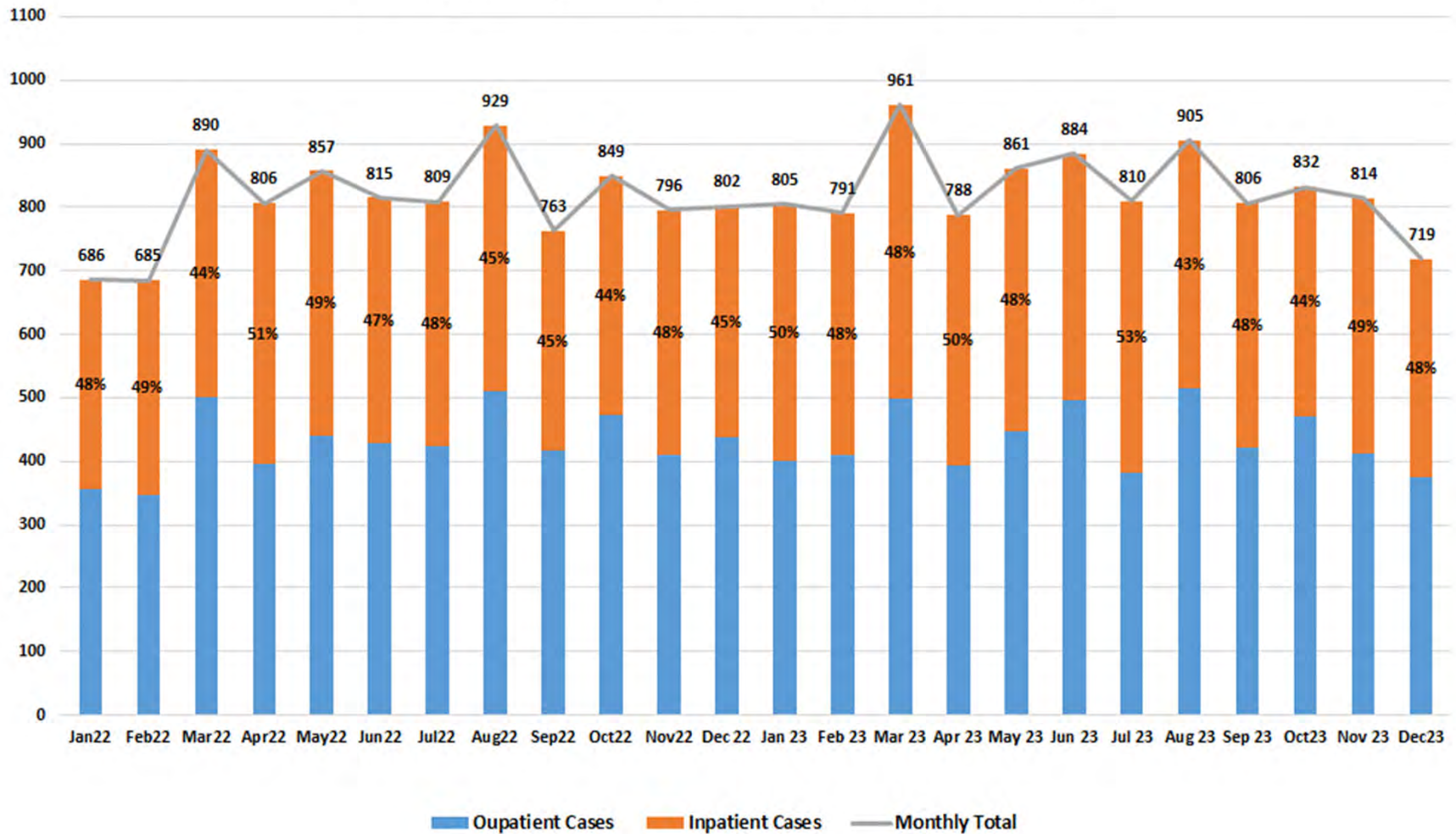
— FY2022   
 — FY2023   
 — FY2024   
 ••• Budget



# Surgery (OP Only) - 100 Min Units

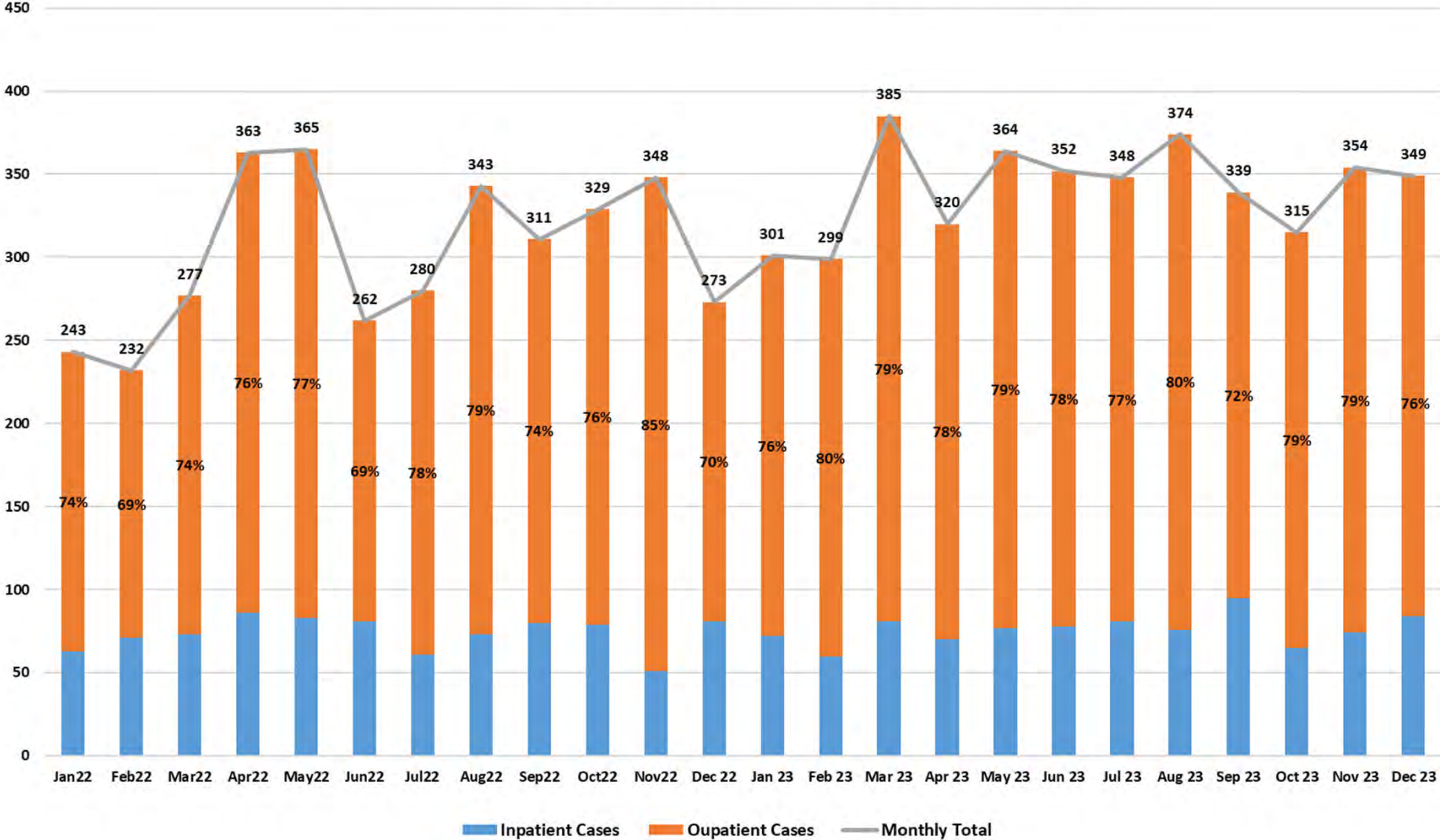


# Surgery Cases (IP & OP)

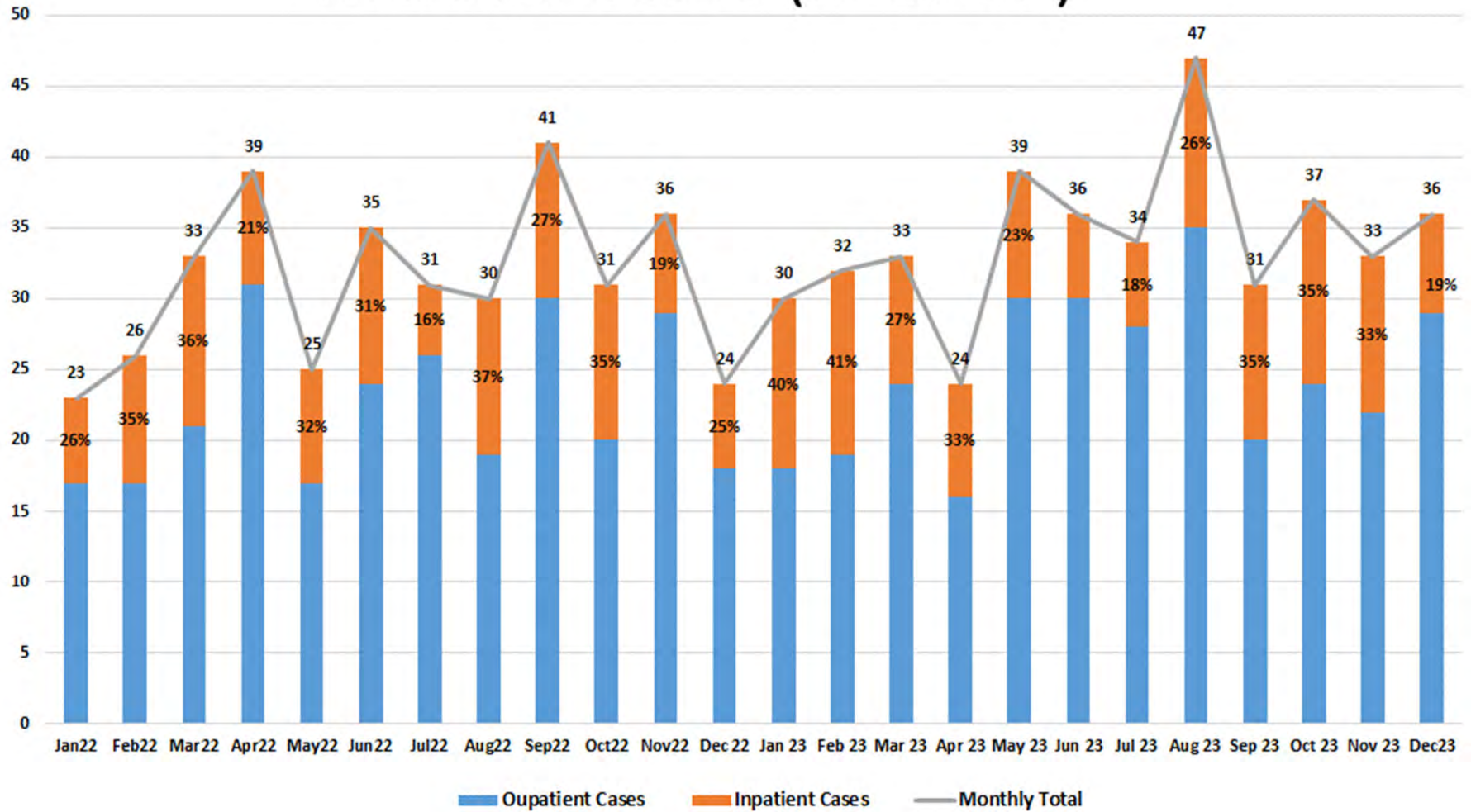




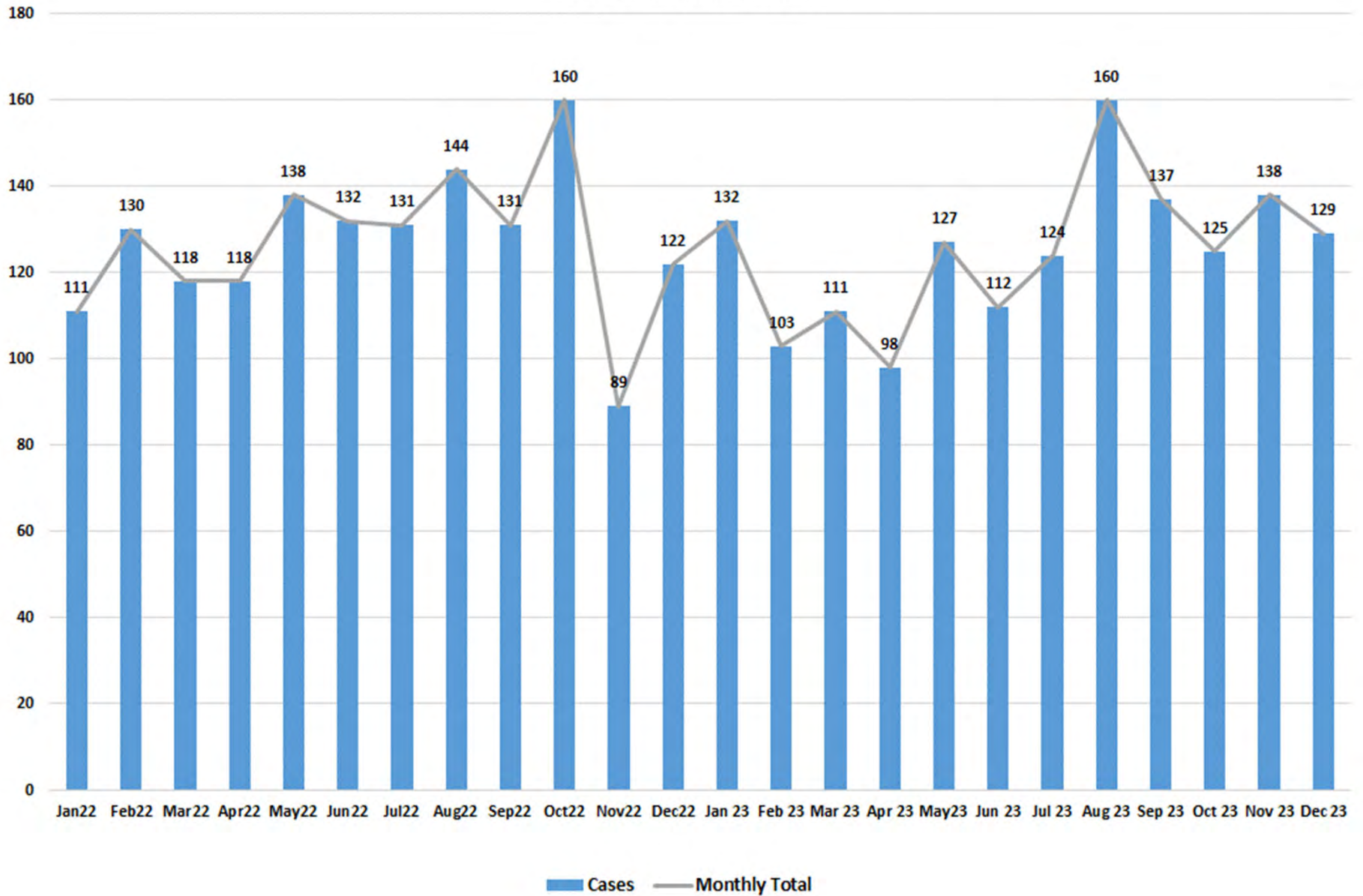
# Endo Cases (Endo Suites)



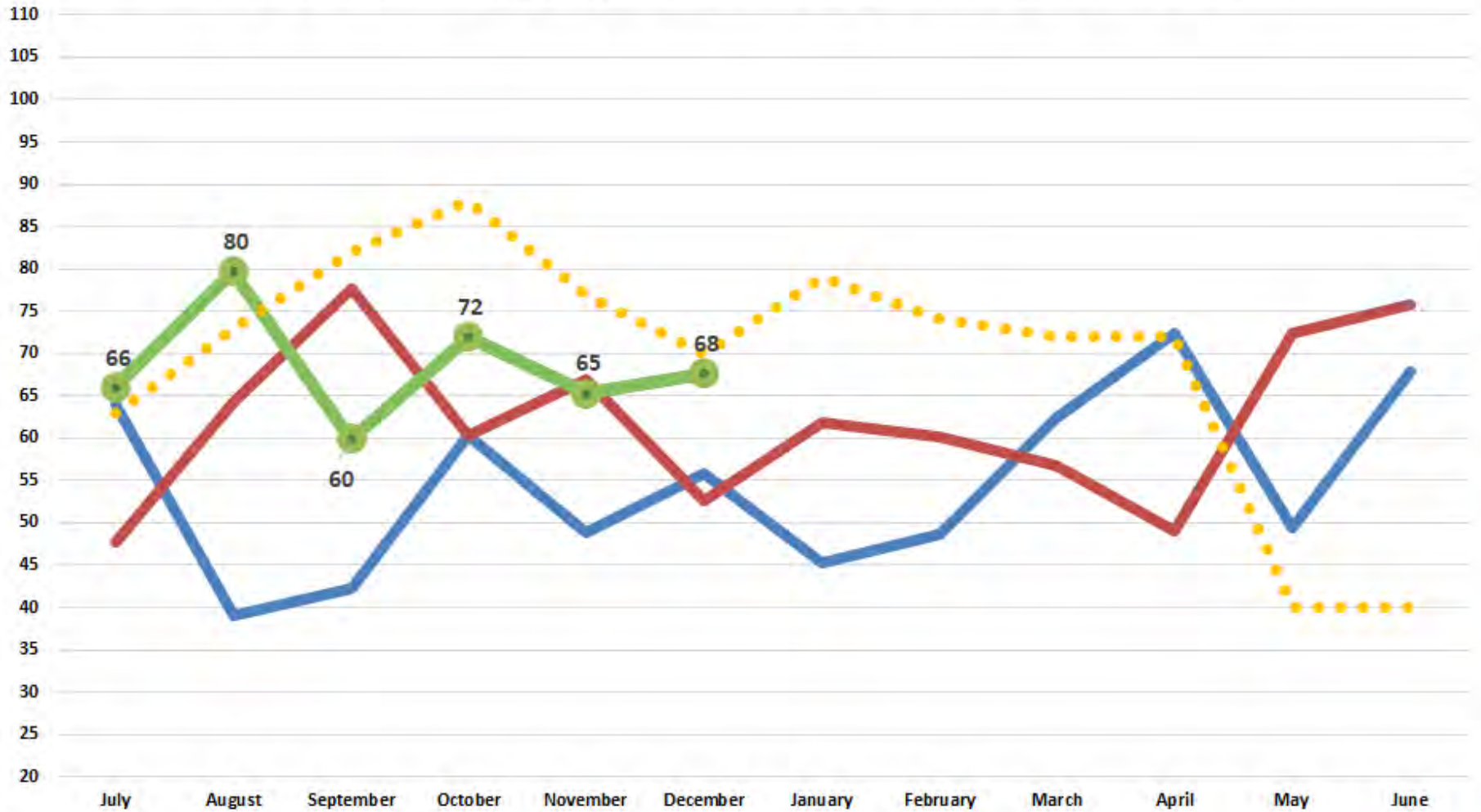
# Robotic Cases (IP & OP)



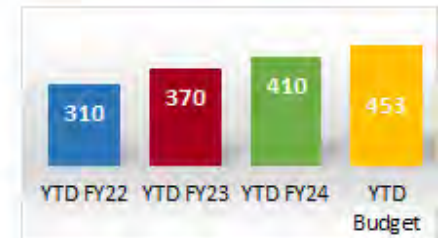
# OB Cases



# Robotic Surgery (IP & OP) - 100 Min Units

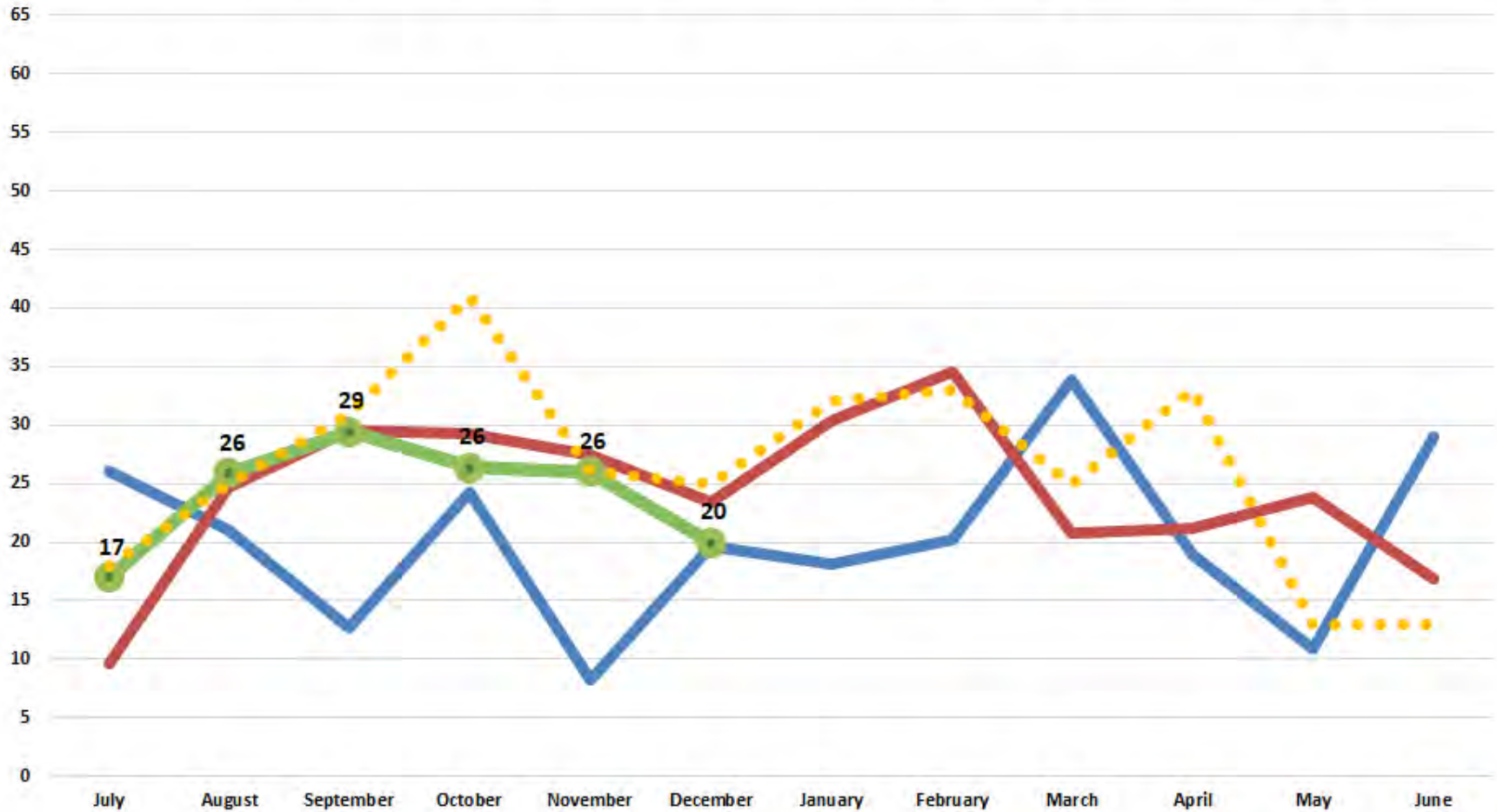


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget





# Robotic Surgery Minutes (IP Only)

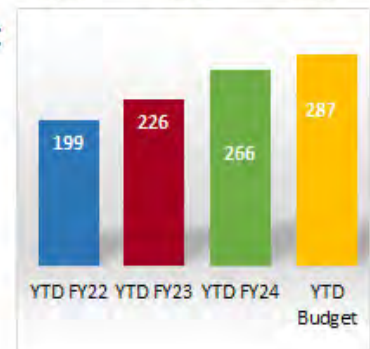
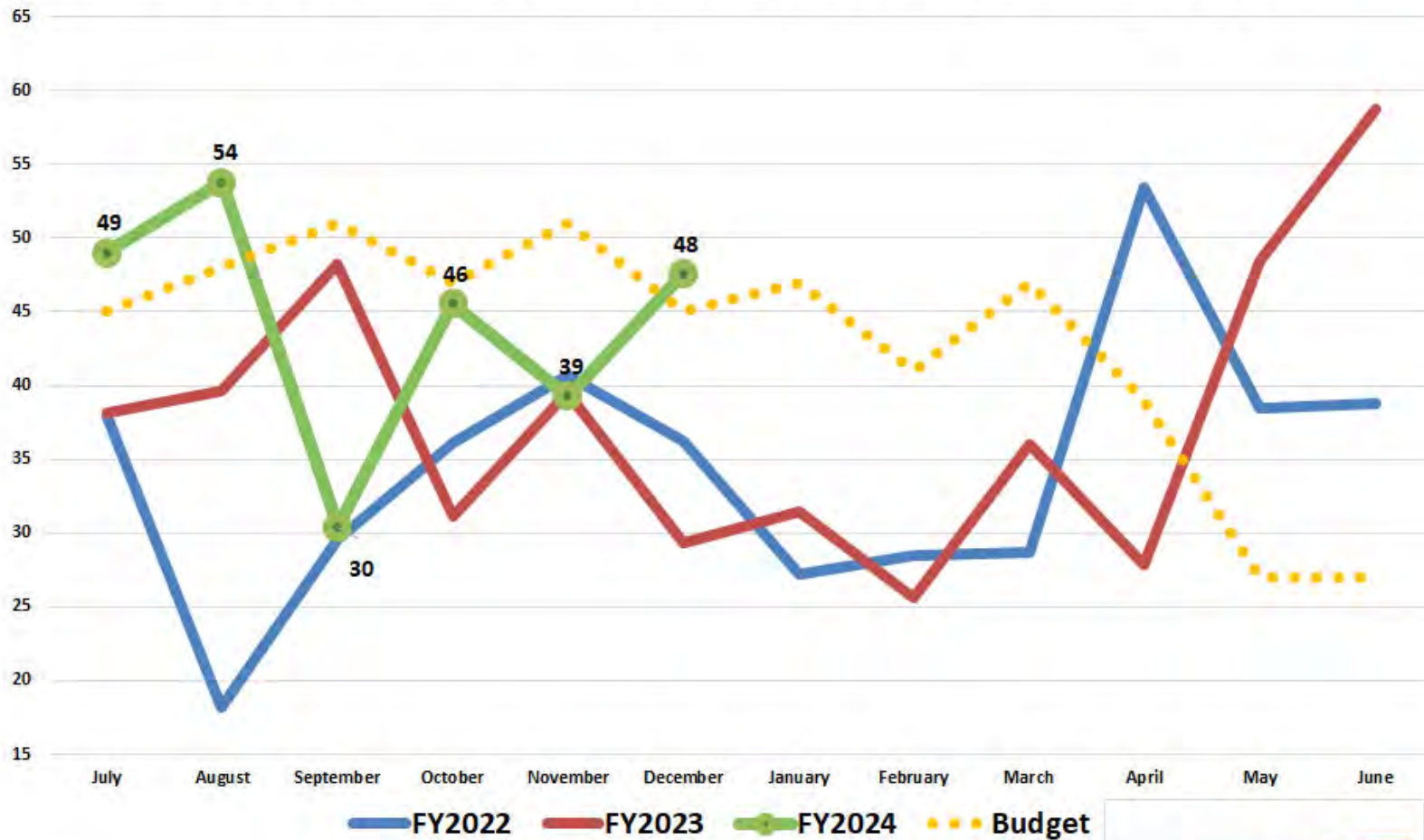


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

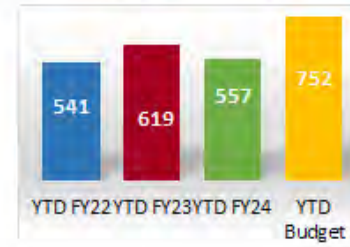
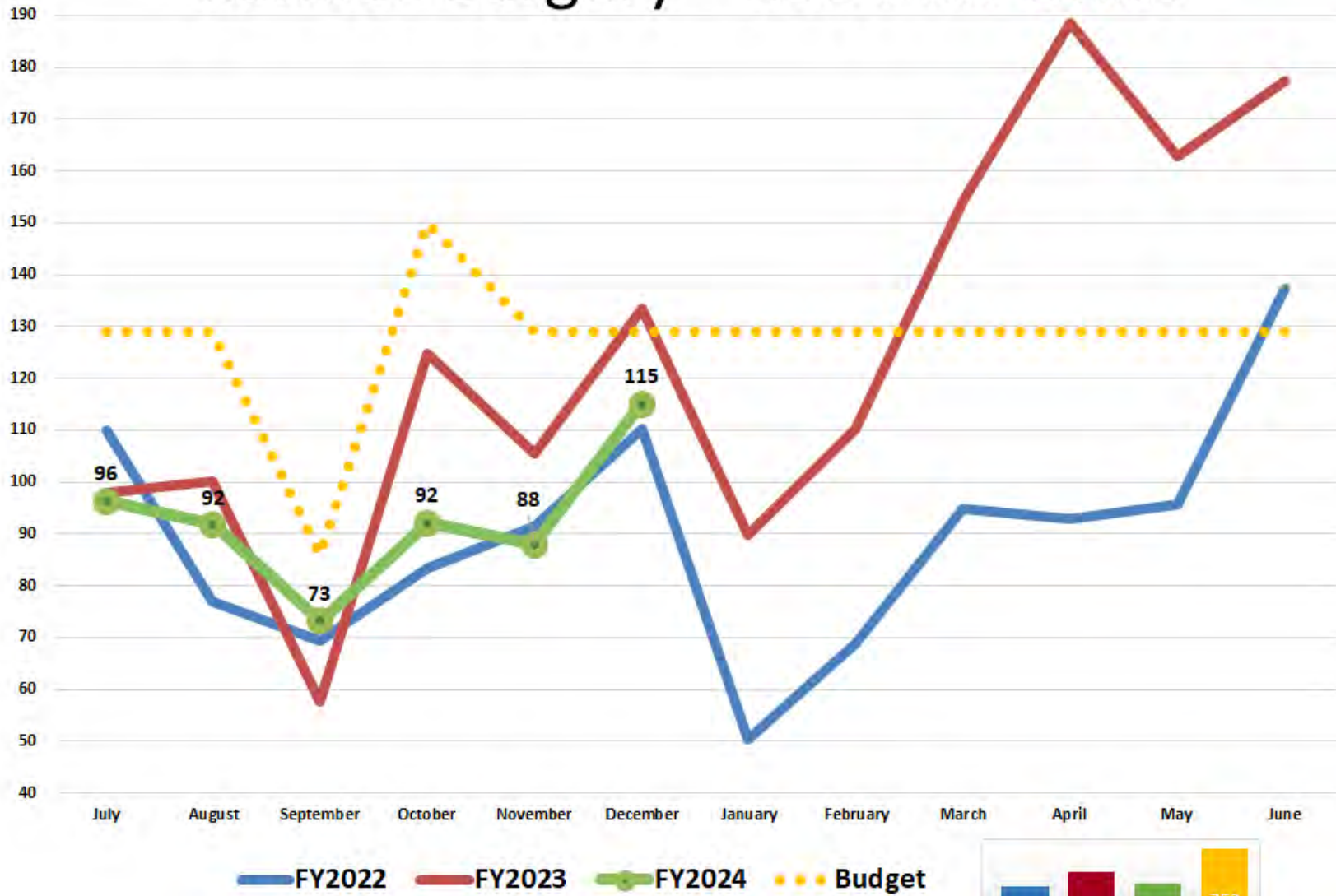




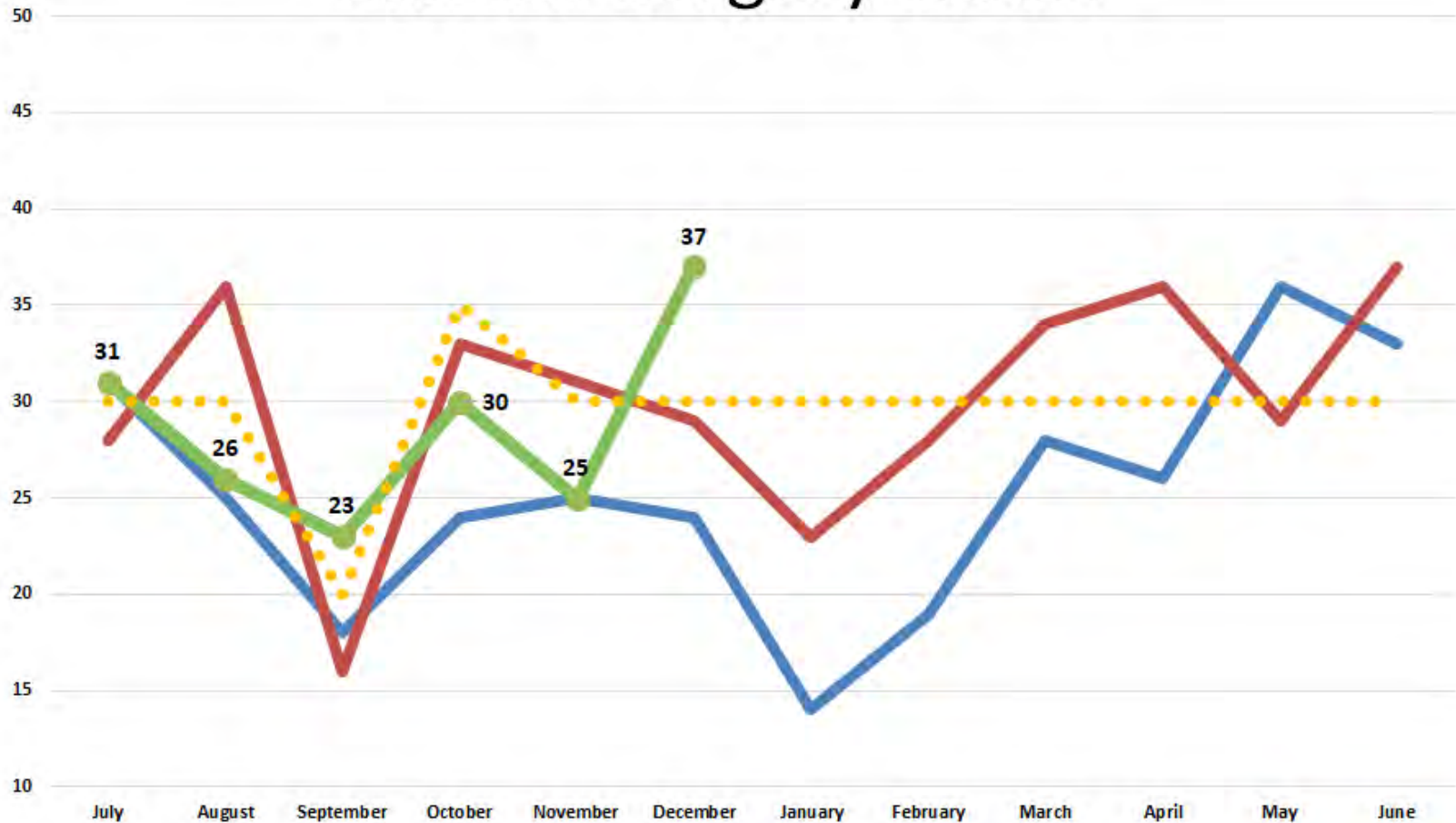
# Robotic Surgery Minutes (OP Only)



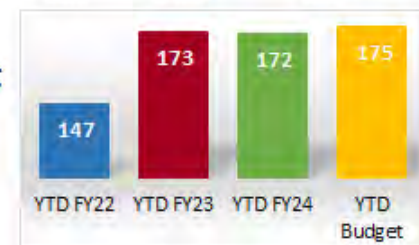
# Cardiac Surgery - 100 Min Units



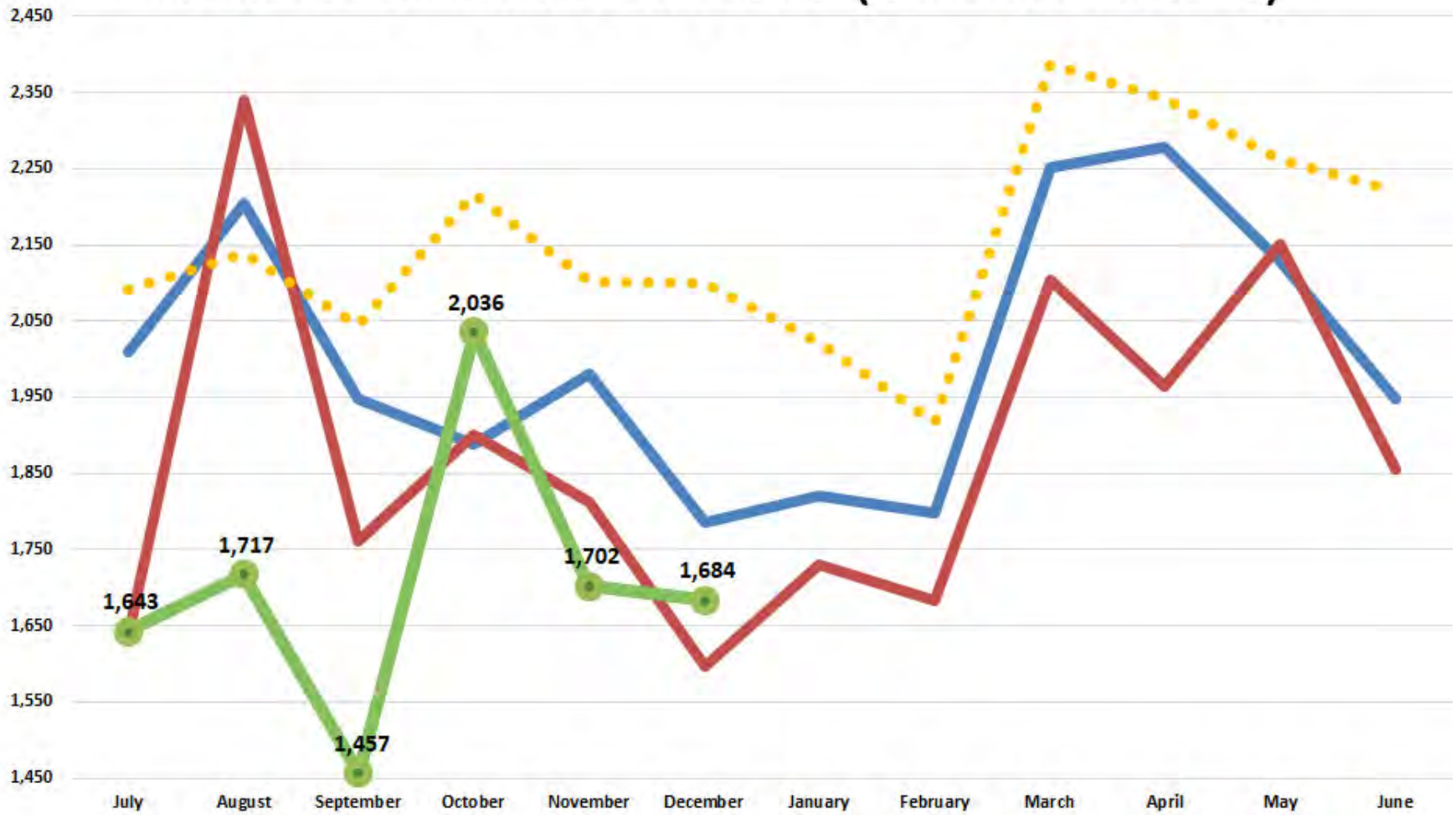
# Cardiac Surgery Cases



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 -.-.-●-.-.- Budget



# Rad Onc Treatments (Vis. & Hanf.)

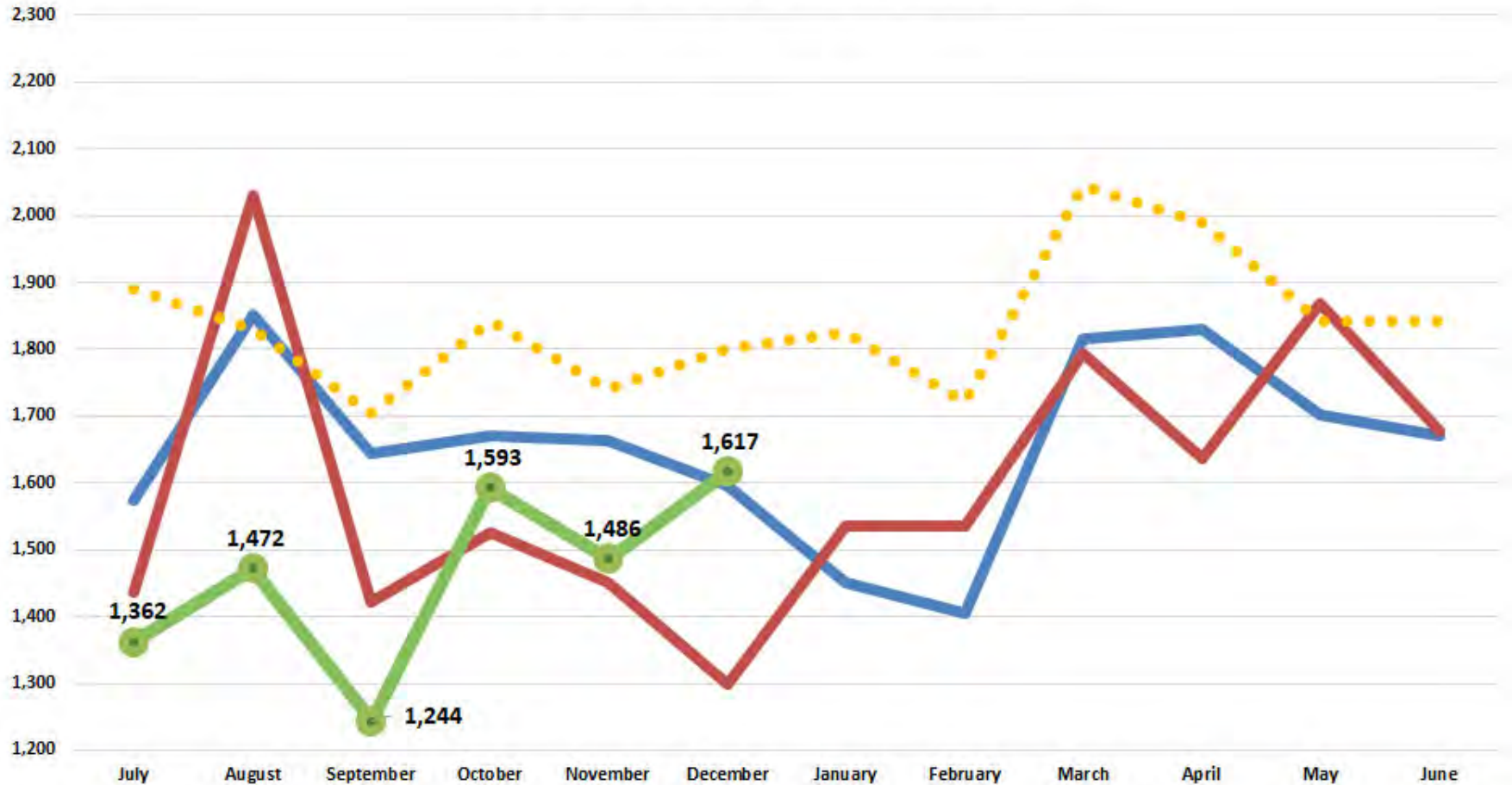


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - -●- - - Budget

11,817	11,047	10,239	12,692
YTD FY22	YTD FY23	YTD FY24	YTD Budget



# Rad Onc Visalia



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - ● - - - Budget





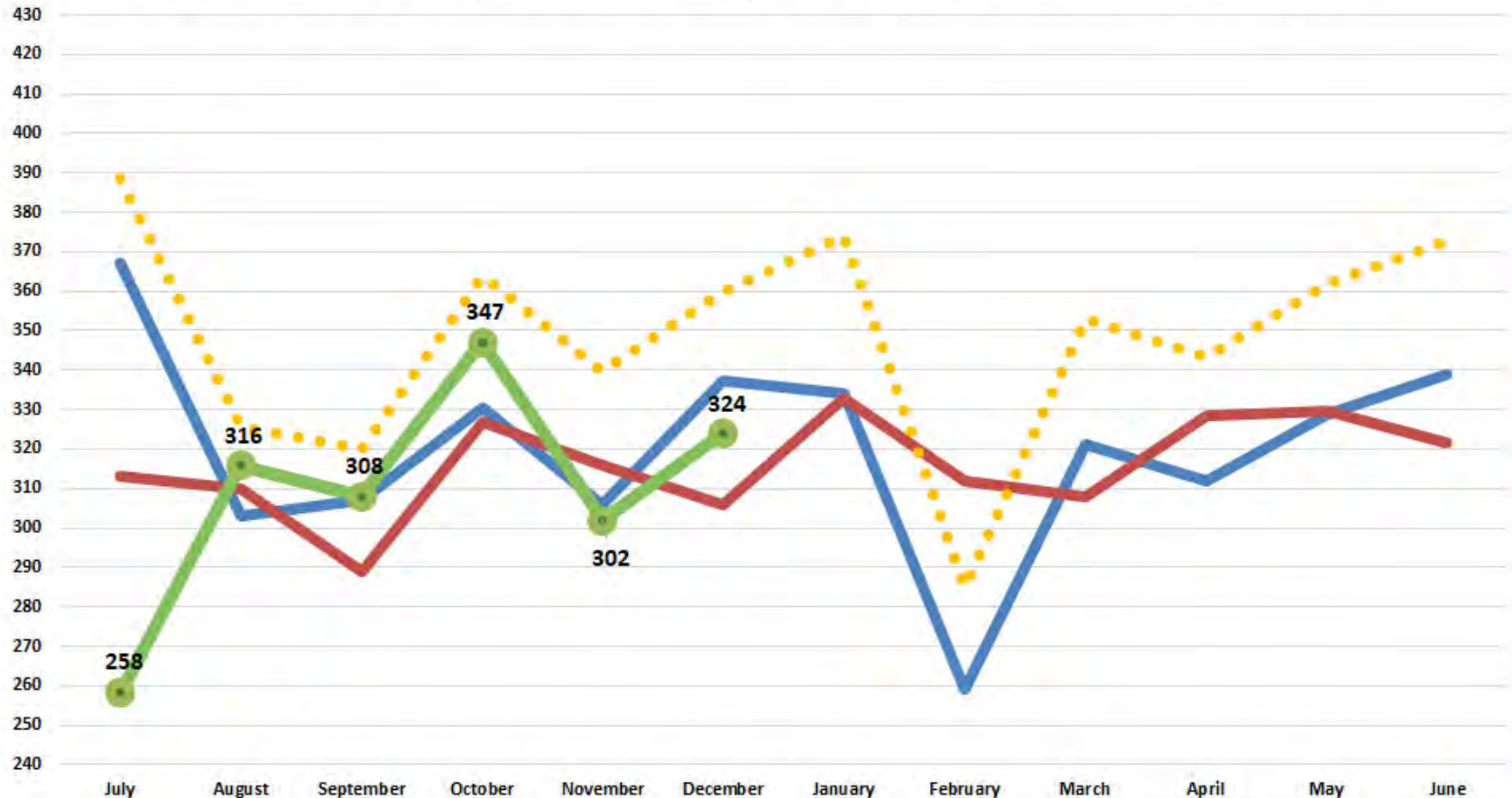
# Rad Onc Hanford



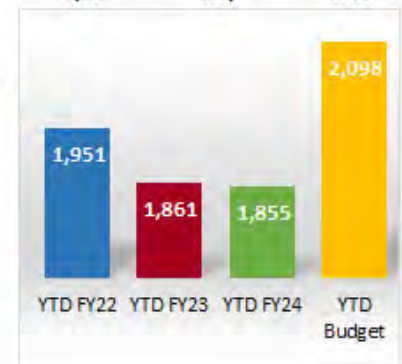
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - Budget



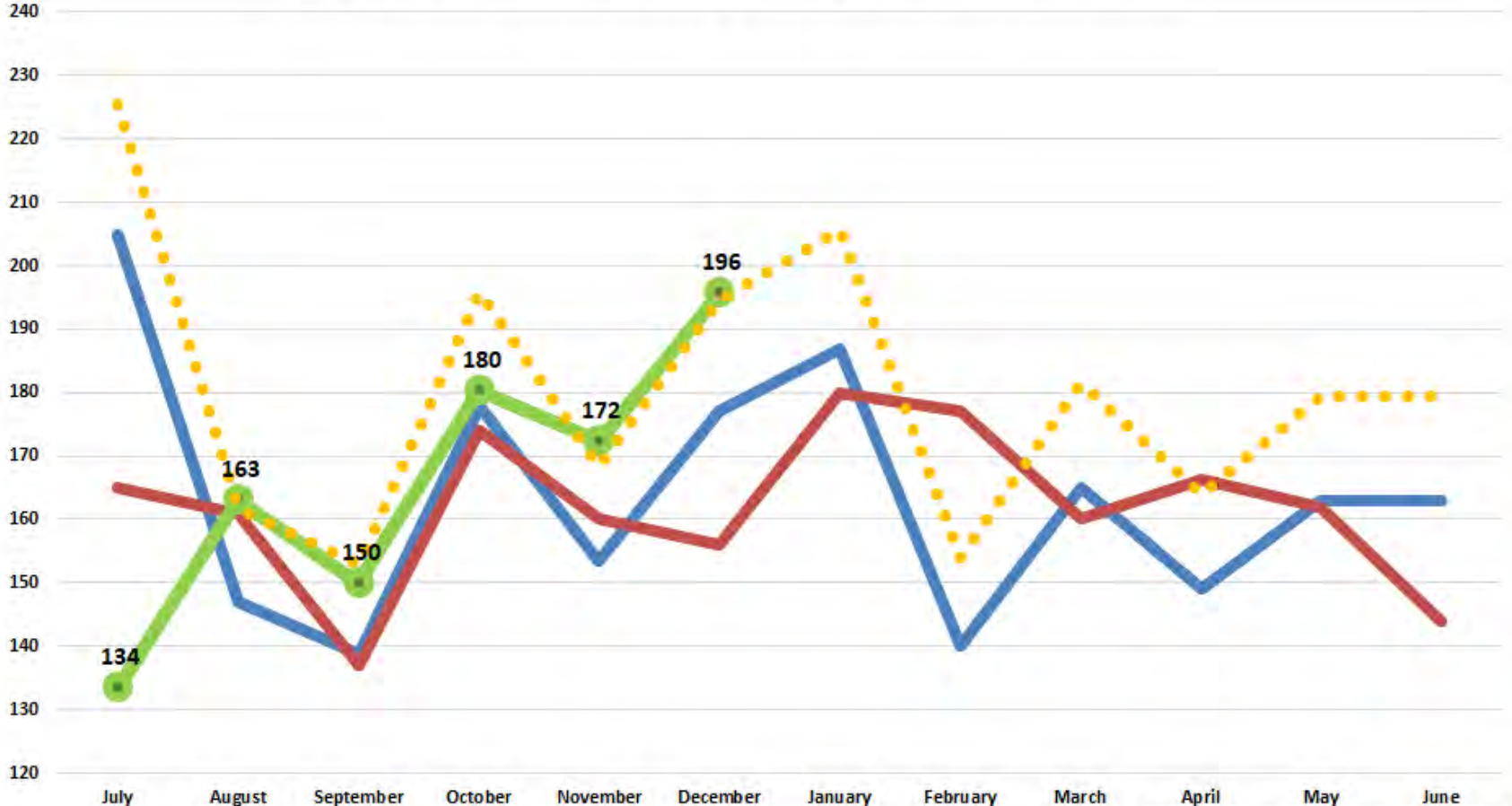
# Cath Lab (IP & OP) – 100 Min Units



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



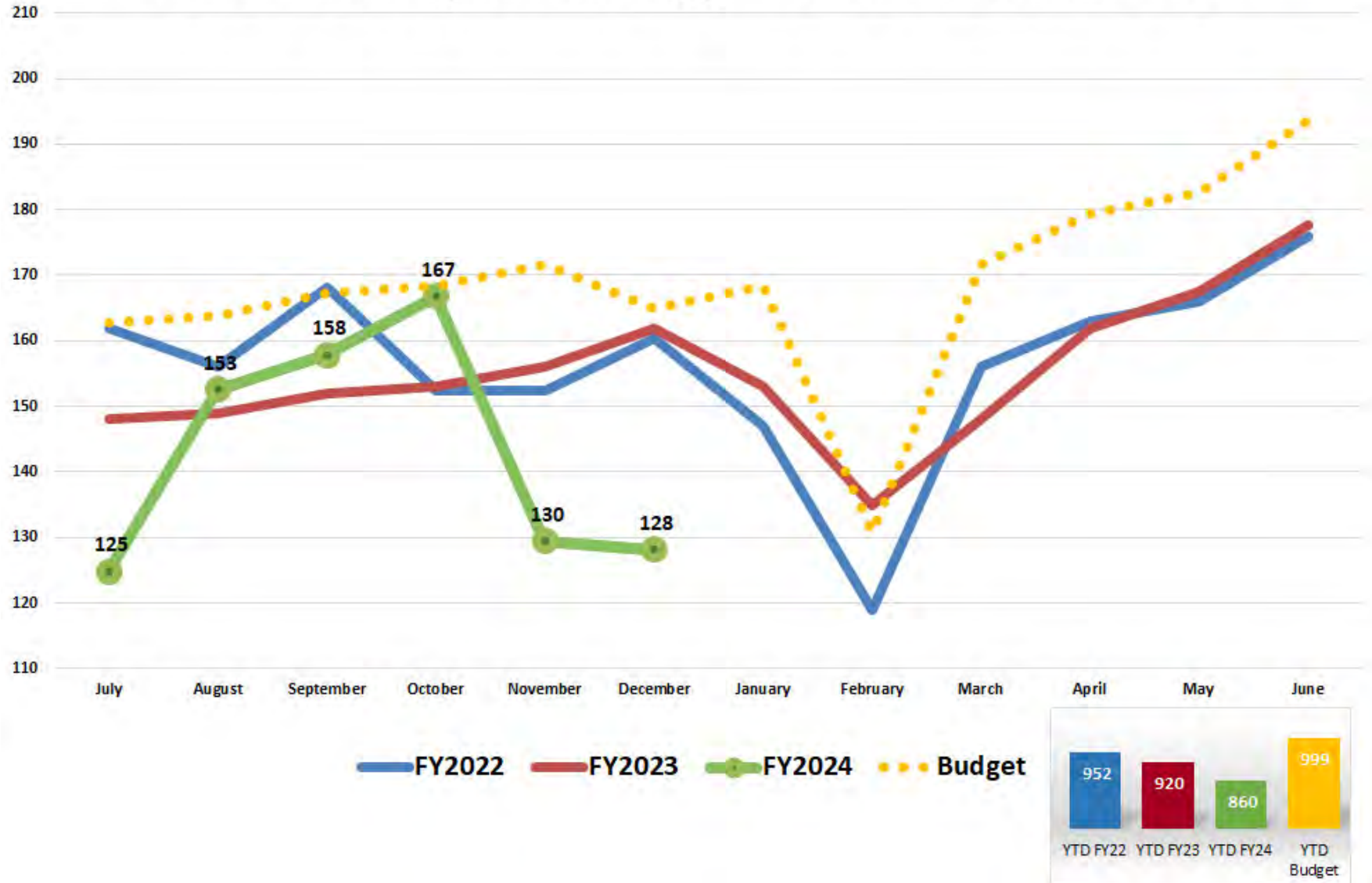
# Cath Lab (IP Only) – 100 Min Units



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

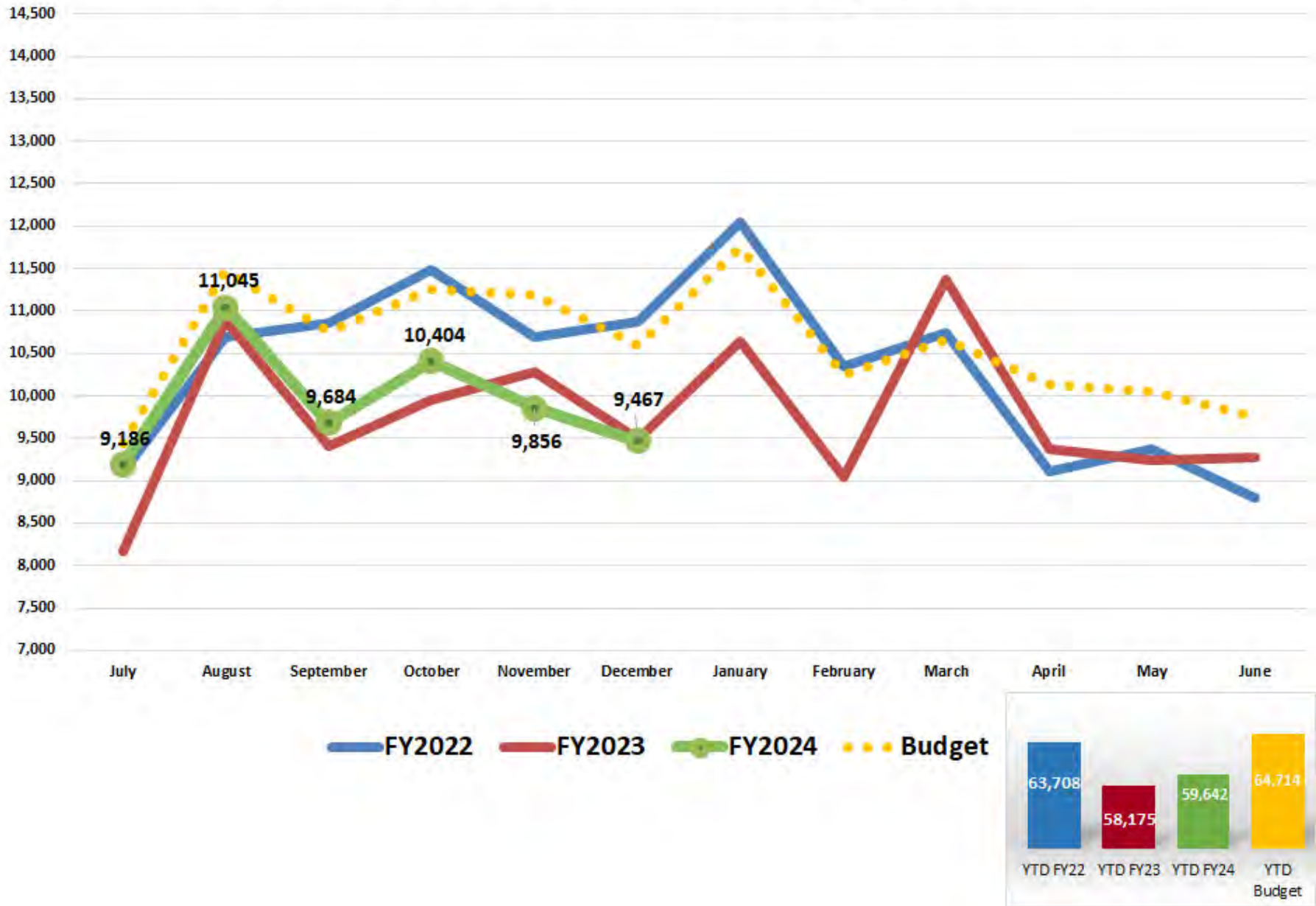


# Cath Lab (OP Only) – 100 Min Units



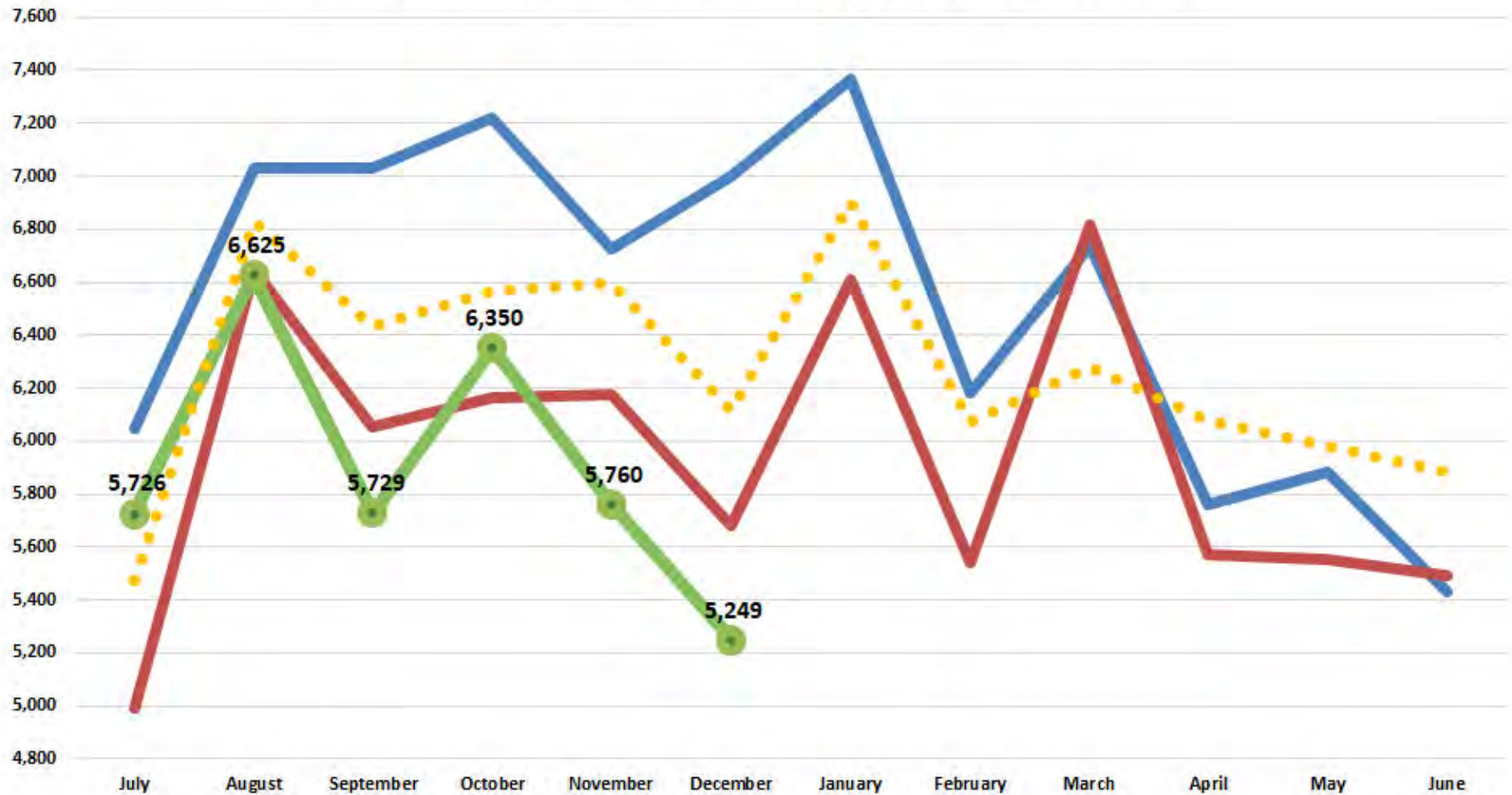


# Rural Health Clinics Registrations

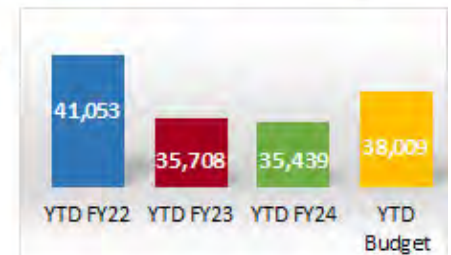




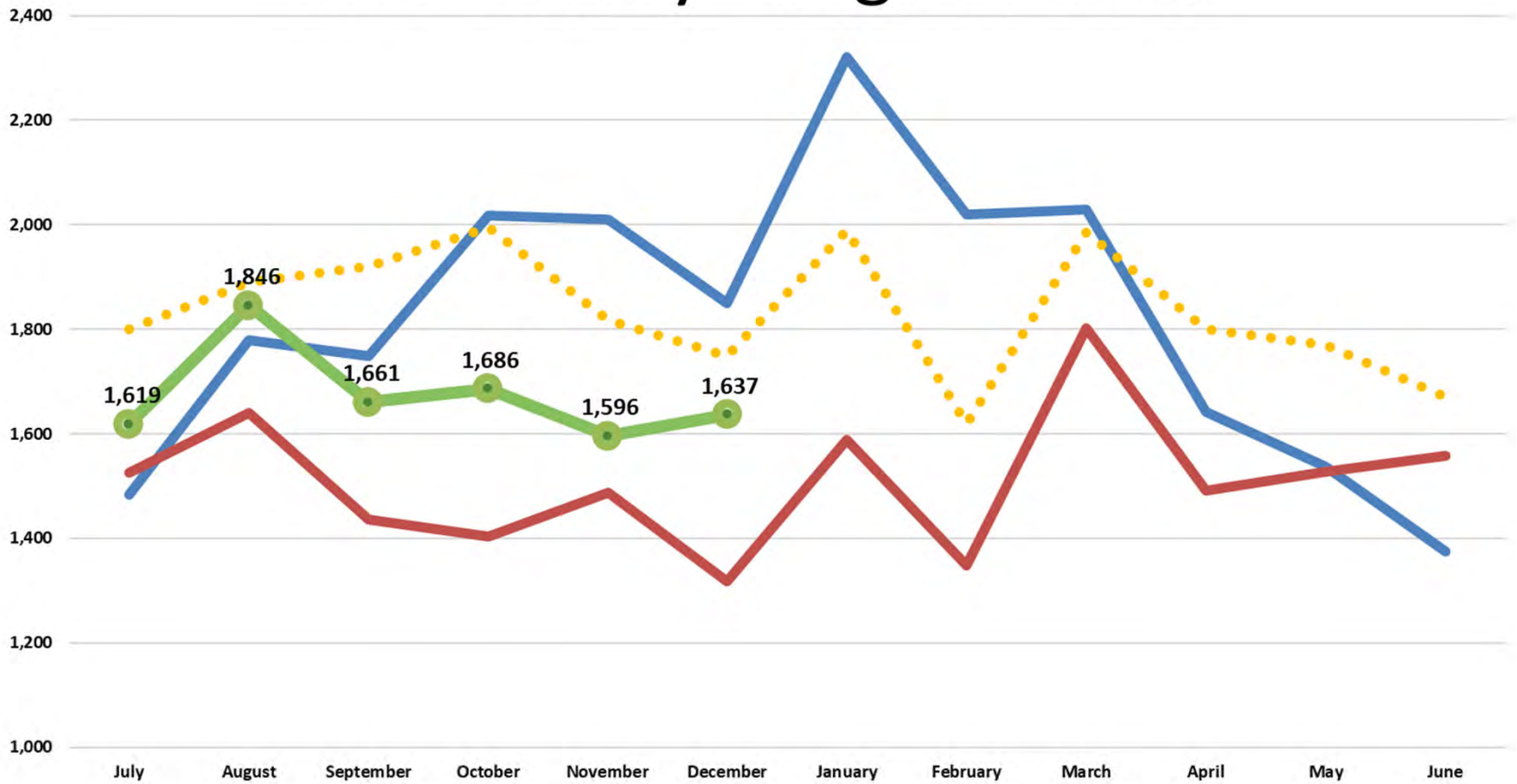
# RHC Exeter - Registrations



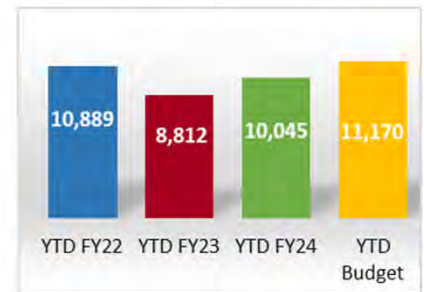
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



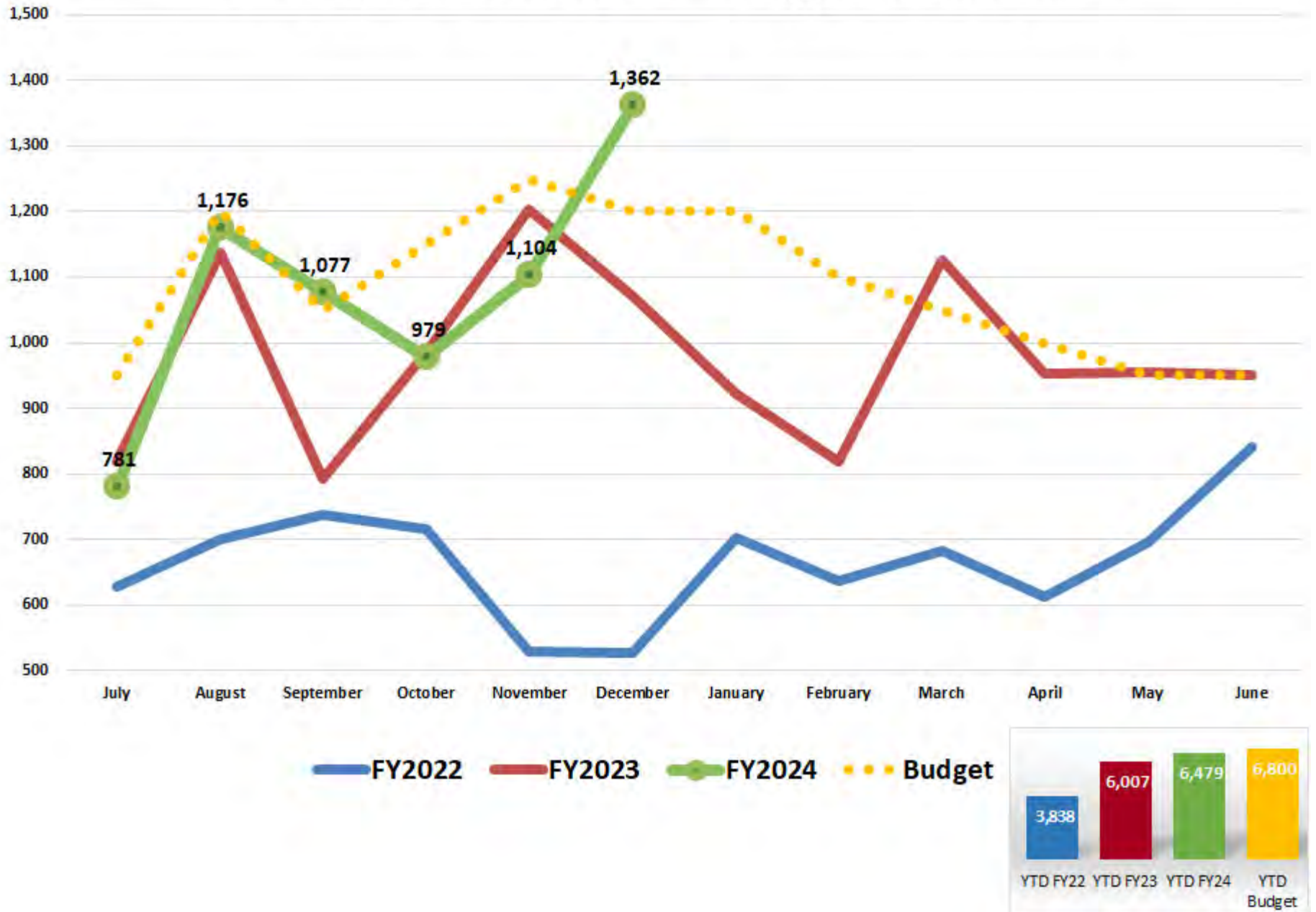
# RHC Lindsay - Registrations



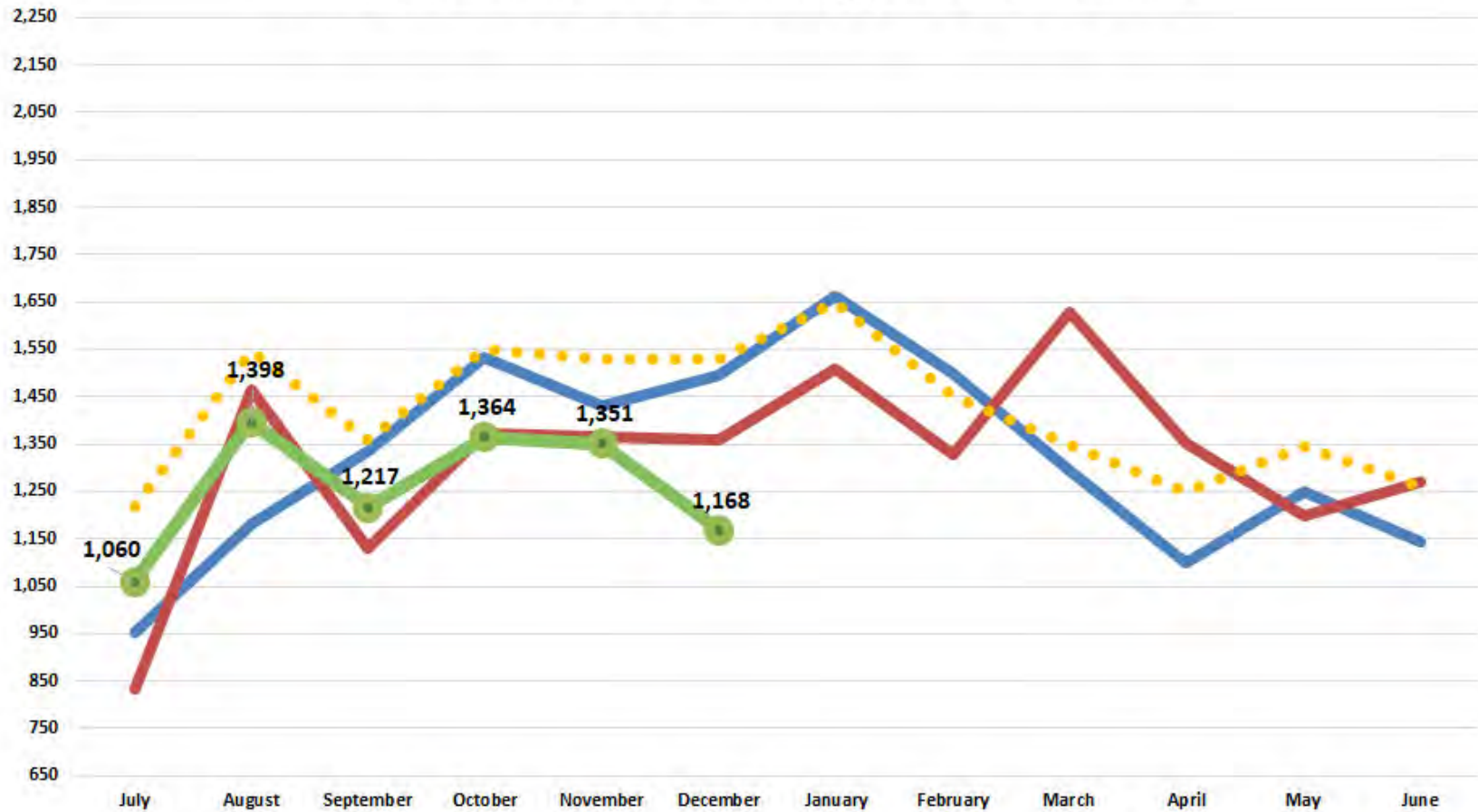
— FY2022   
 — FY2023   
 —●— FY2024   
 ●●● Budget



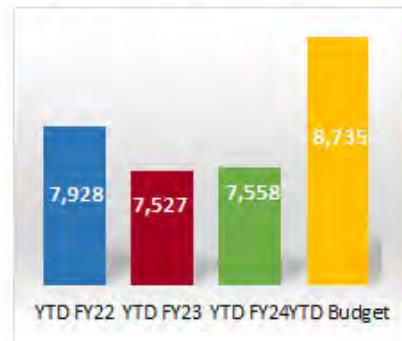
# RHC Woodlake - Registrations



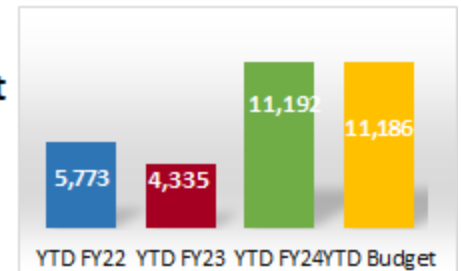
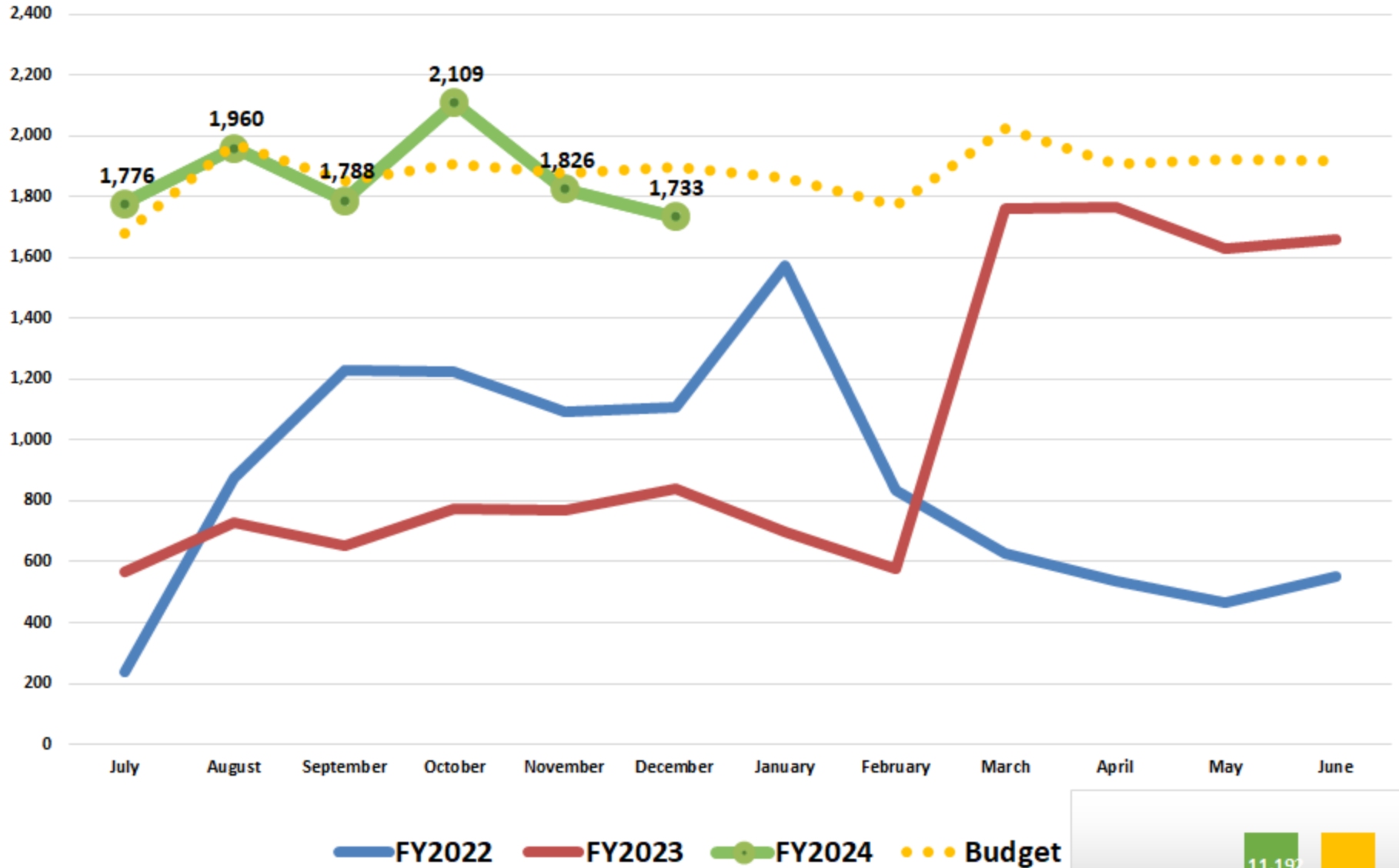
# RHC Dinuba - Registrations



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - ● - - - Budget

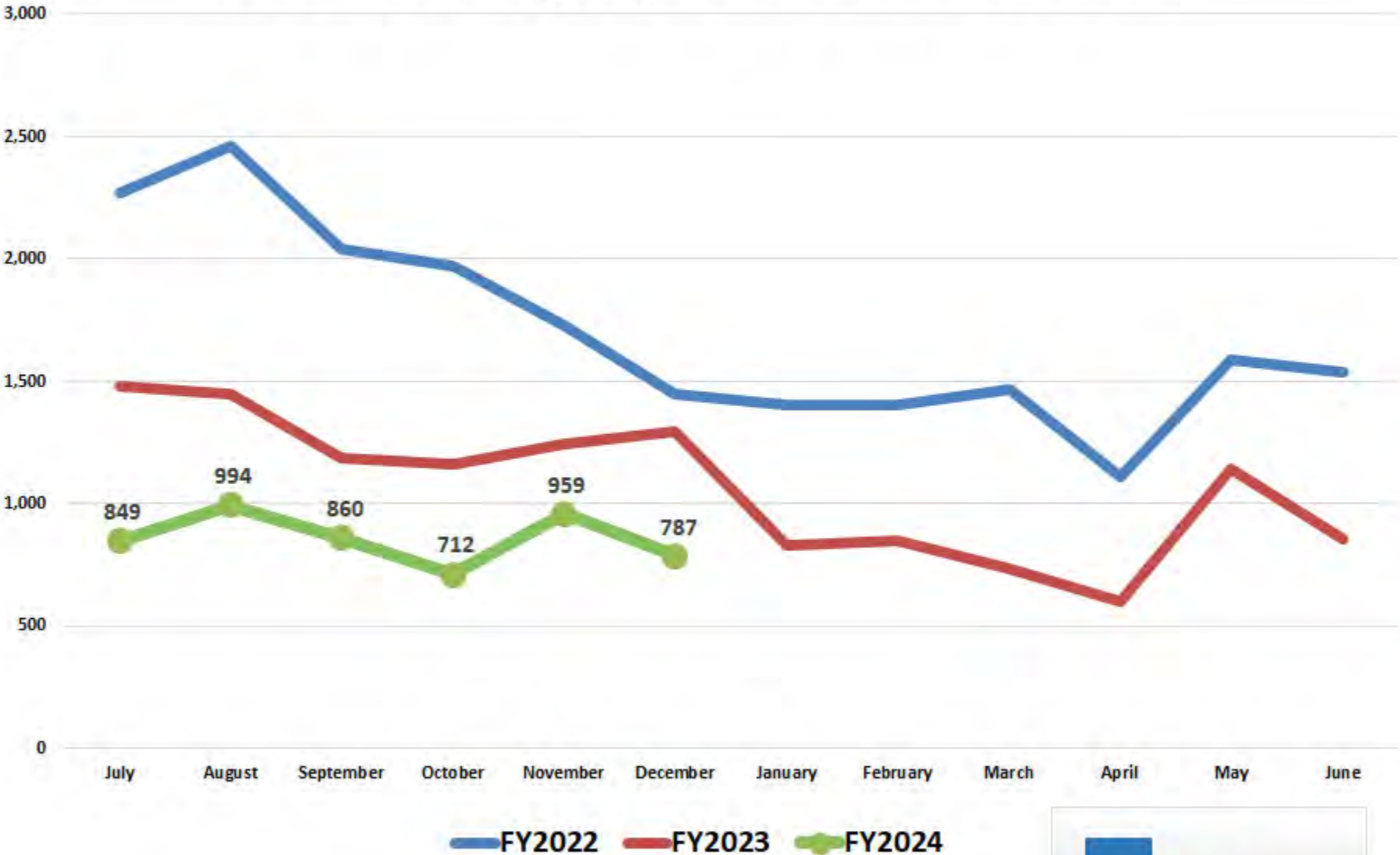


# RHC Tulare - Registrations

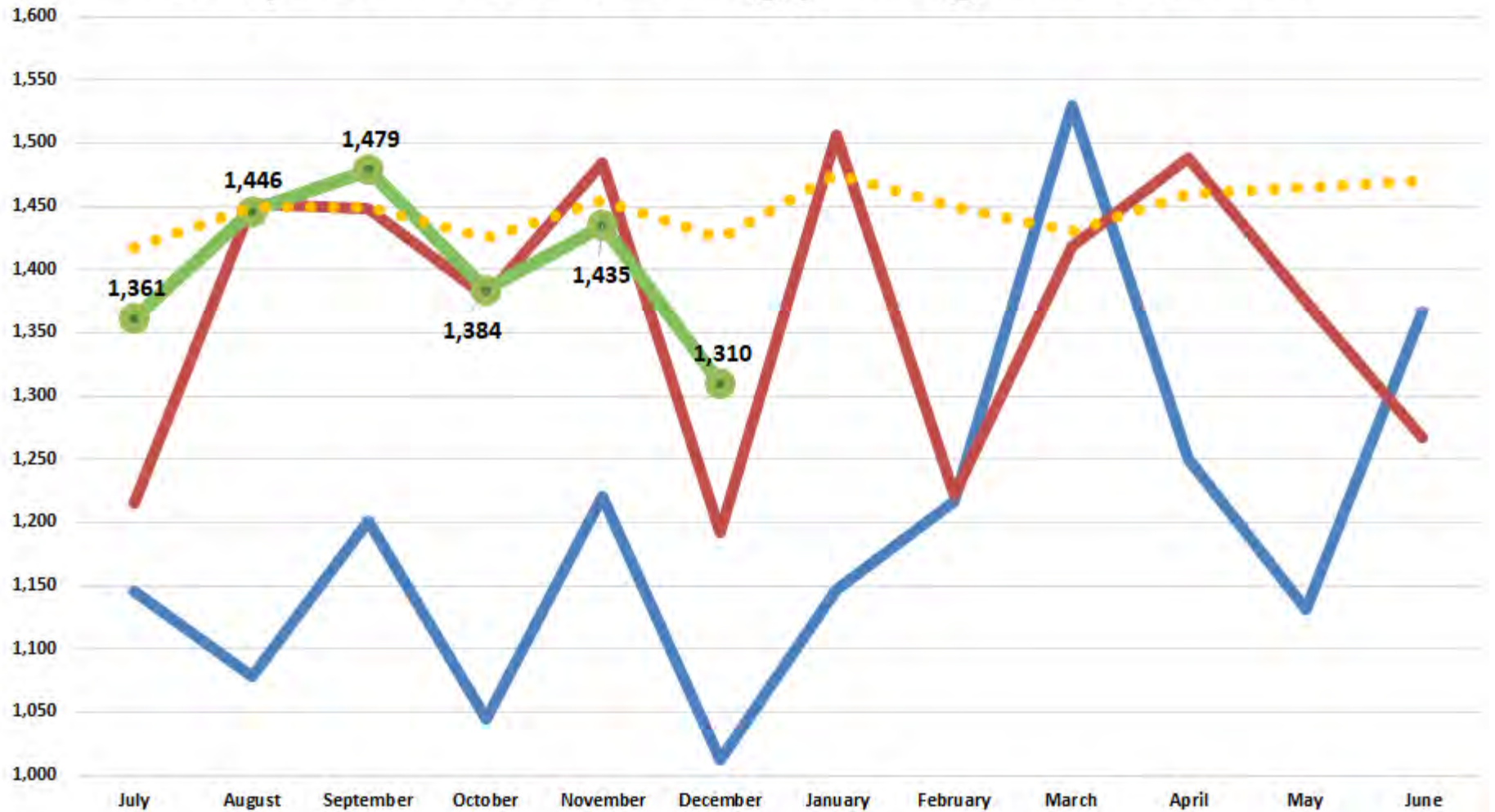




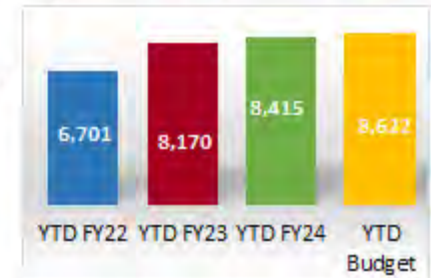
# Neurosurgery Clinic - wRVU's



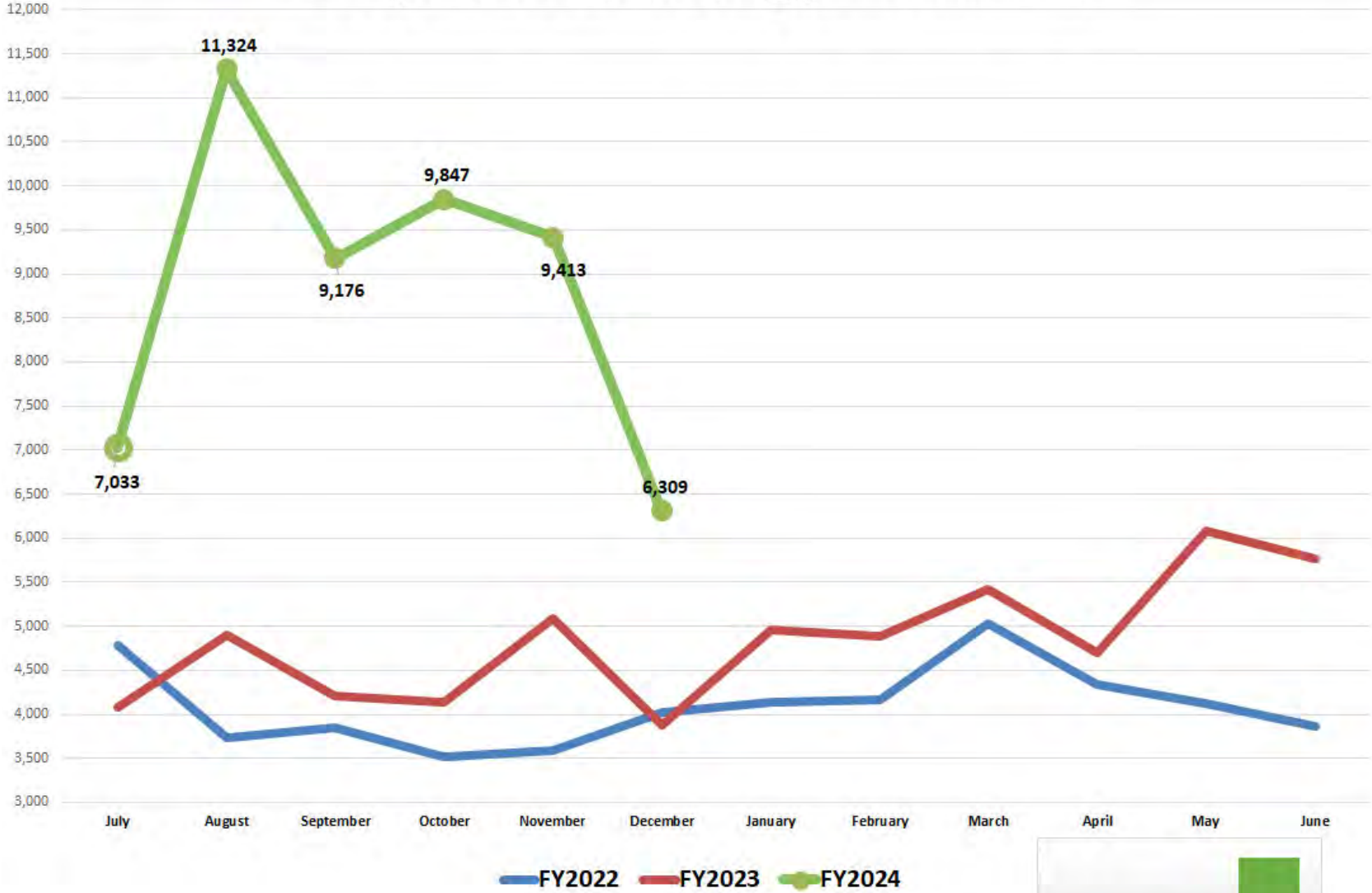
# Sequoia Cardiology Registrations



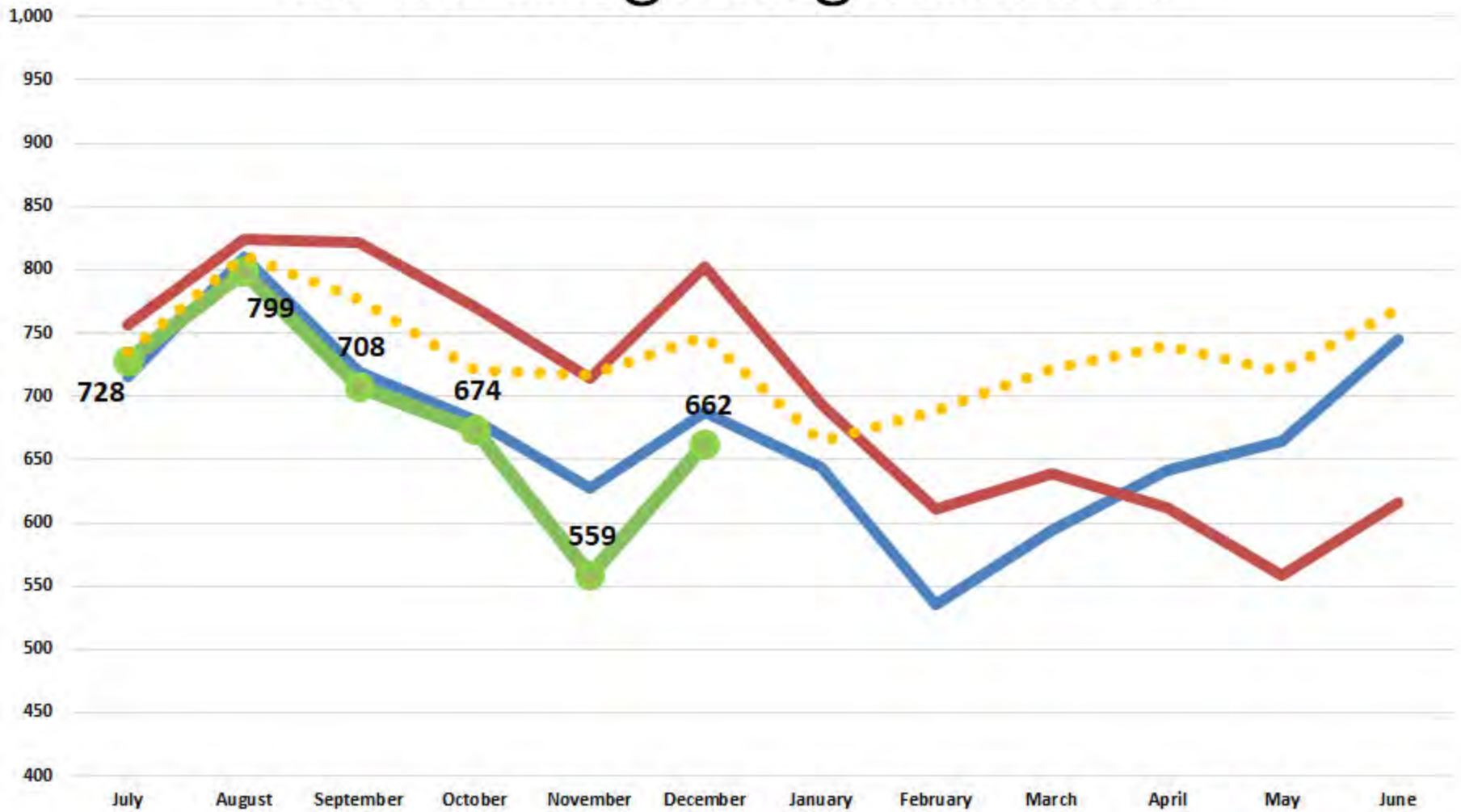
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - -●- - - Budget



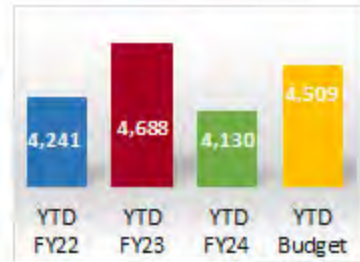
# Sequoia Cardiology - wRVU's



# Labor Triage Registrations

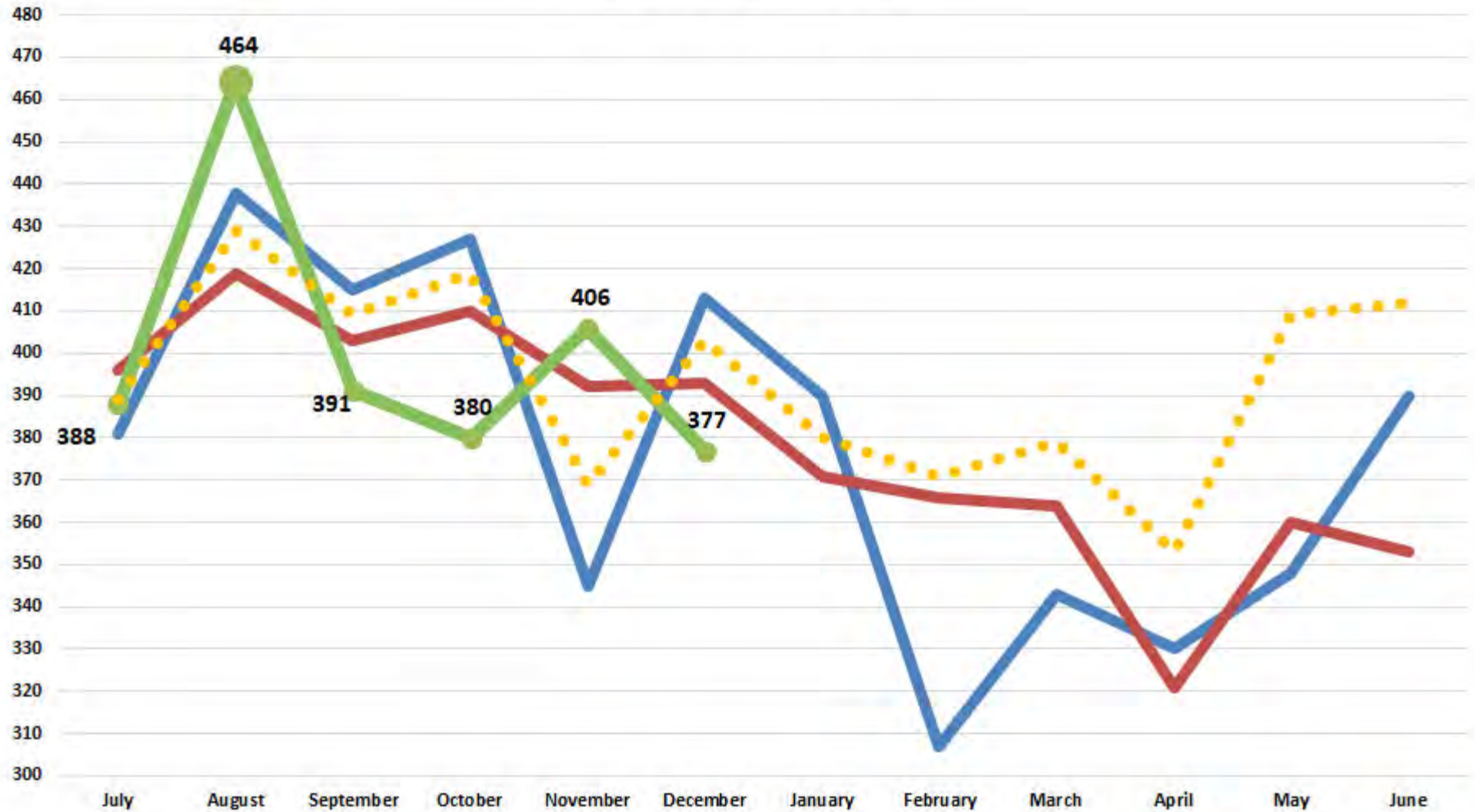


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - ● - - - Budget





# Deliveries

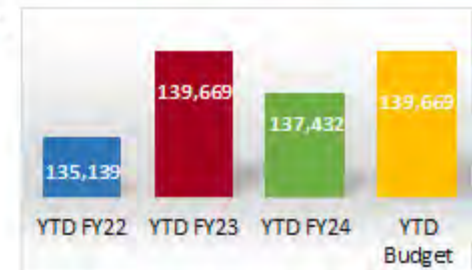
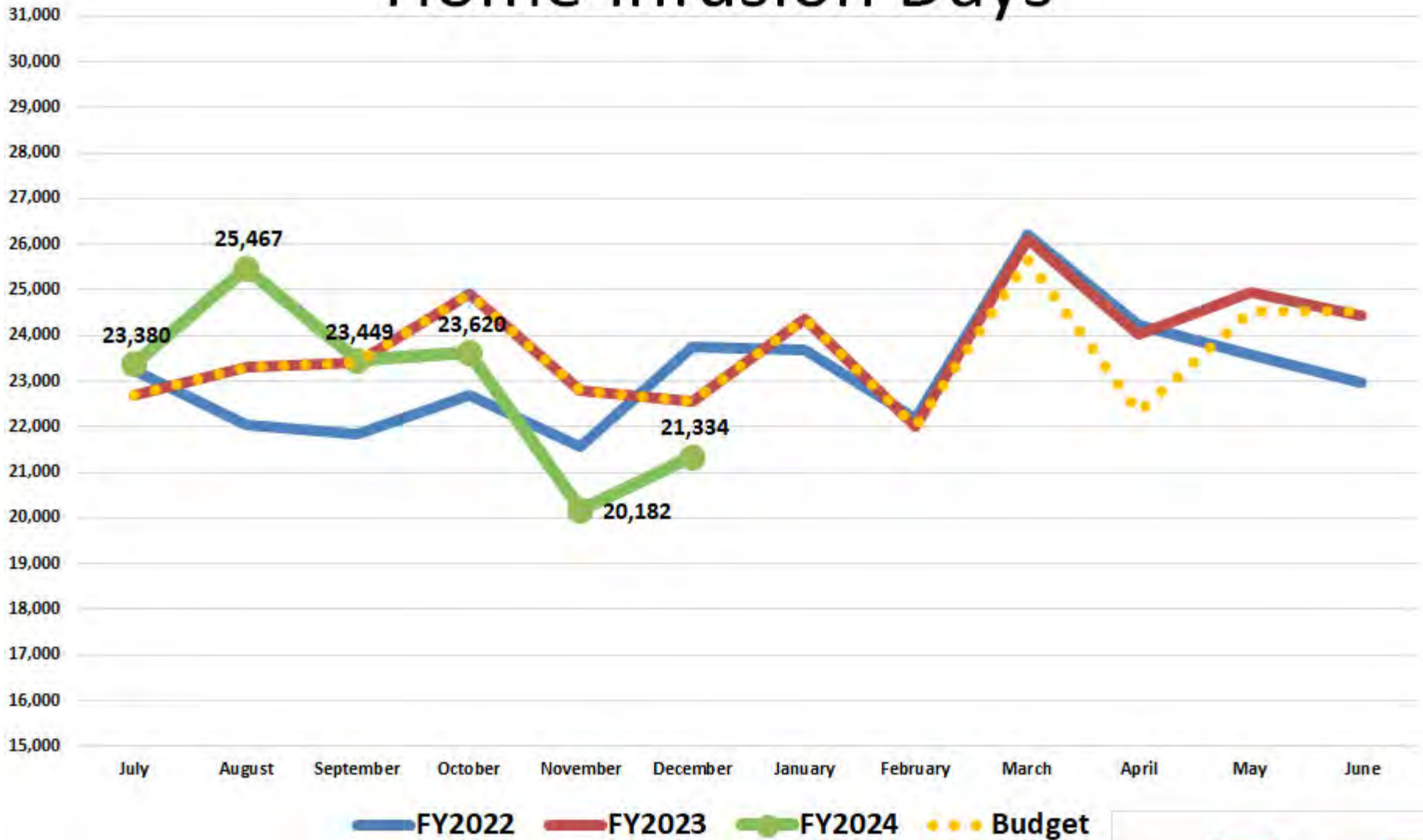


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 -.-●-.- Budget

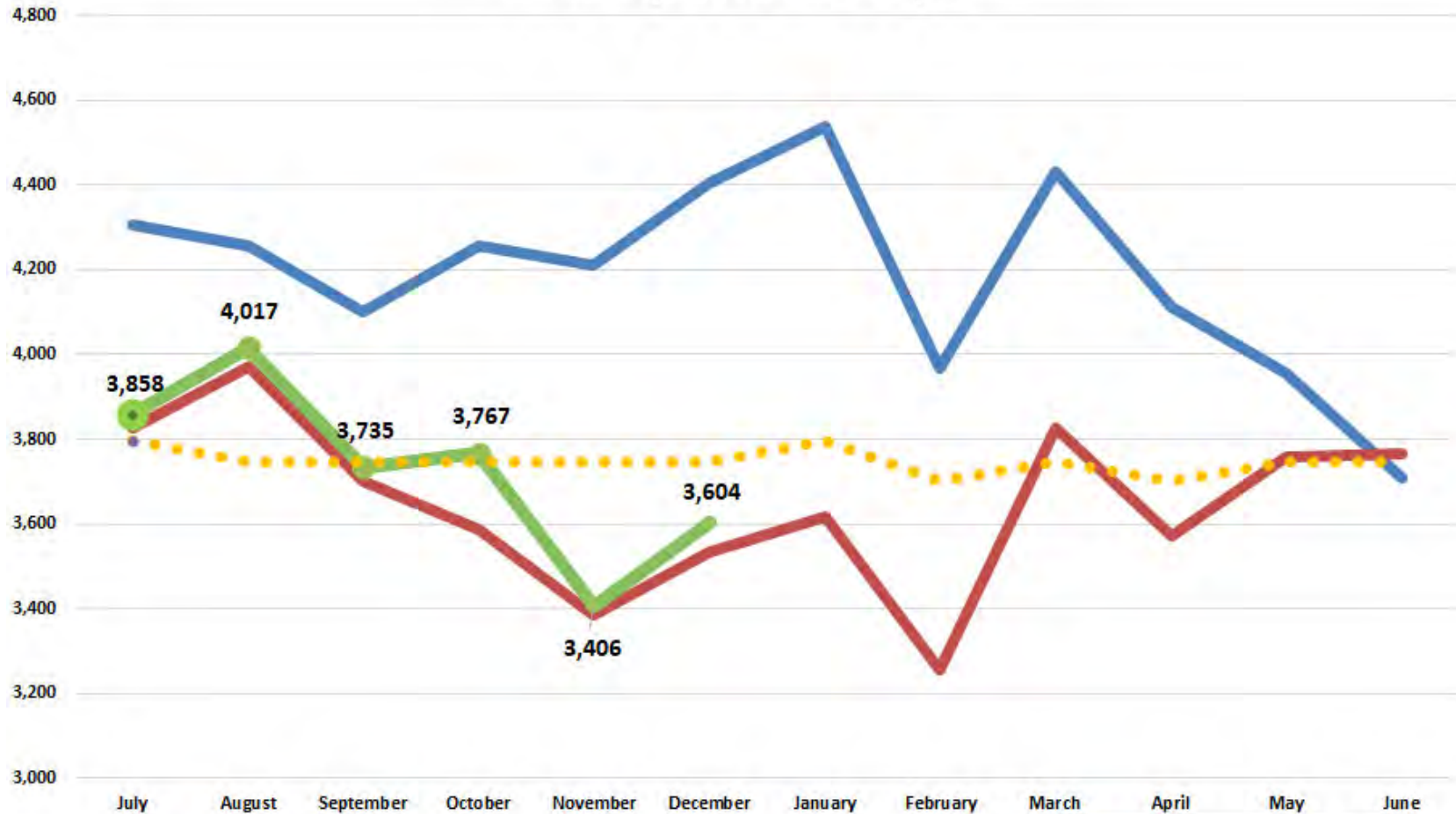




# Home Infusion Days



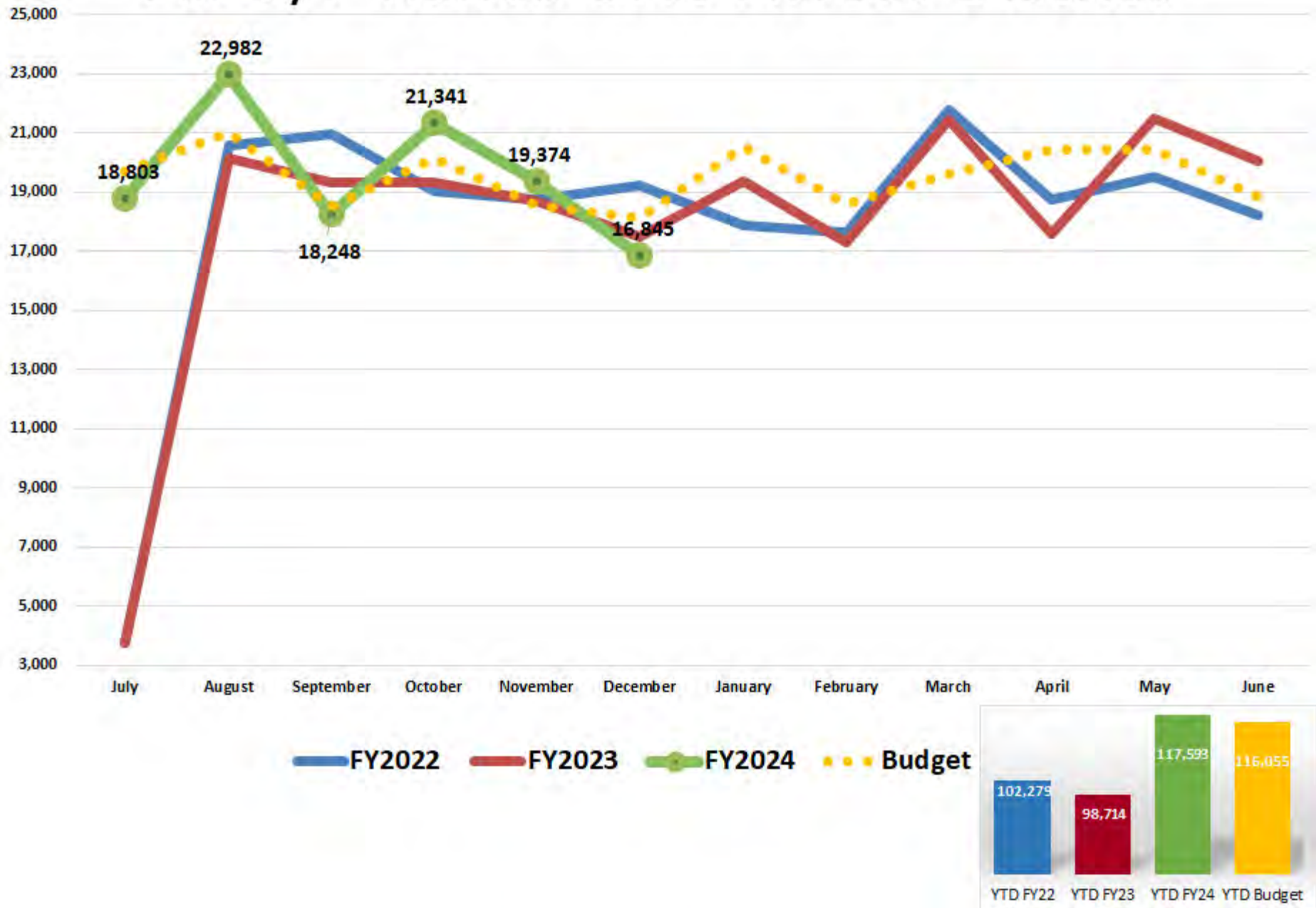
# Hospice Days



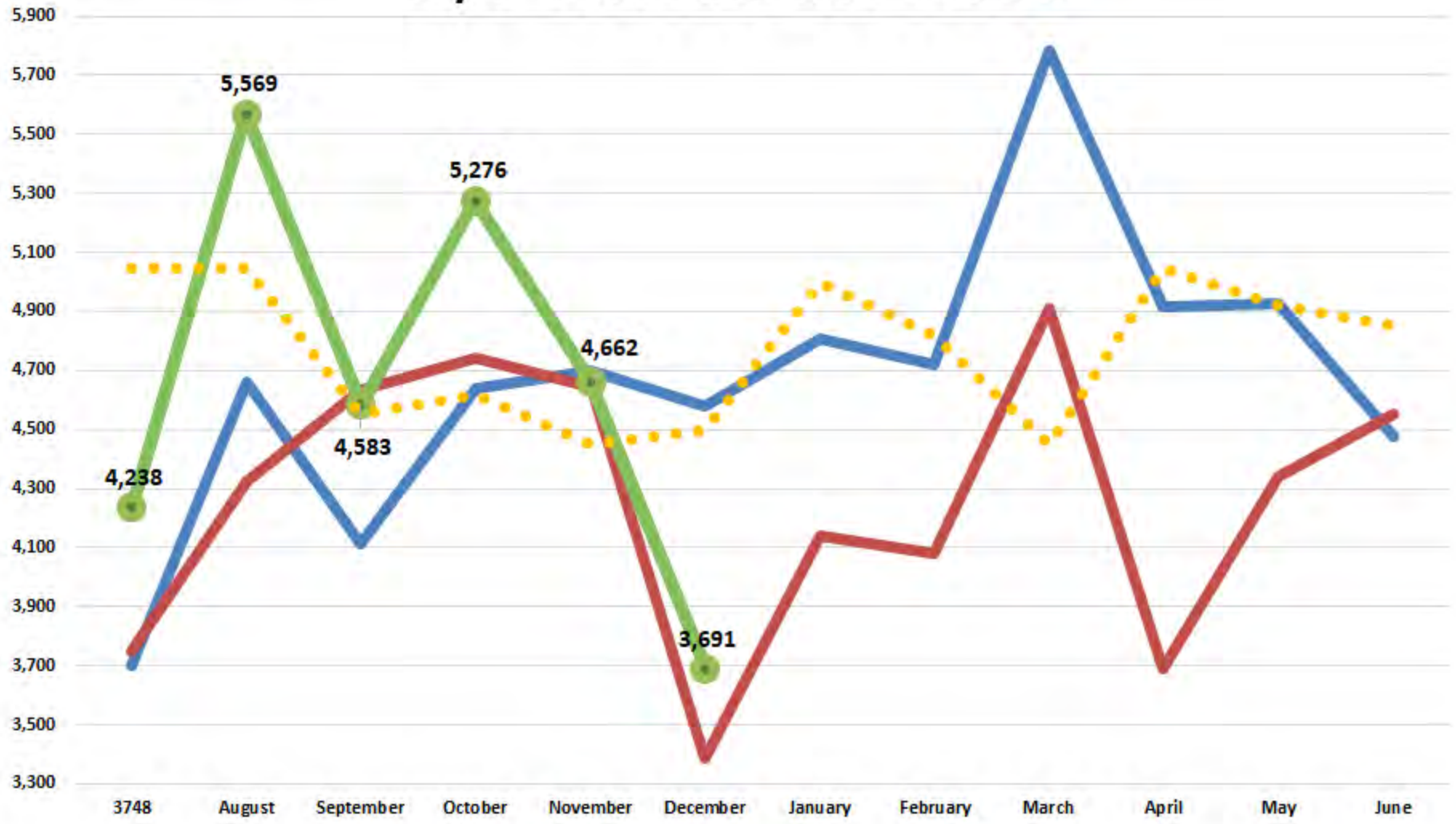
— FY2022   
 — FY2023   
 — FY2024   
 ••• Budget



# All O/P Rehab Svcs Across District



# O/P Rehab Services

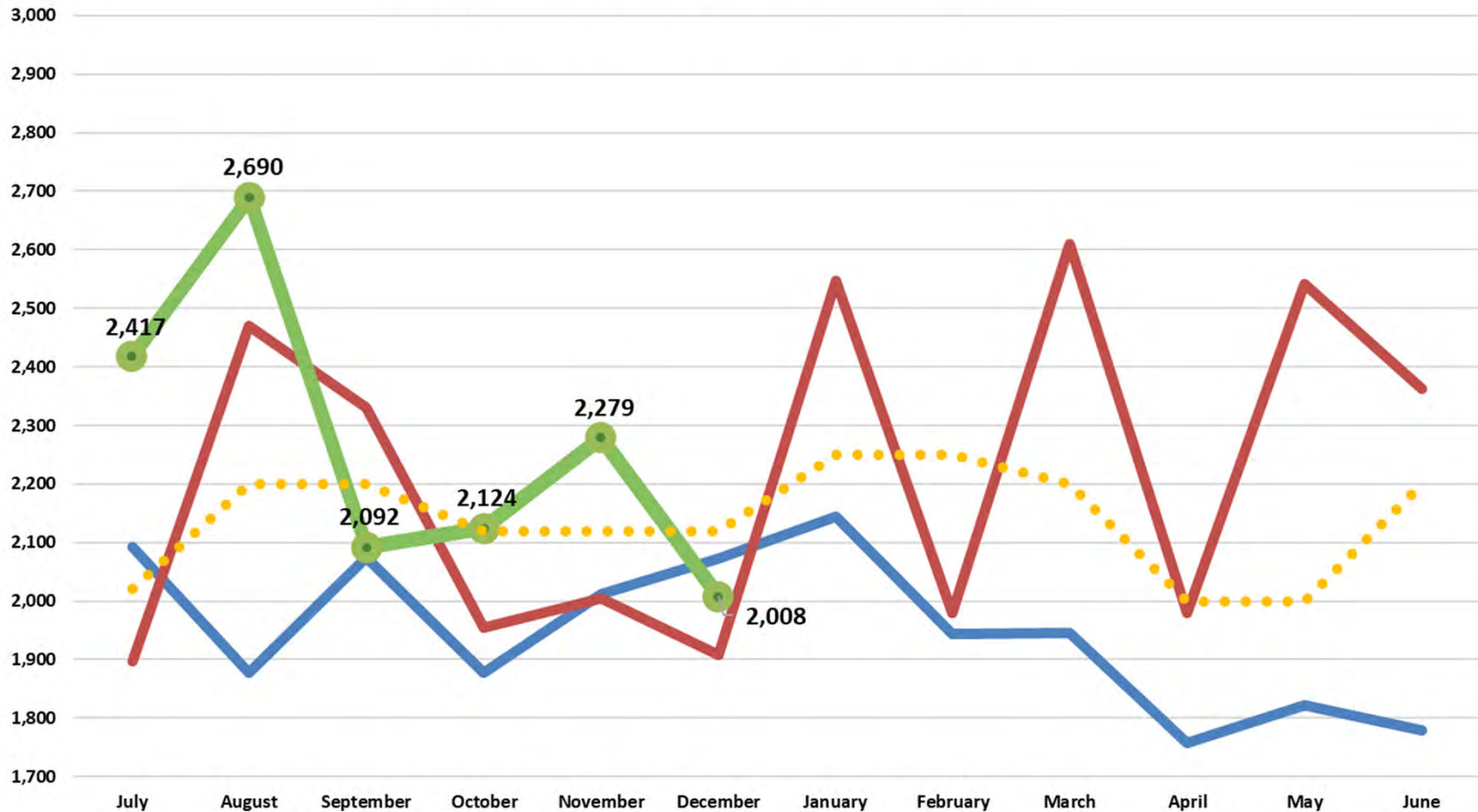


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

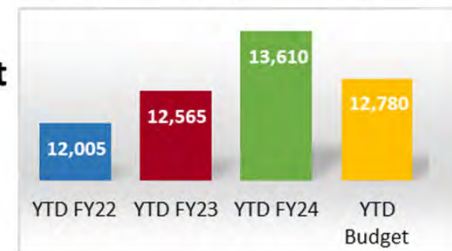




# O/P Rehab - Exeter

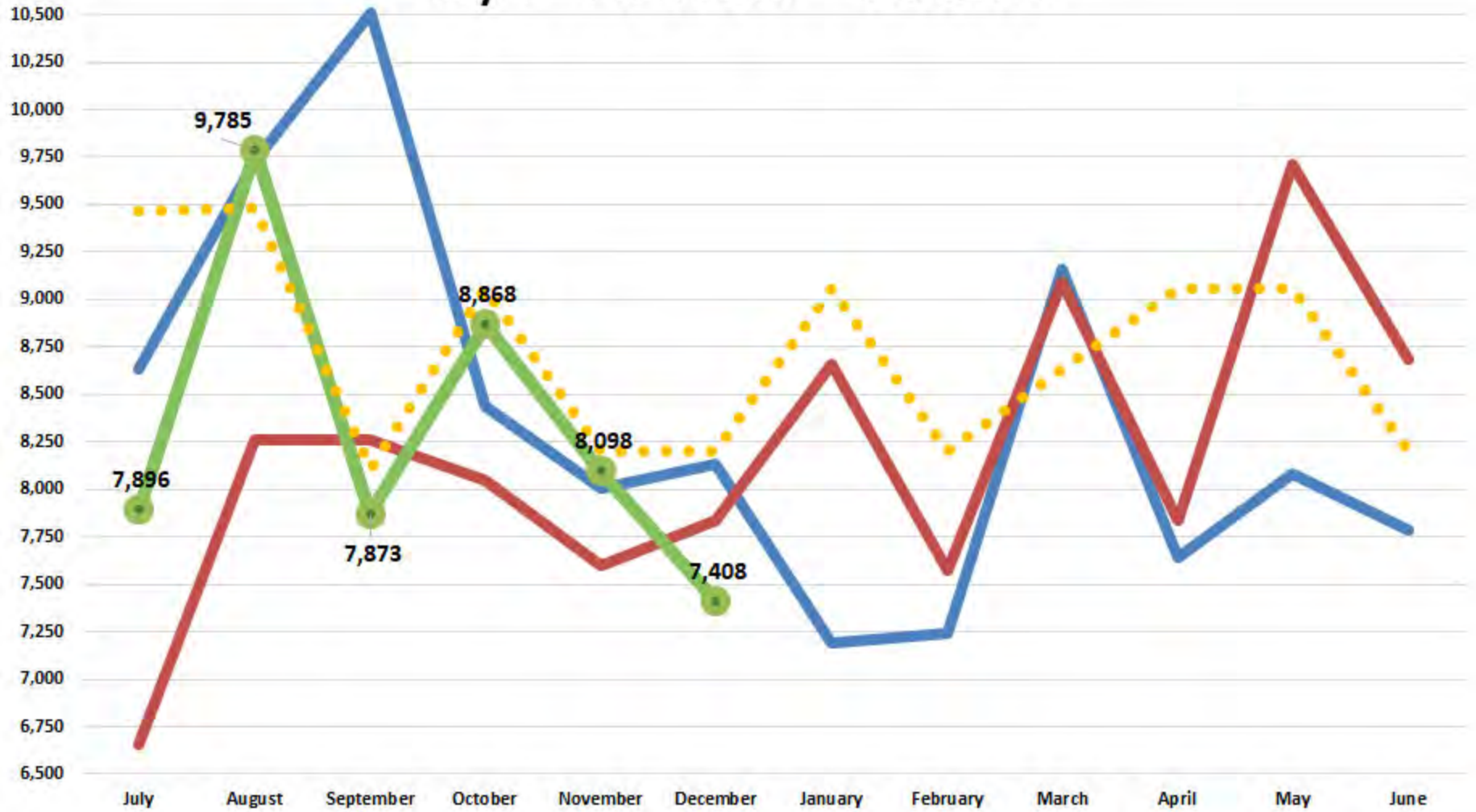


— FY2022   
 — FY2023   
 —●— FY2024   
 ●●● Budget

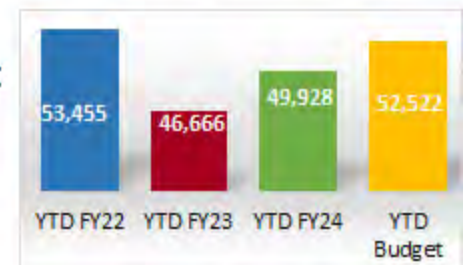




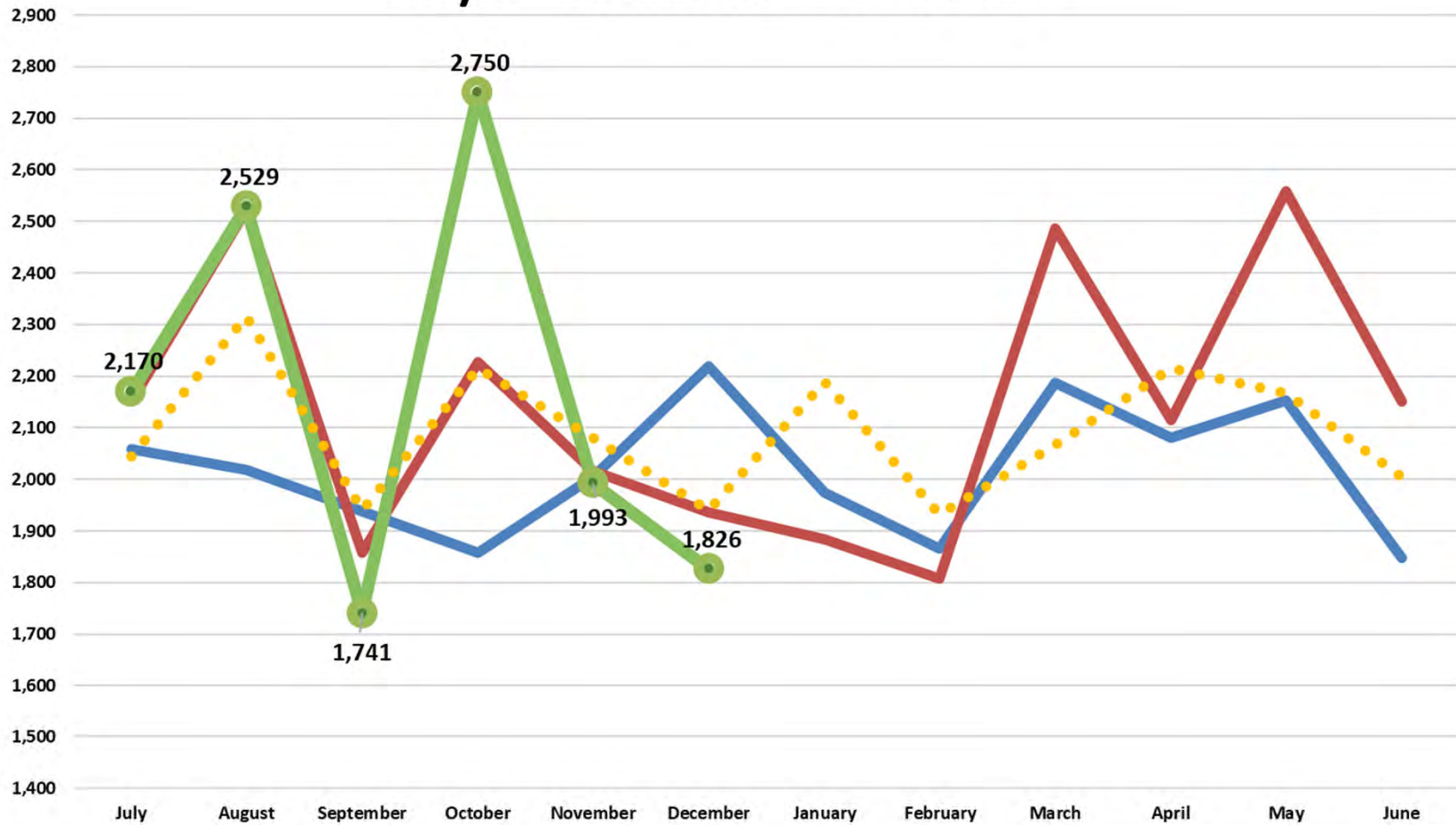
# O/P Rehab - Akers



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



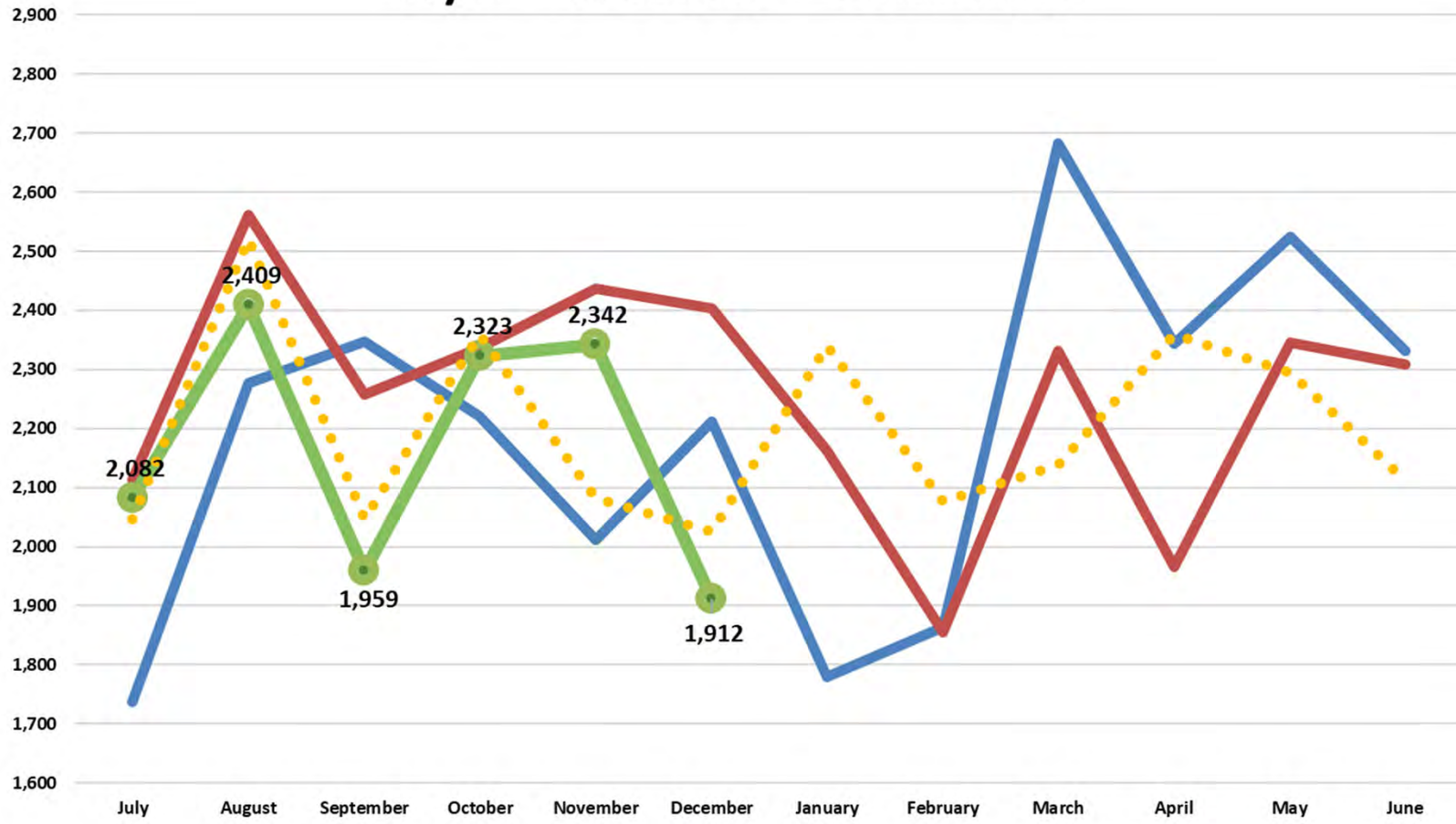
# O/P Rehab - LLOPT



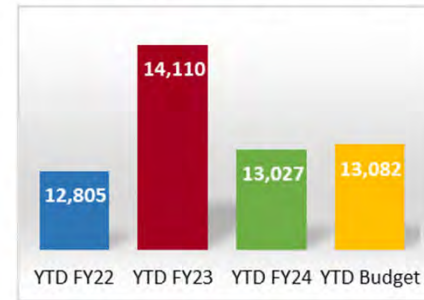
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - Budget



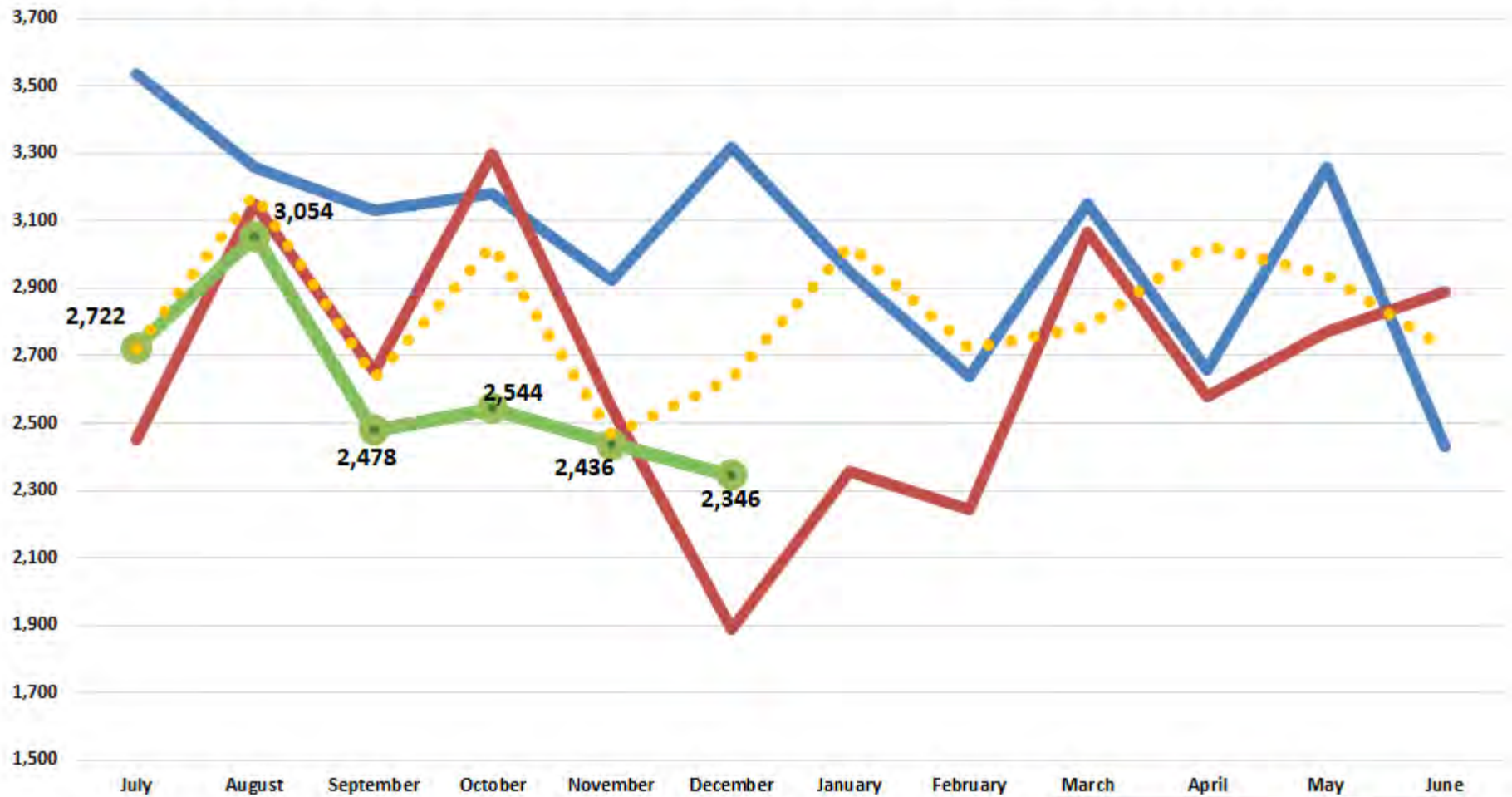
# O/P Rehab - Dinuba



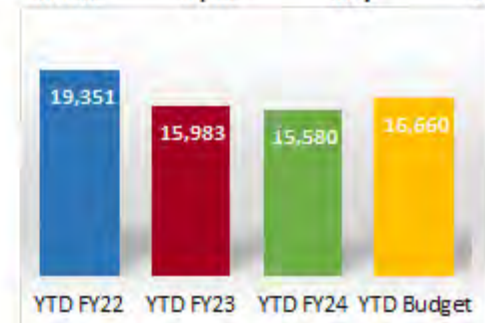
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



# Therapy - Cypress Hand Center

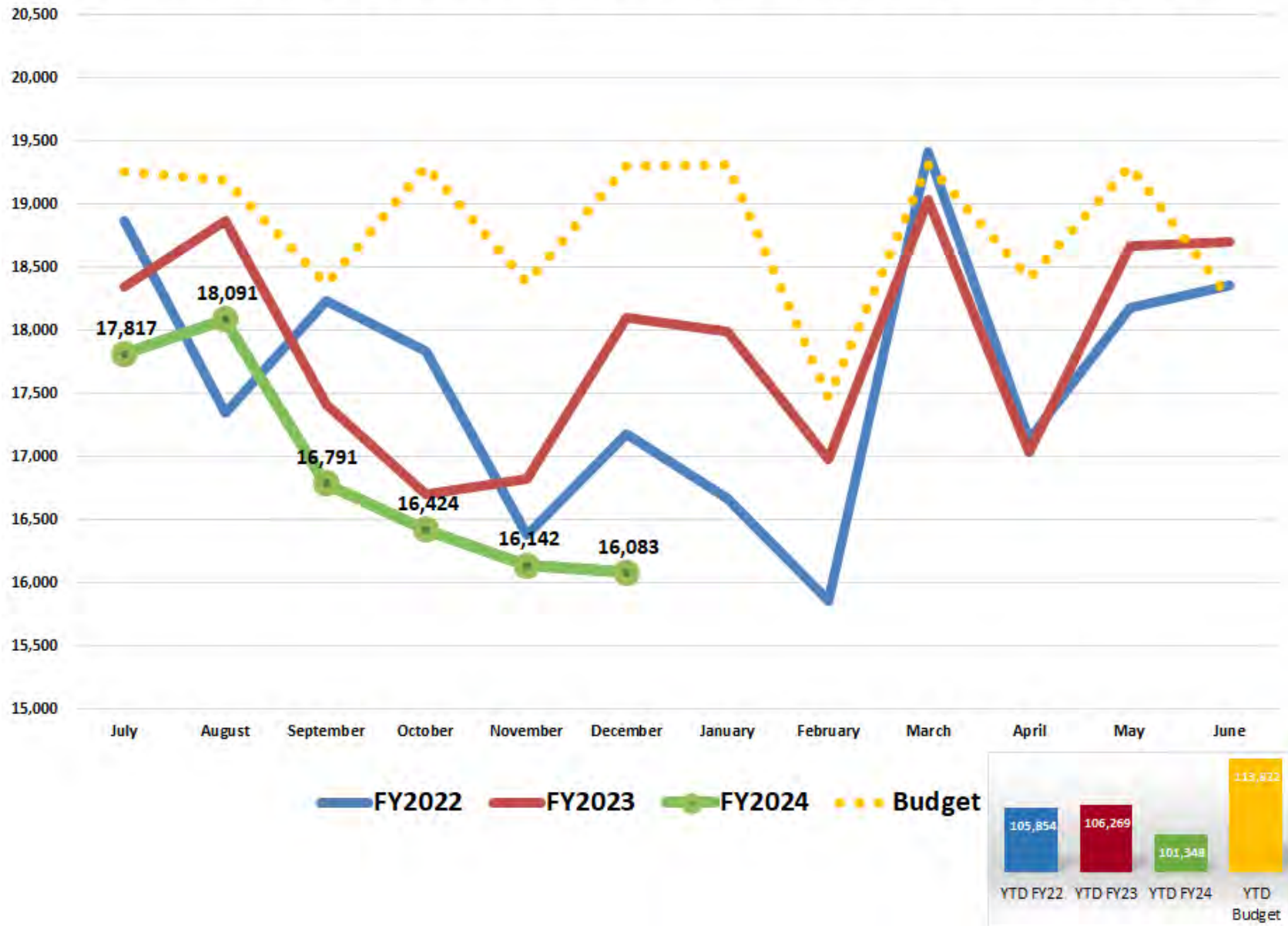


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget





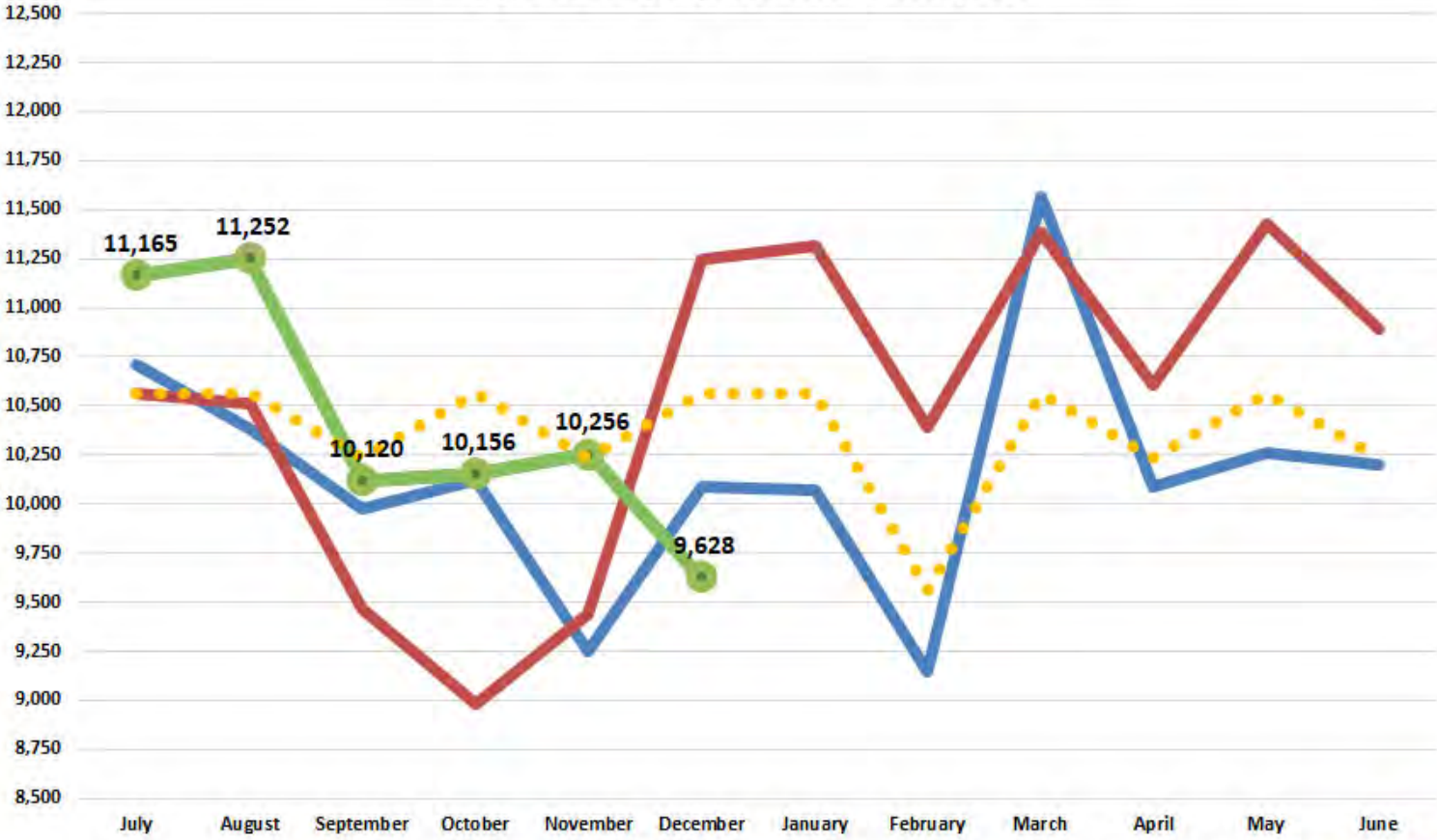
# Physical & Other Therapy Units (I/P & O/P)



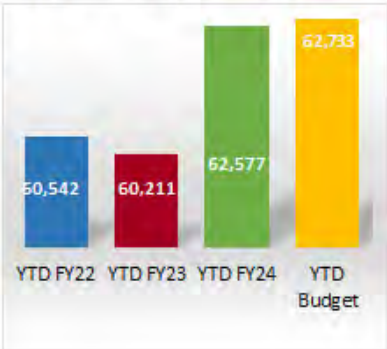


# Physical & Other Therapy Units

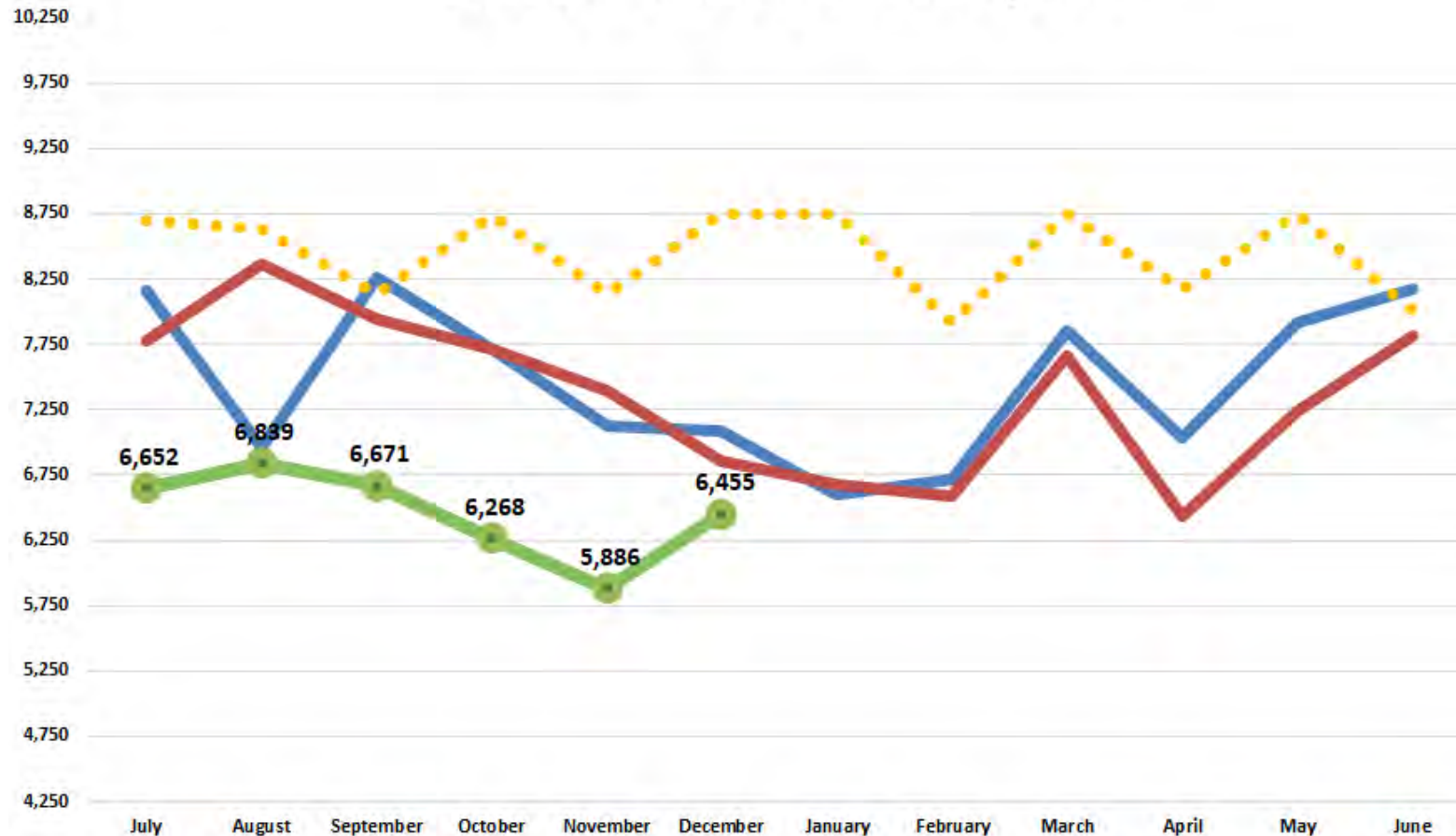
(I/P & O/P)-Main Campus



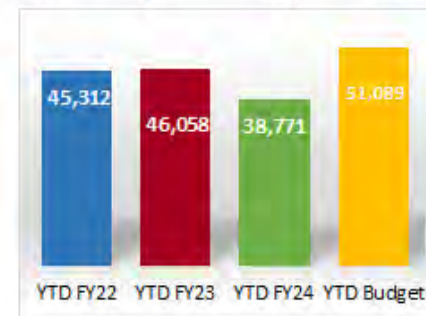
— FY2022 — FY2023 — FY2024 ••• Budget



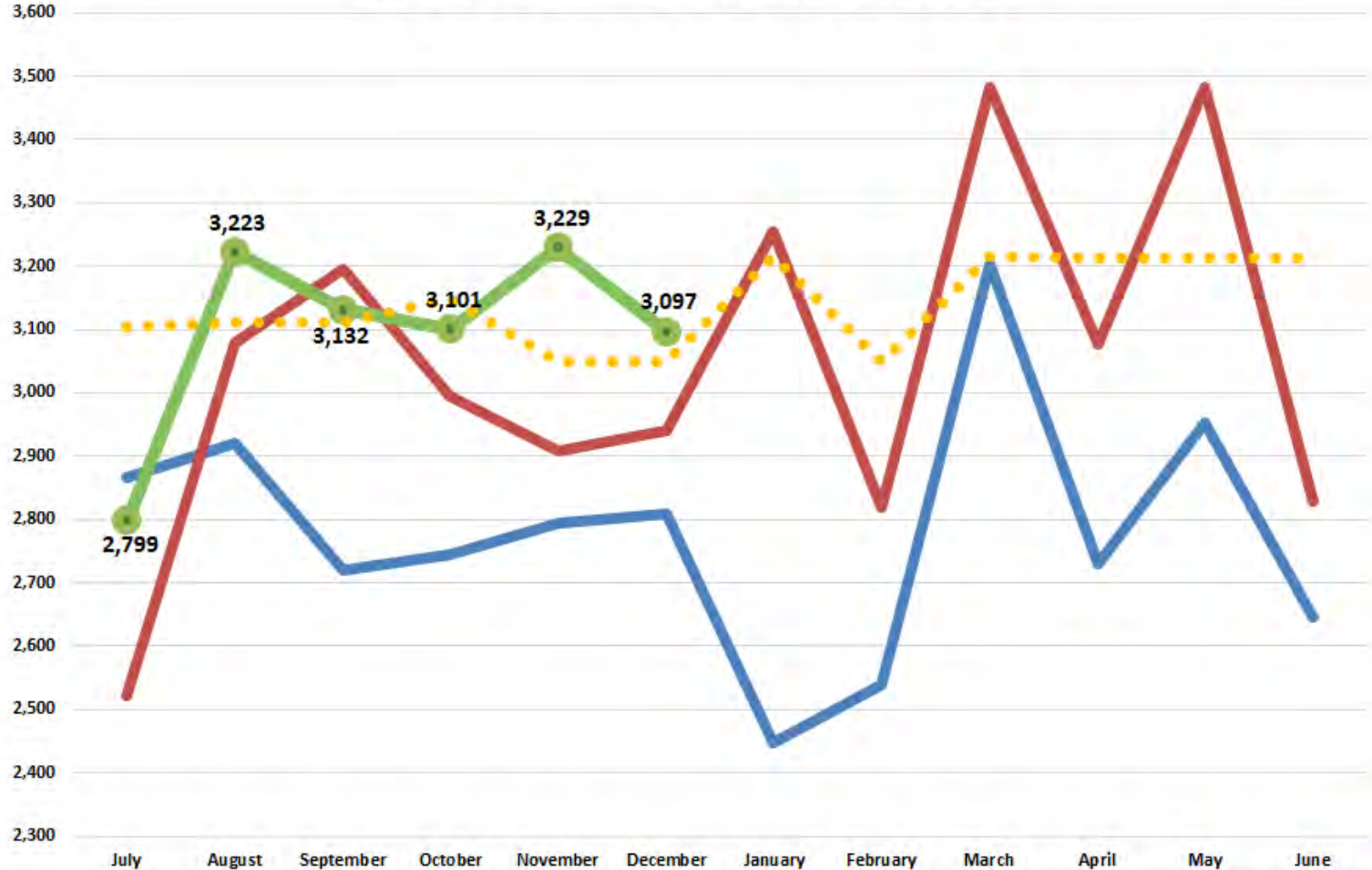
# Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



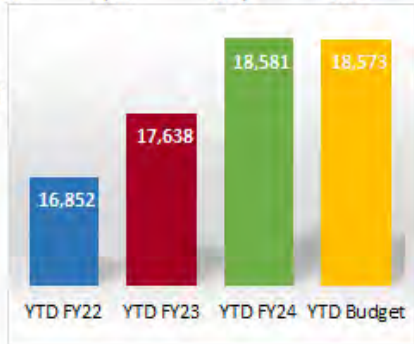
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - ● - - - Budget



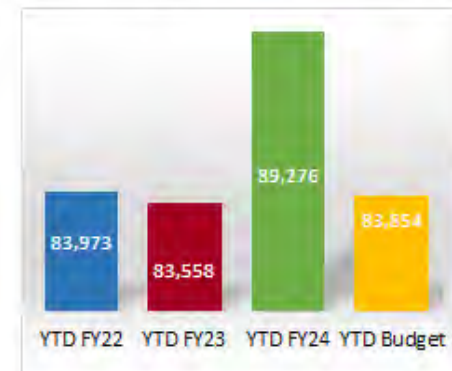
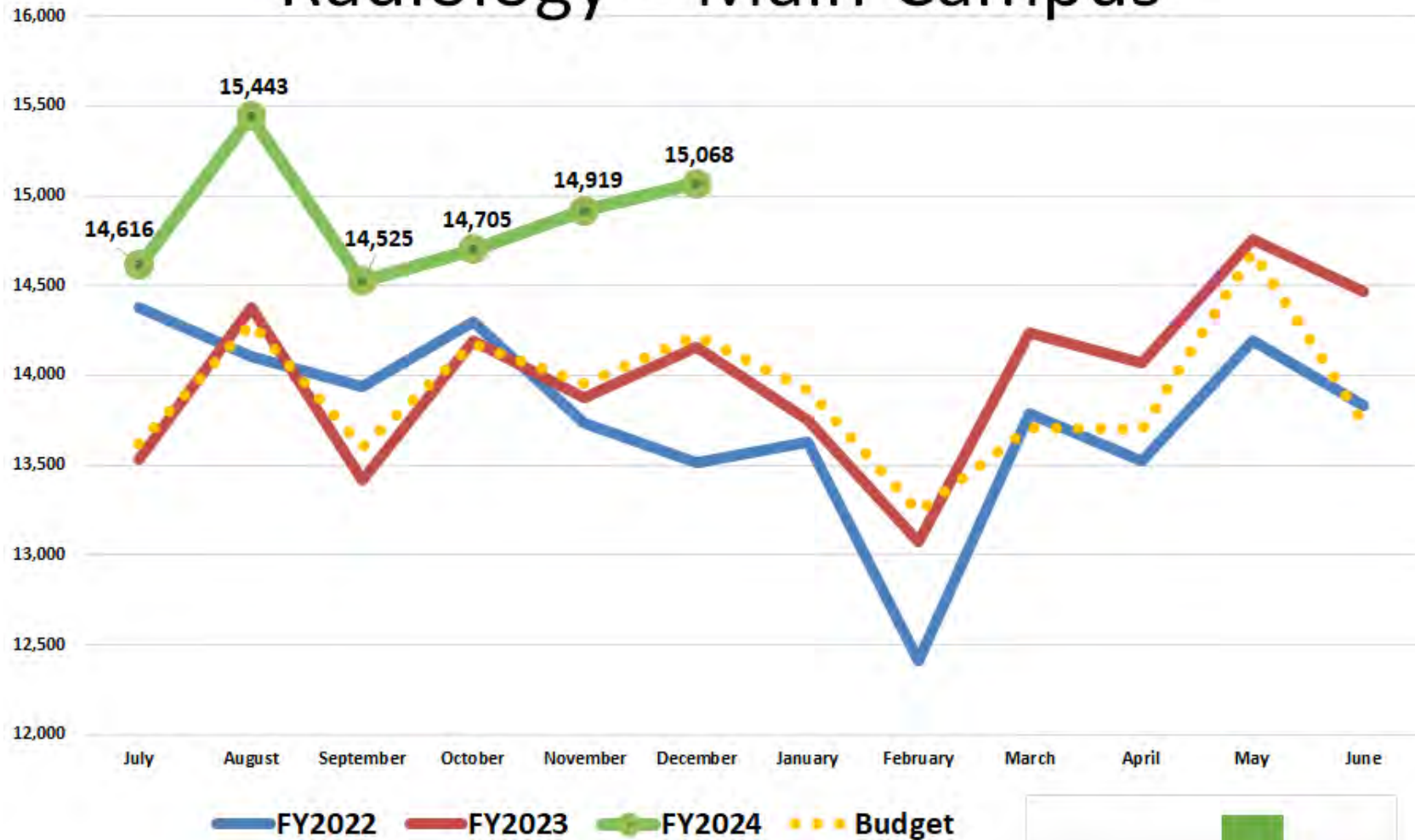
# Home Health Visits



— FY2022   
 — FY2023   
 —●— FY2024   
 ⋯ Budget

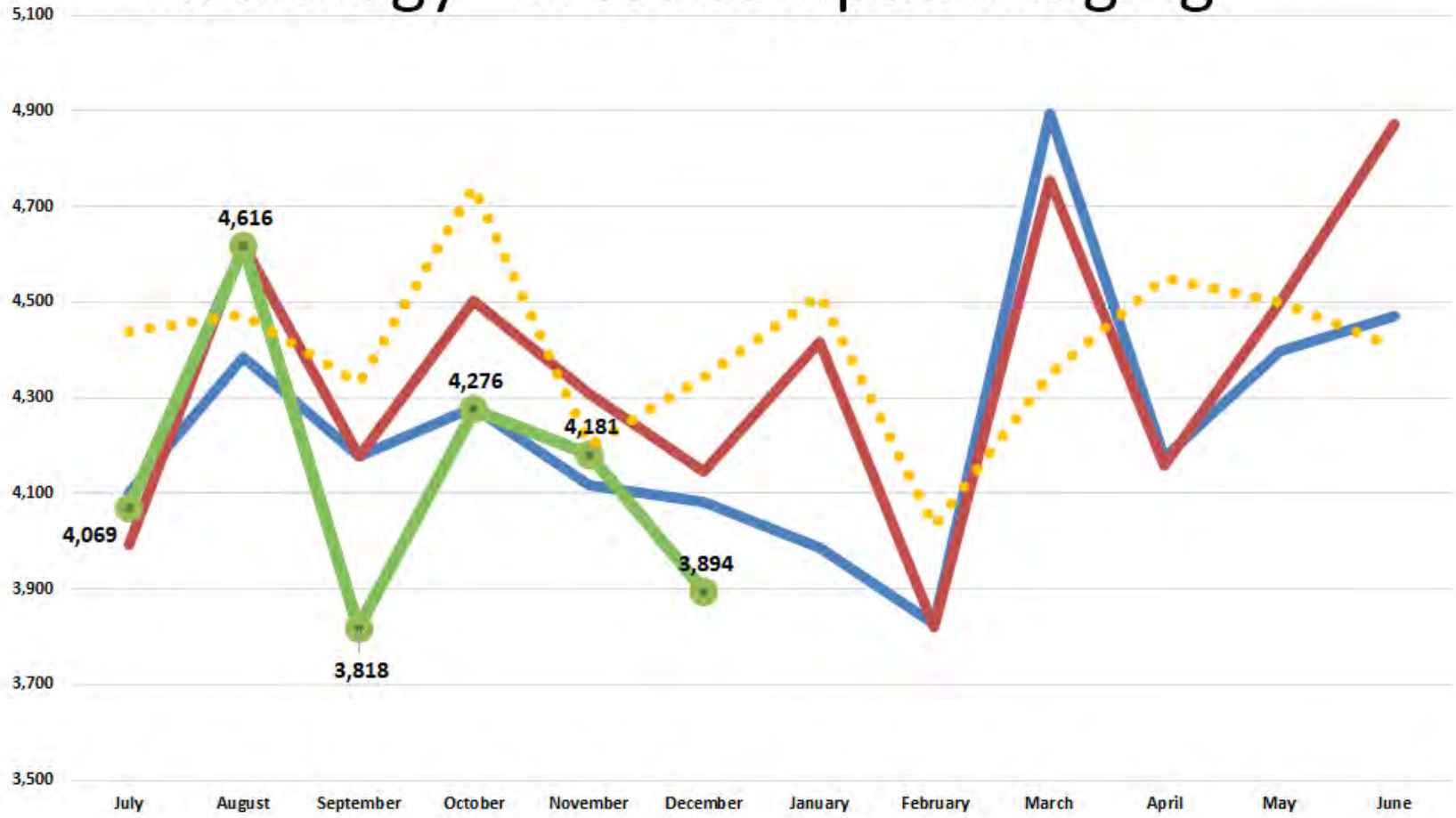


# Radiology – Main Campus

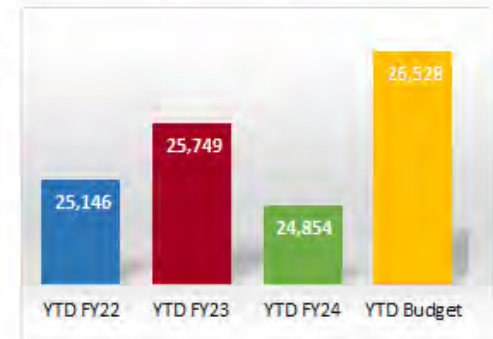




# Radiology - West Campus Imaging

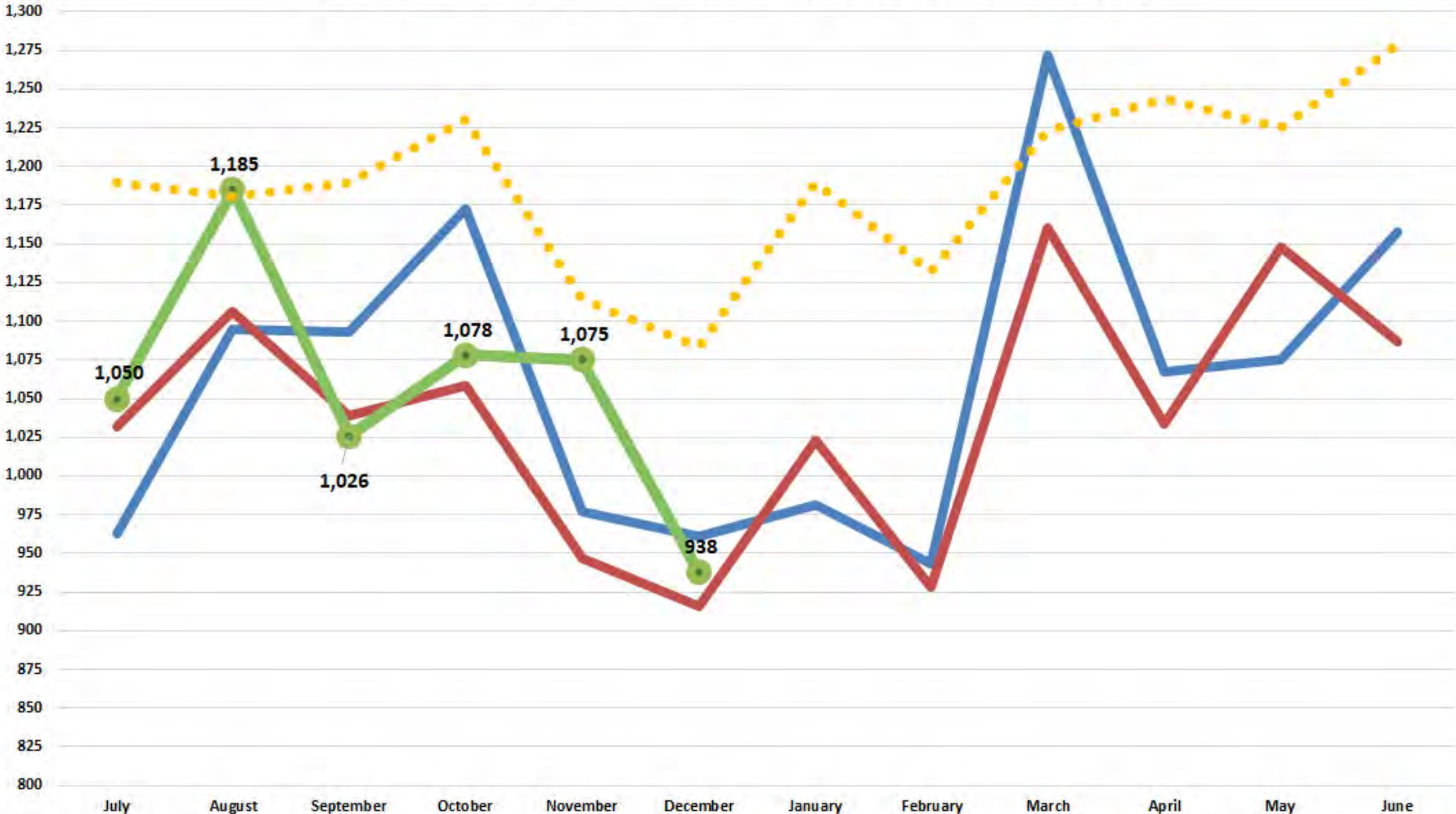


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget





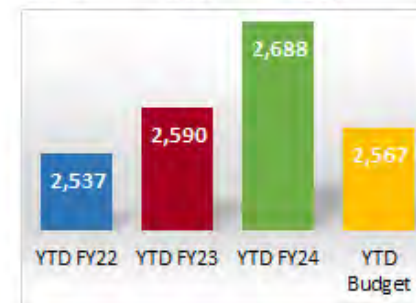
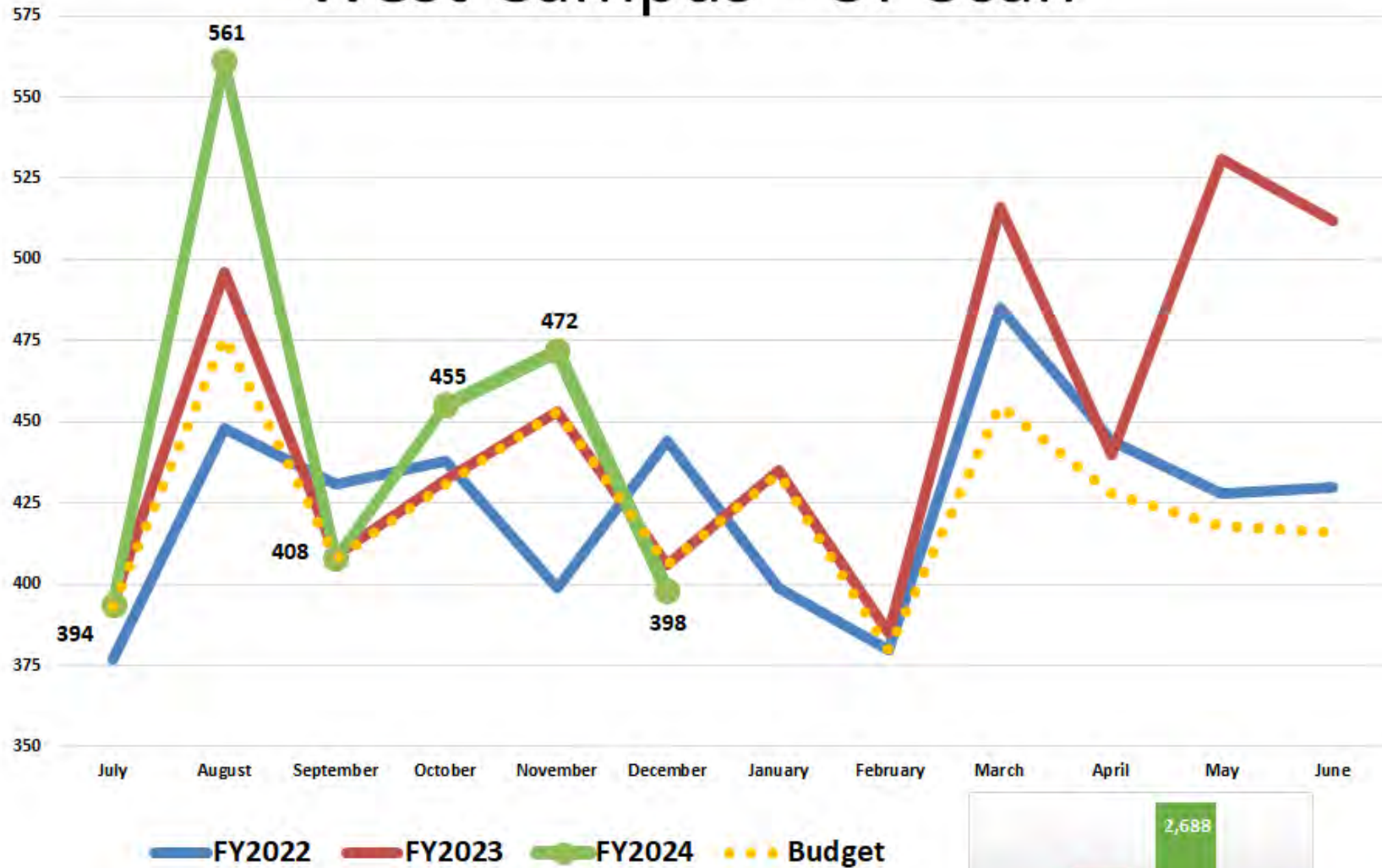
# West Campus - Diagnostic Radiology



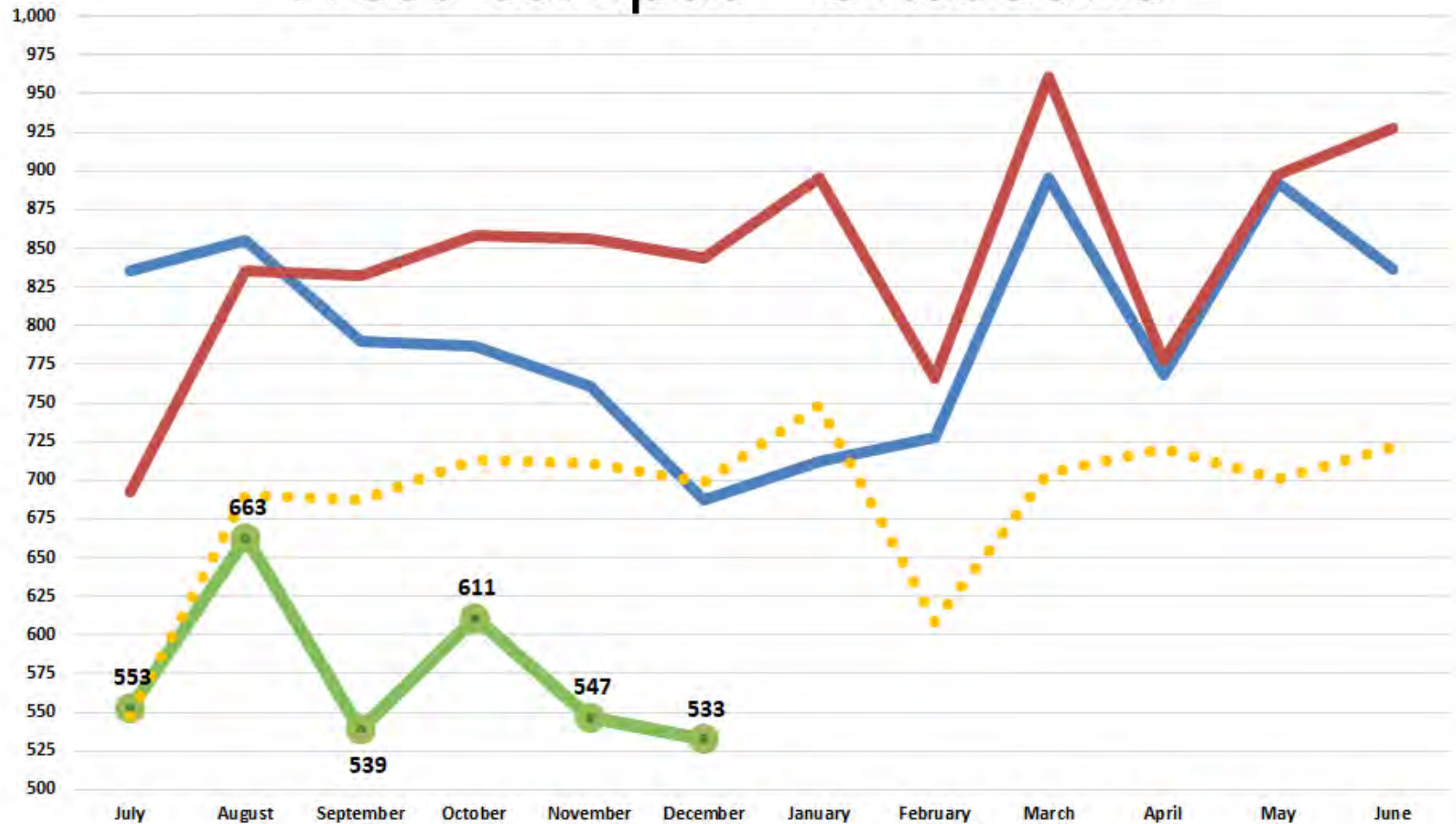
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



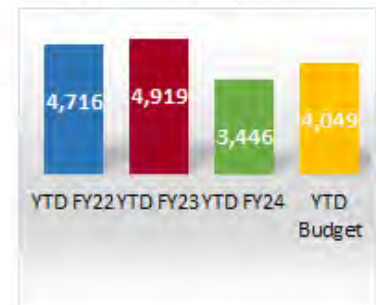
# West Campus - CT Scan



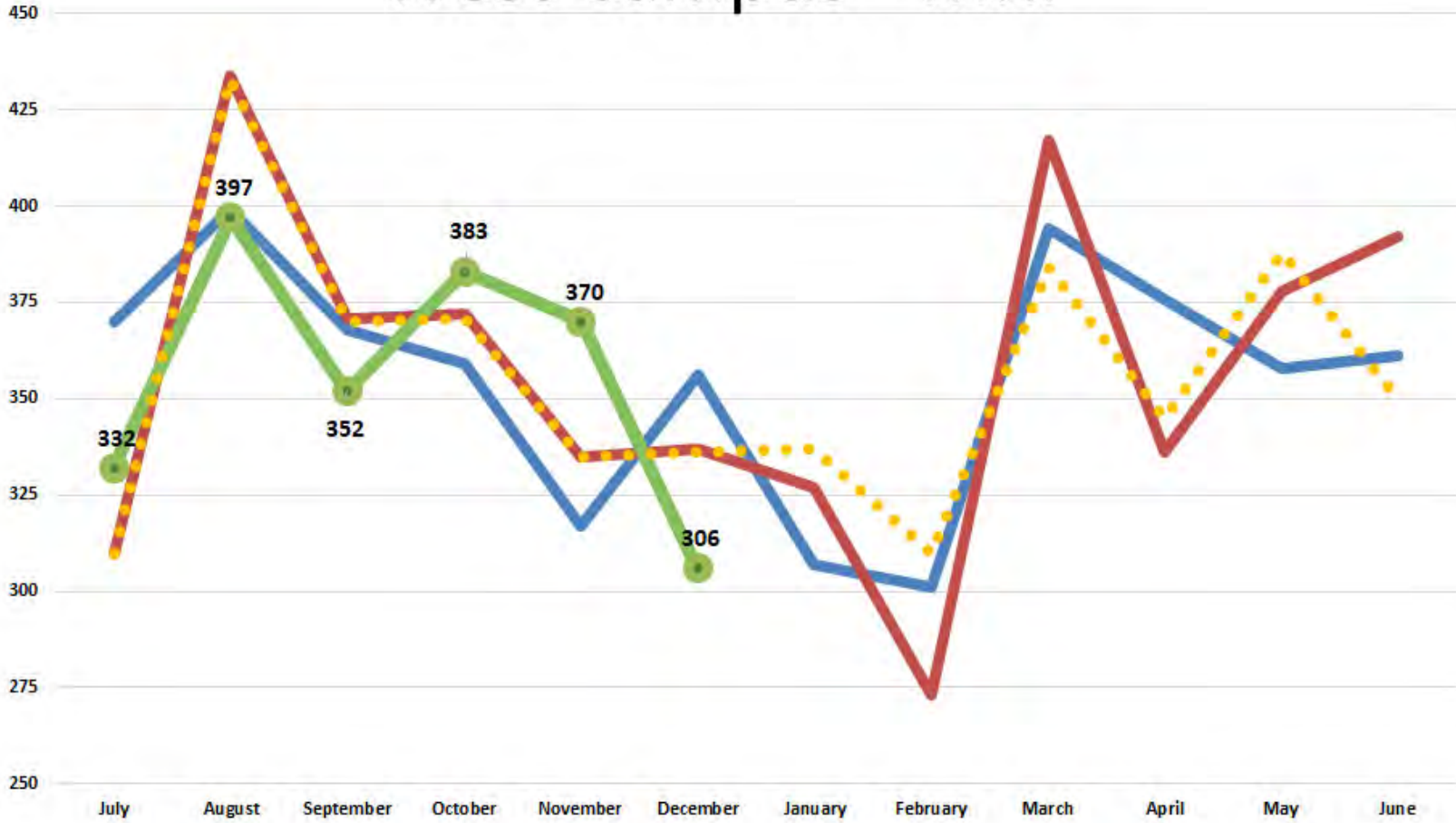
# West Campus - Ultrasound



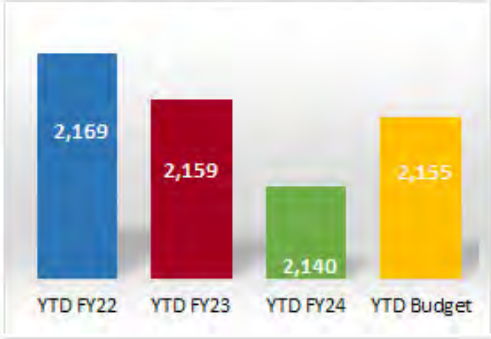
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



# West Campus - MRI

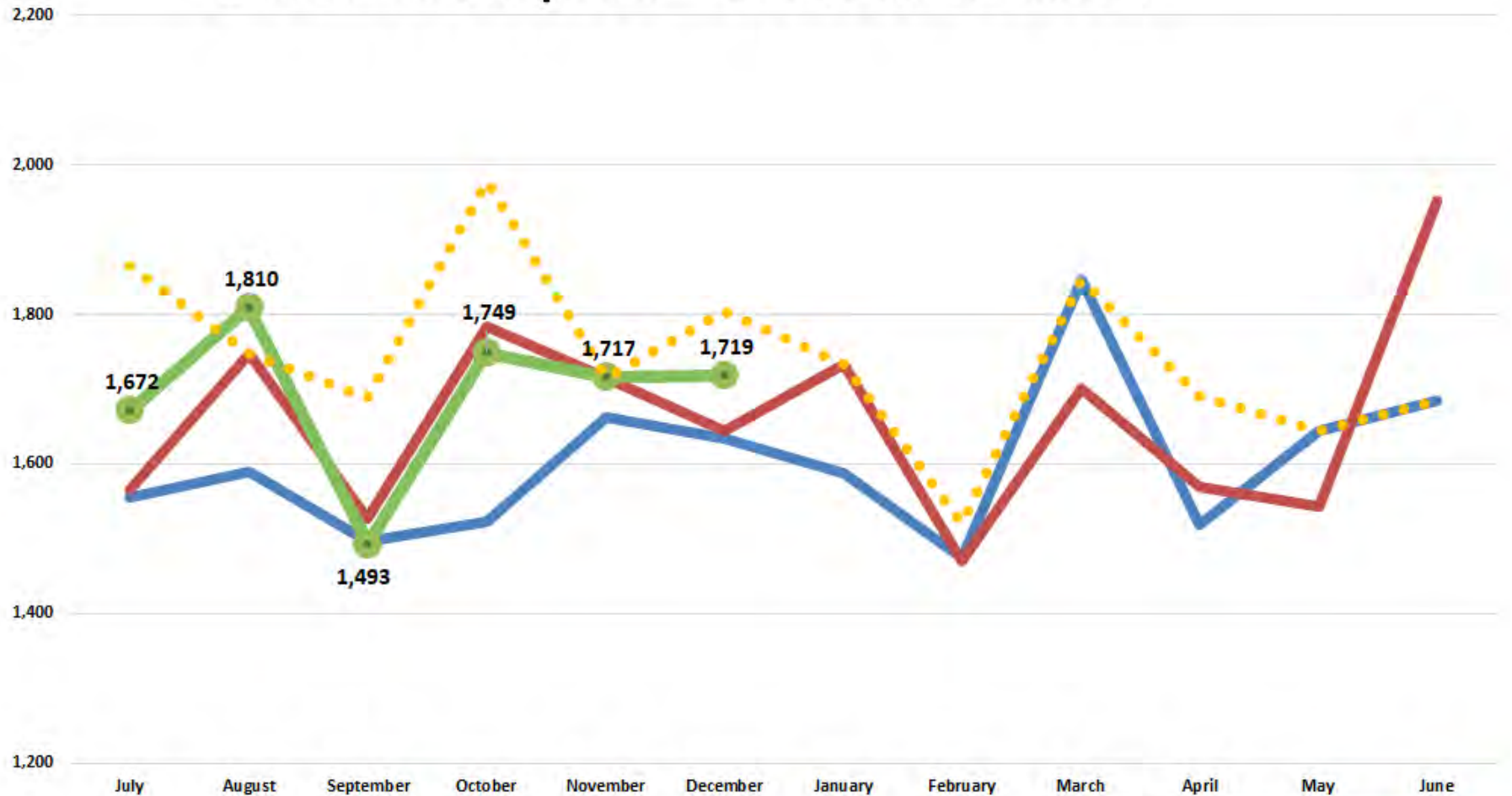


—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

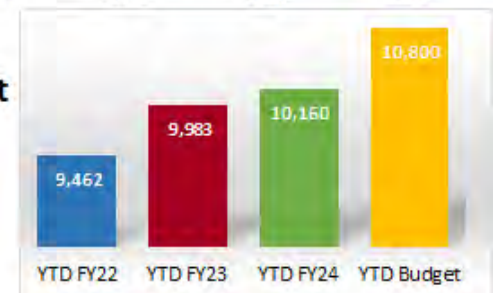




# West Campus - Breast Center

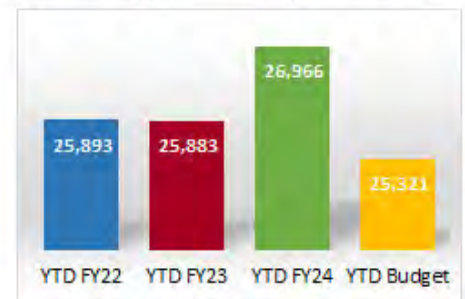
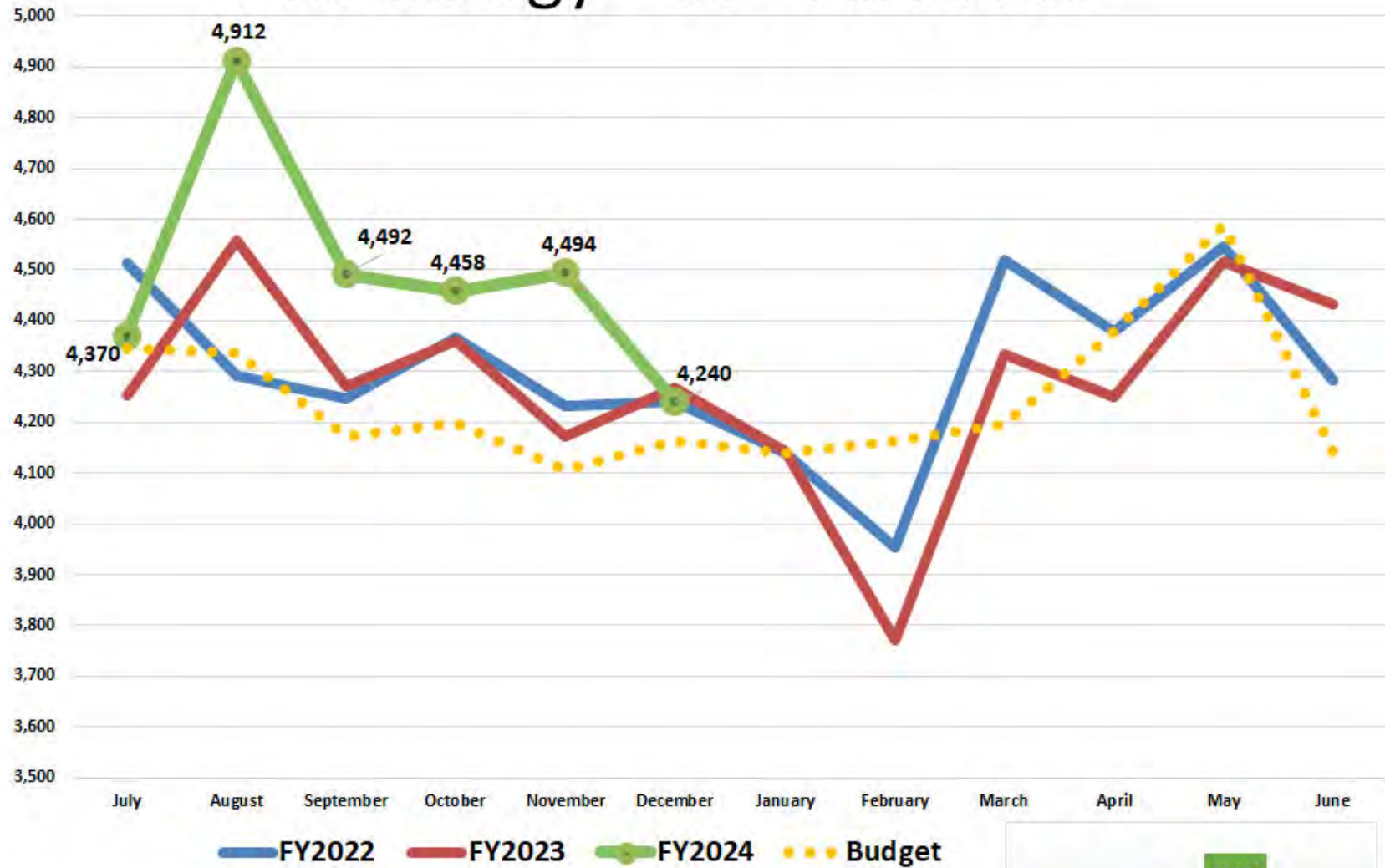


— FY2022   
 — FY2023   
 —● FY2024   
 ⋯ Budget

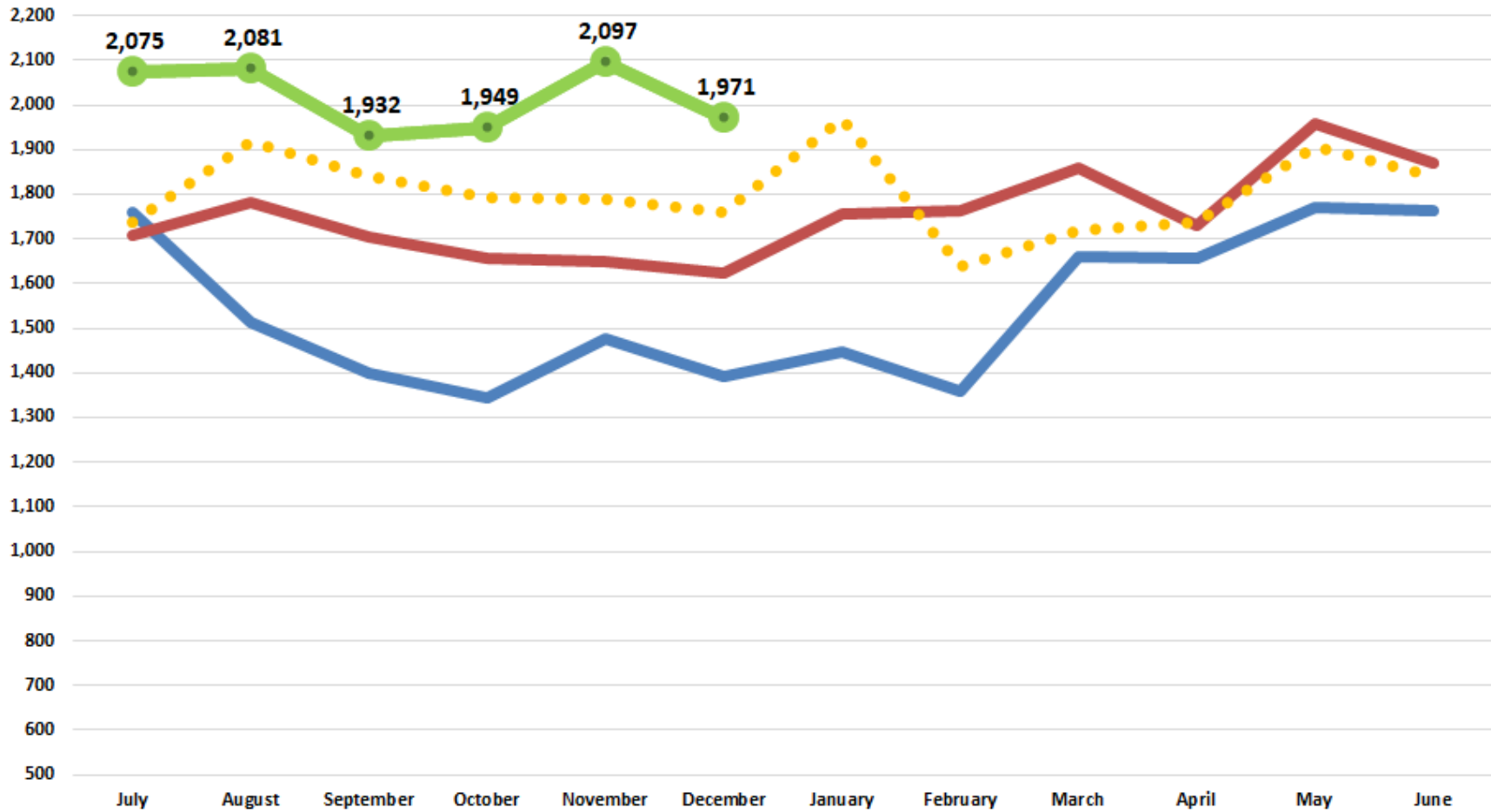




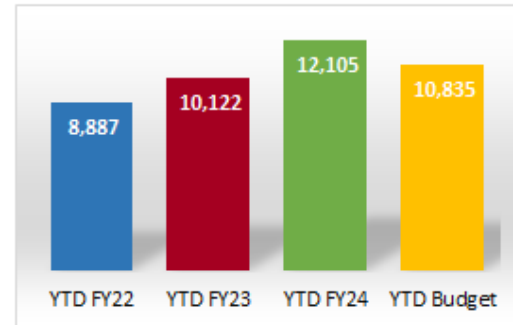
# Radiology - CT - All Areas



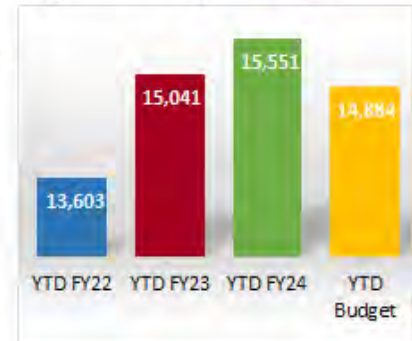
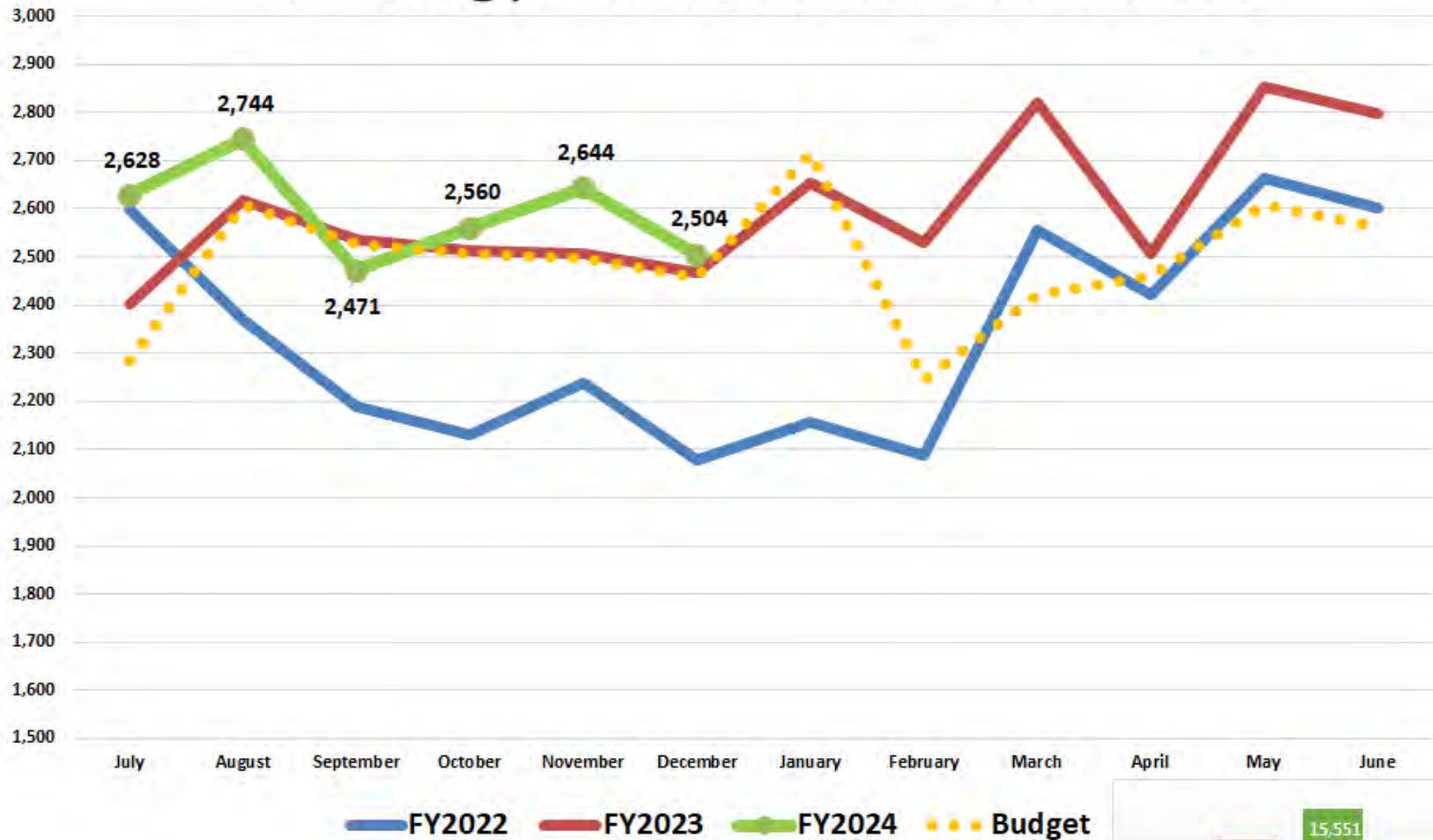
# Radiology - Ultrasound - Main Campus



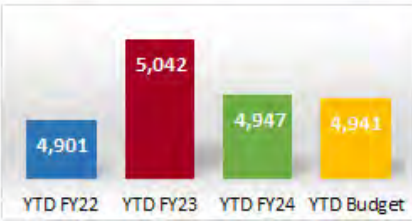
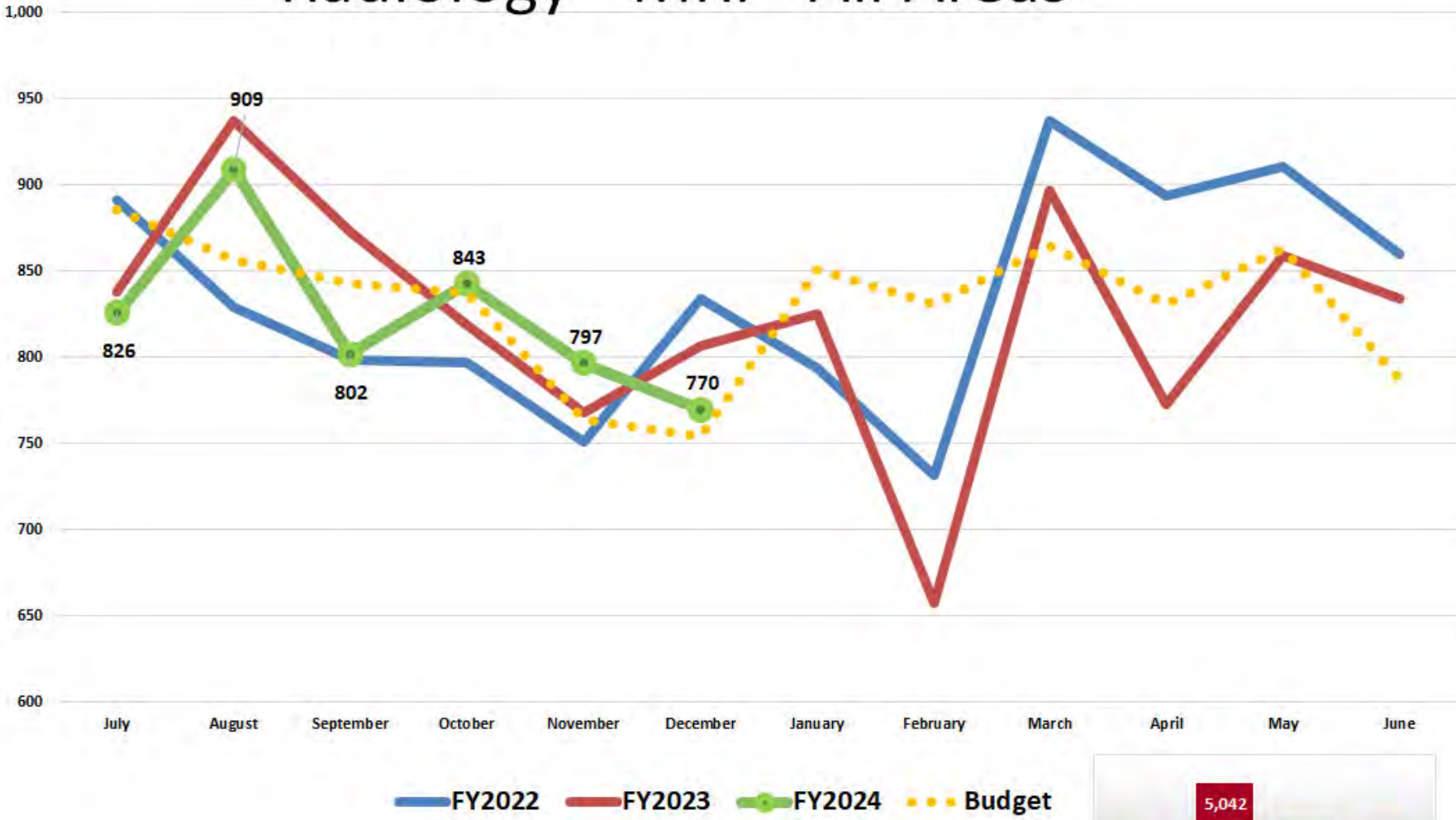
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



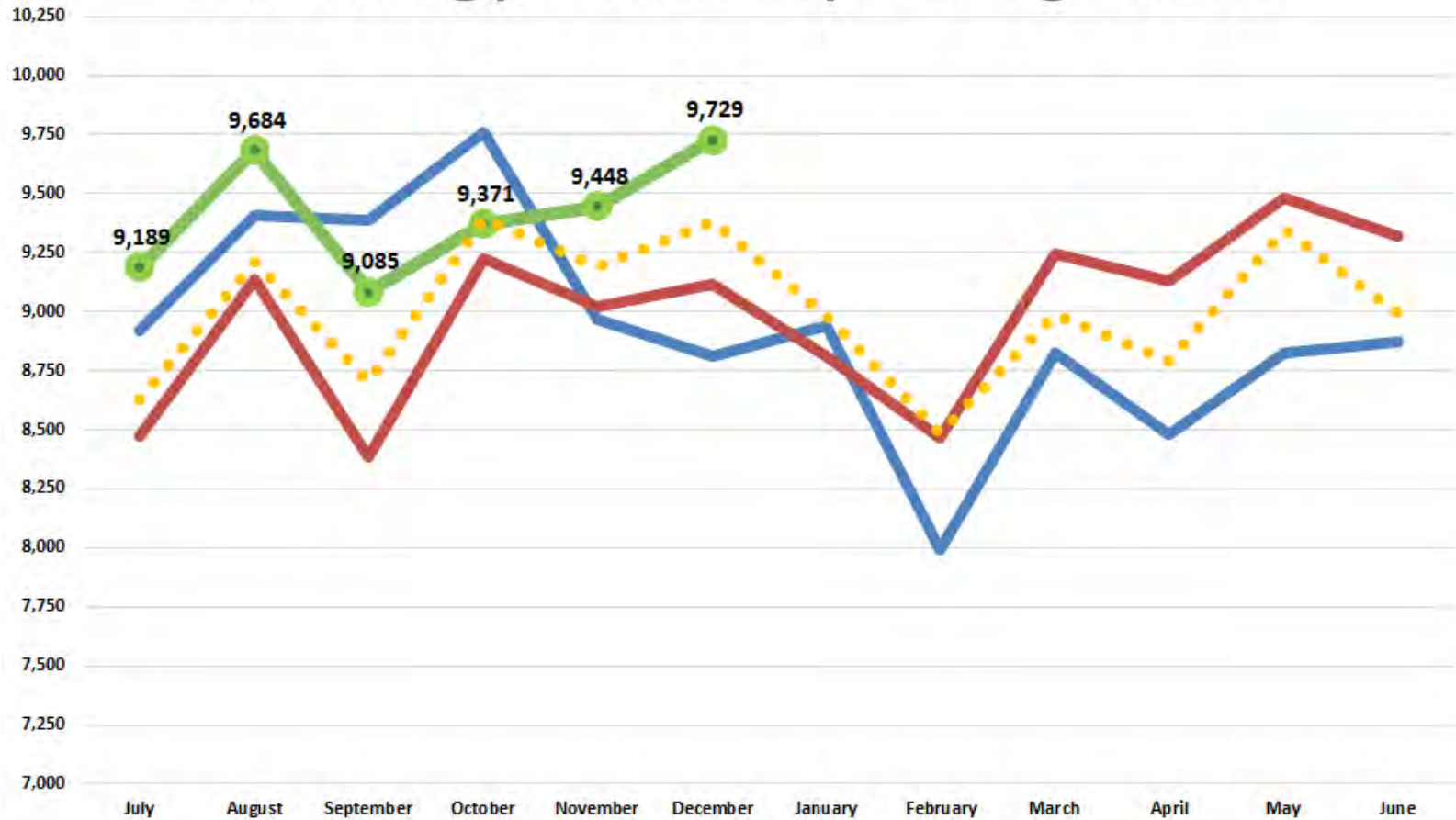
# Radiology - Ultrasound - All Areas



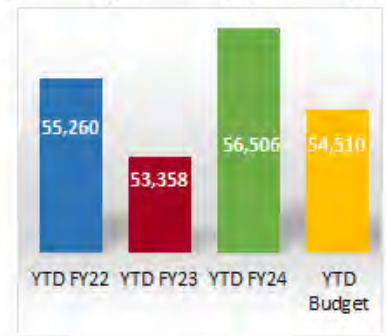
# Radiology - MRI - All Areas



# Radiology Modality - Diagnostic

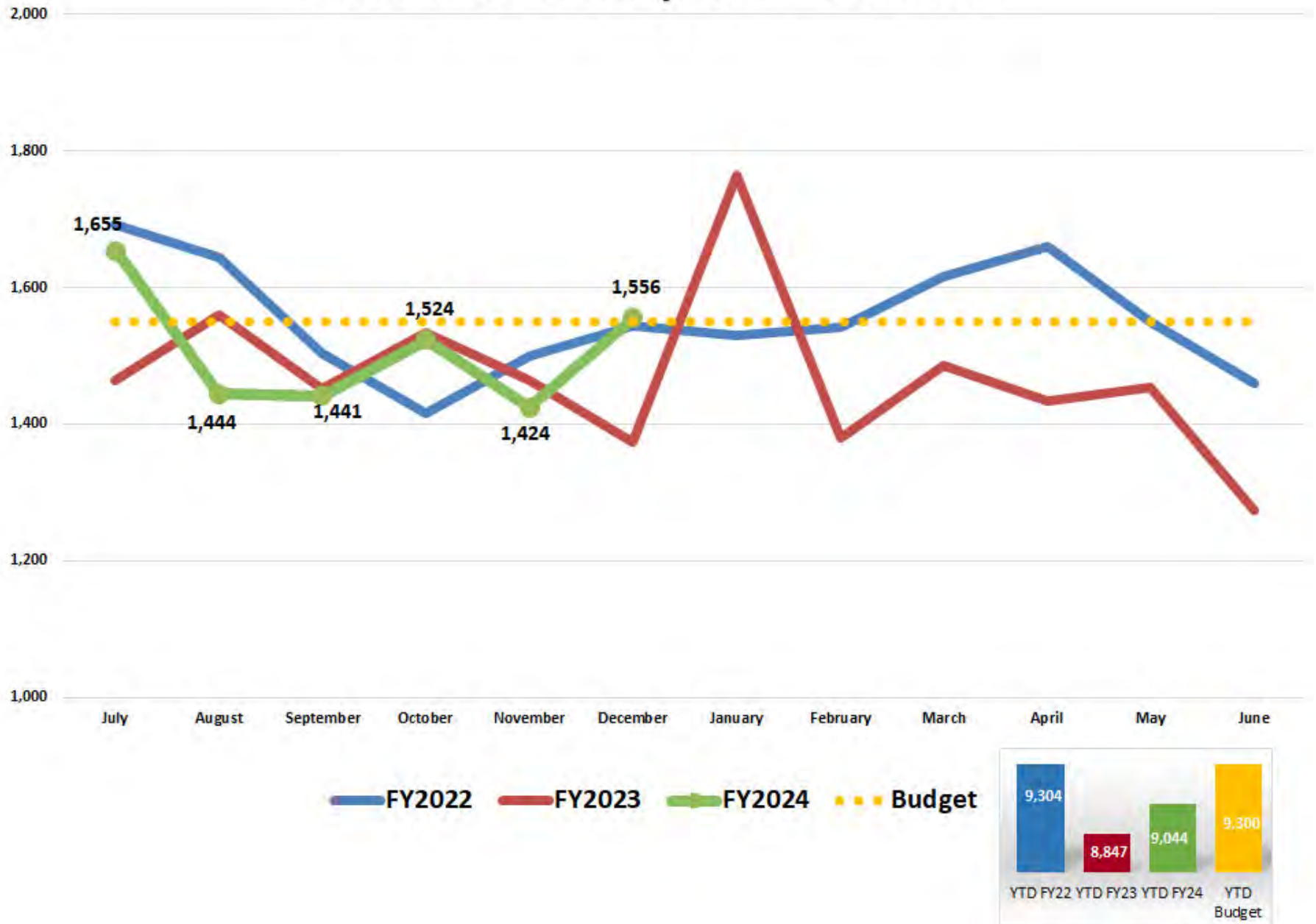


— FY2022   
 — FY2023   
 —●— FY2024   
 - - - Budget

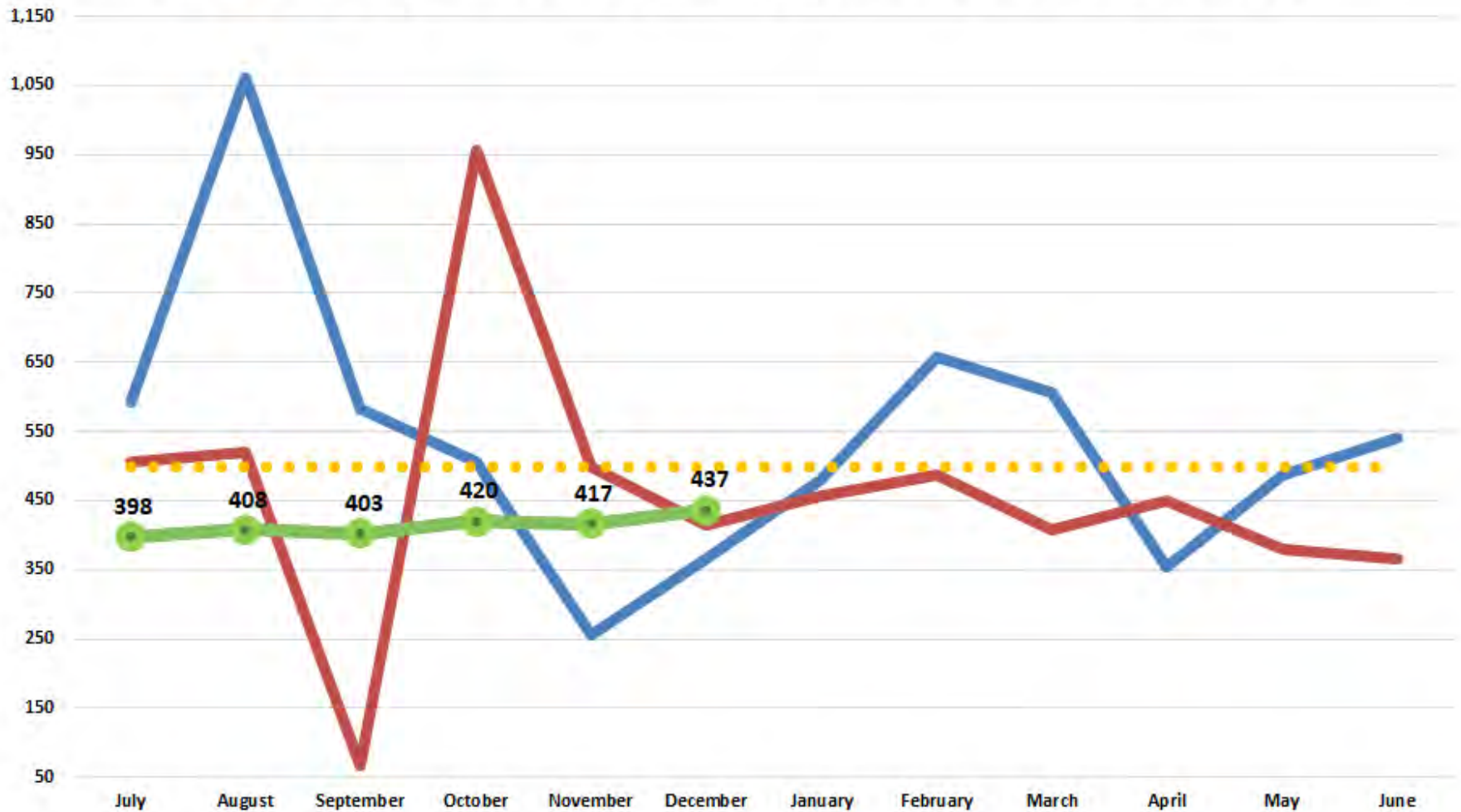




# Chronic Dialysis - Visalia



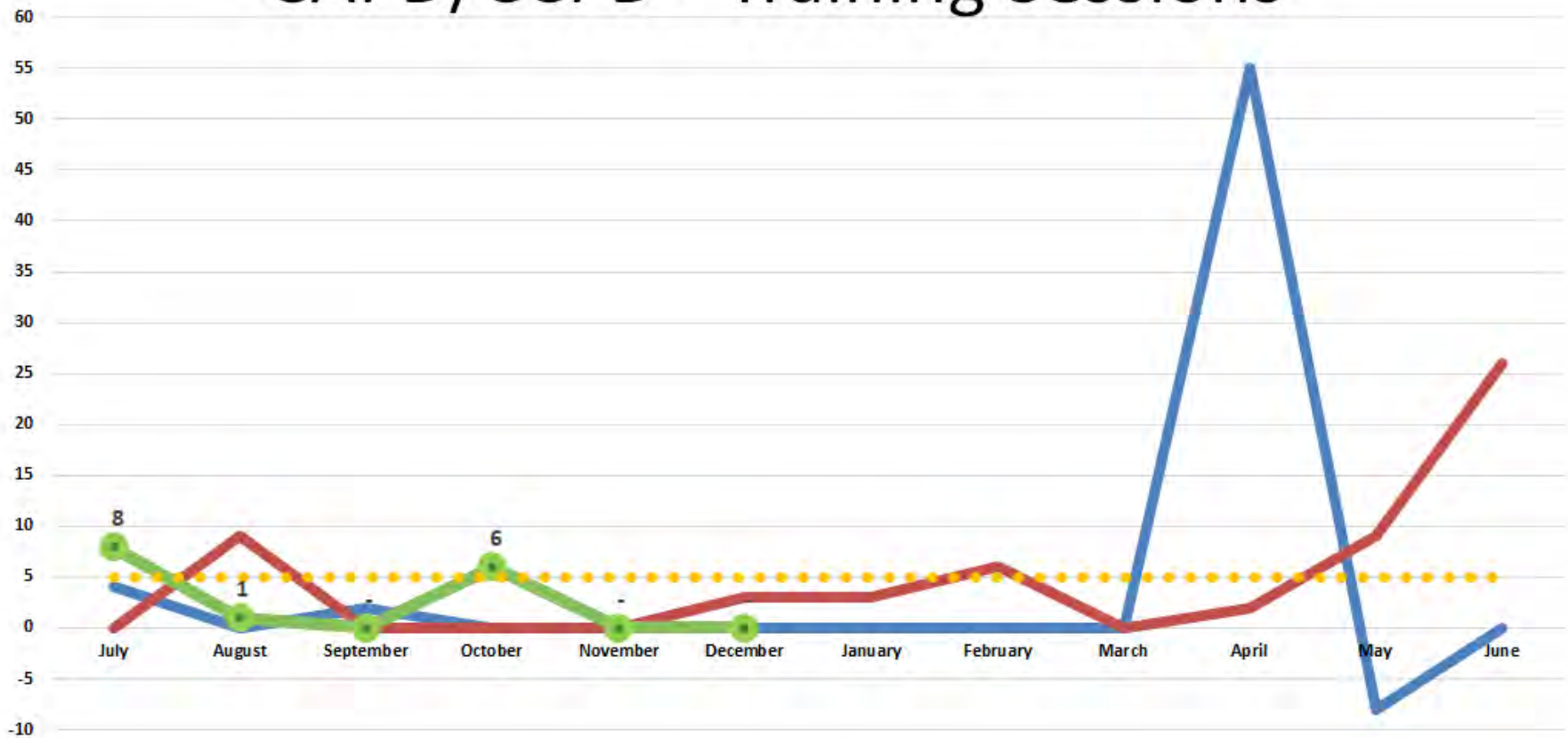
# CAPD/CCPD - Maintenance Sessions



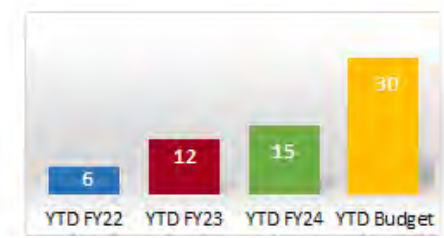
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 - - - Budget



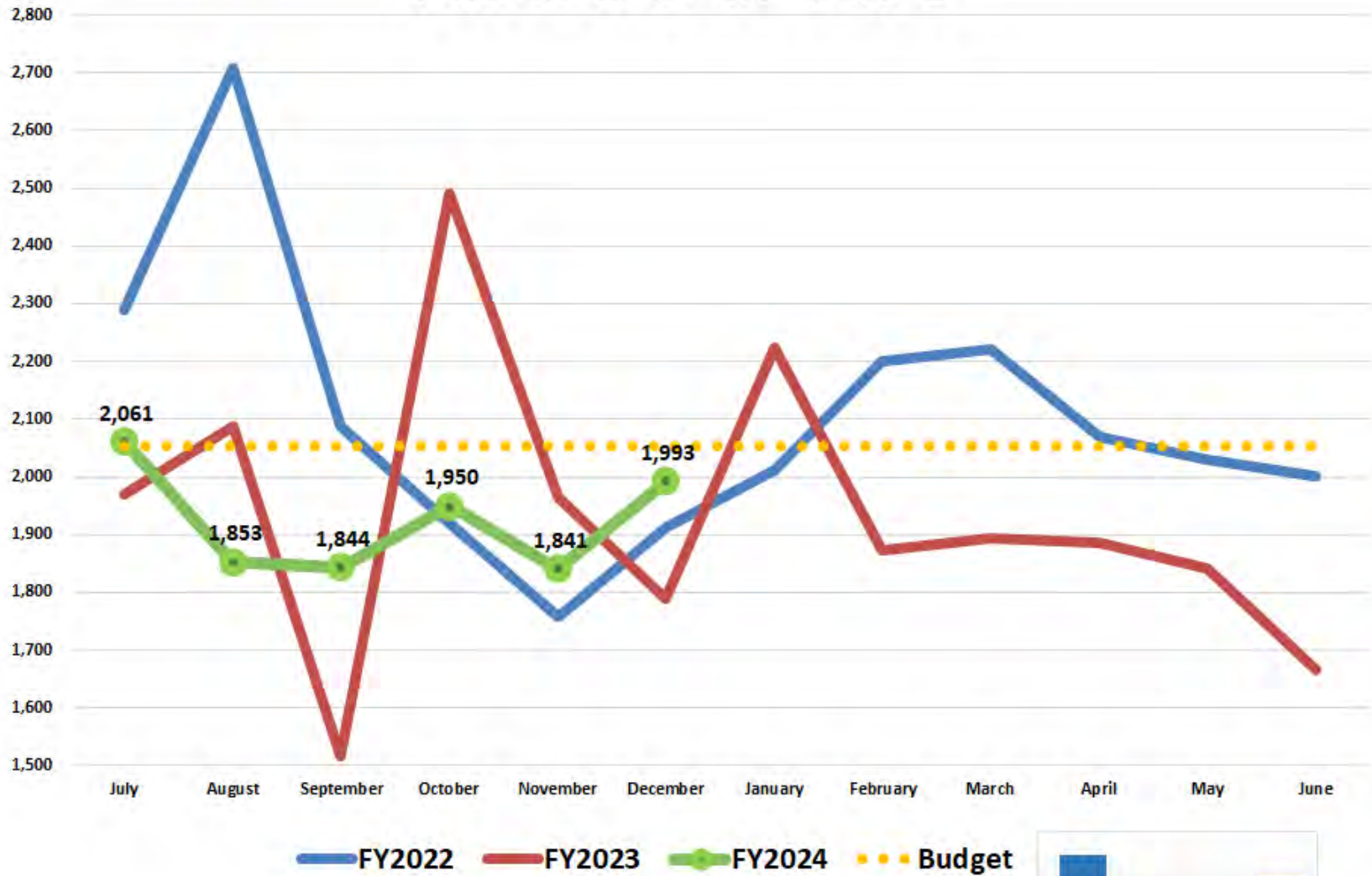
# CAPD/CCPD - Training Sessions



— FY2022   
 — FY2023   
 —●— FY2024   
 ⋯ Budget

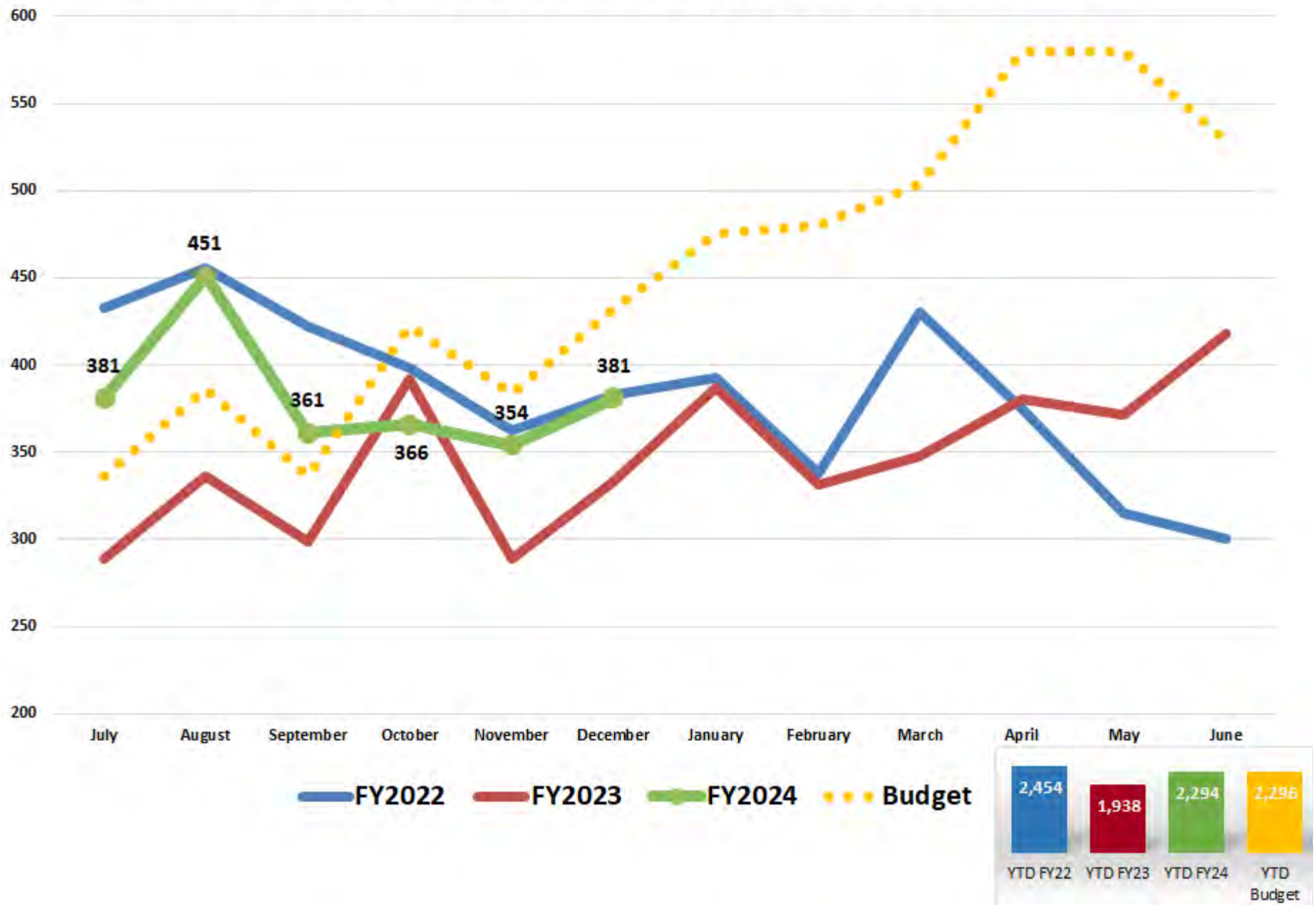


# All CAPD & CCPD



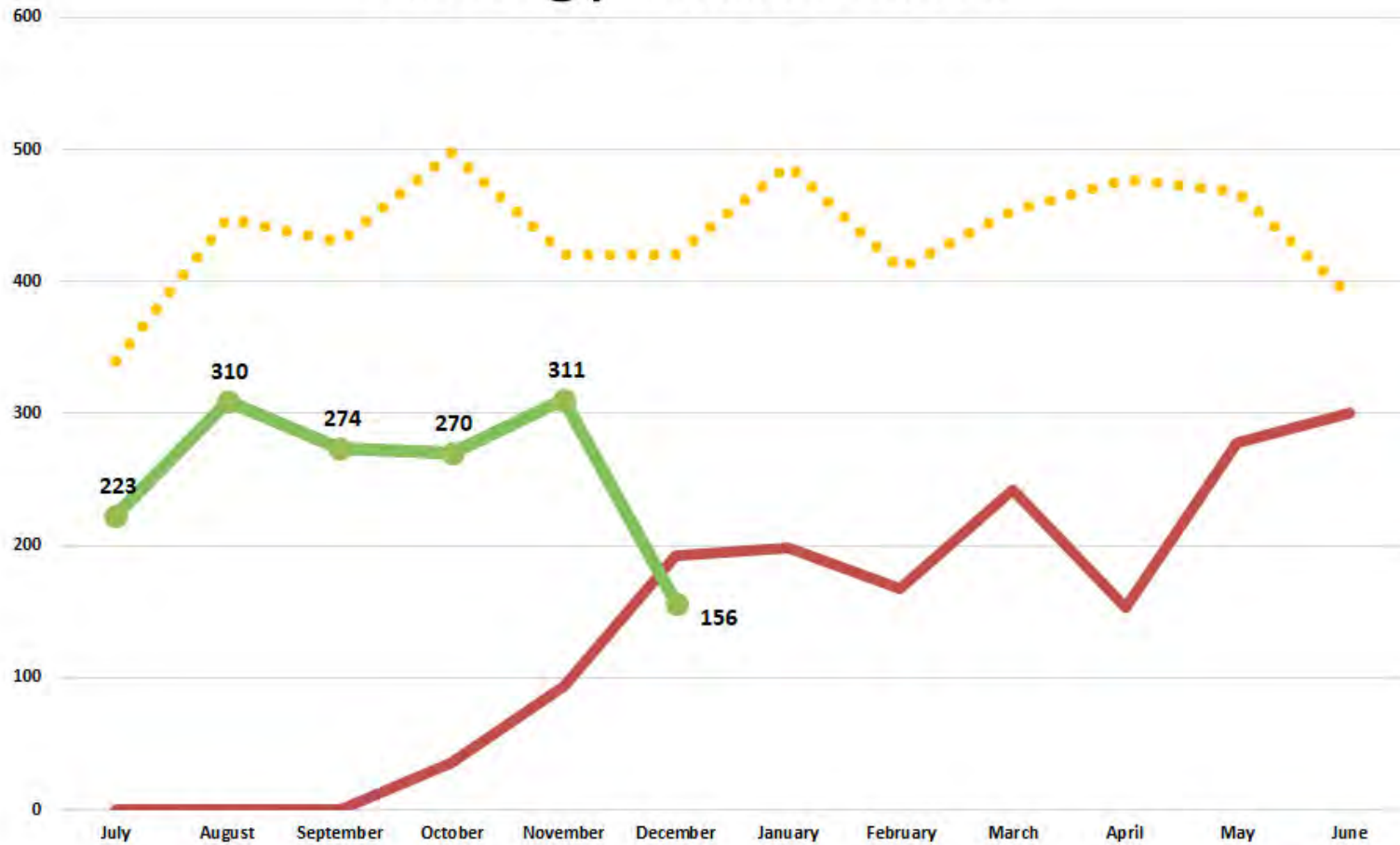


# Infusion Center - Outpatient Visits

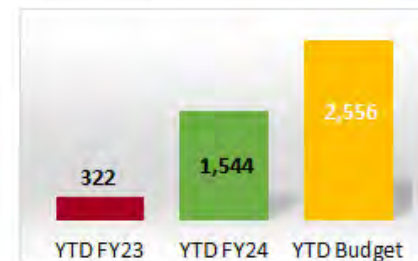




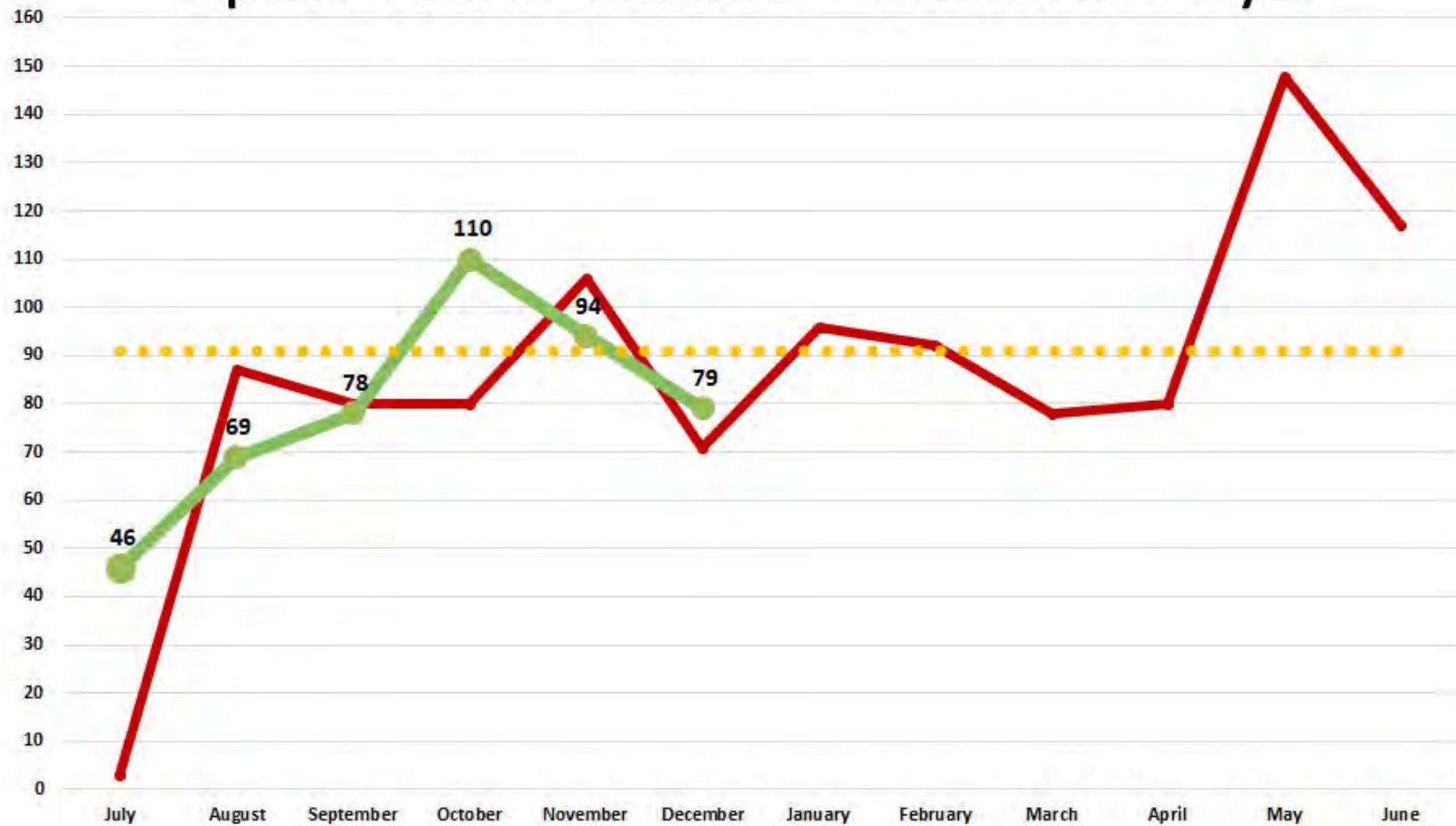
# Urology Clinic Visits



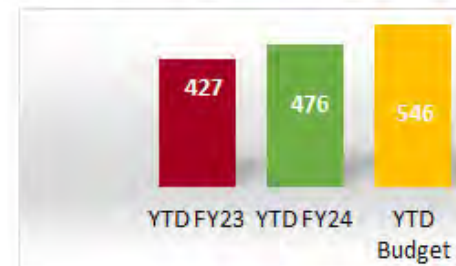
— FY2023    
 — FY2024    
 ••• Budget



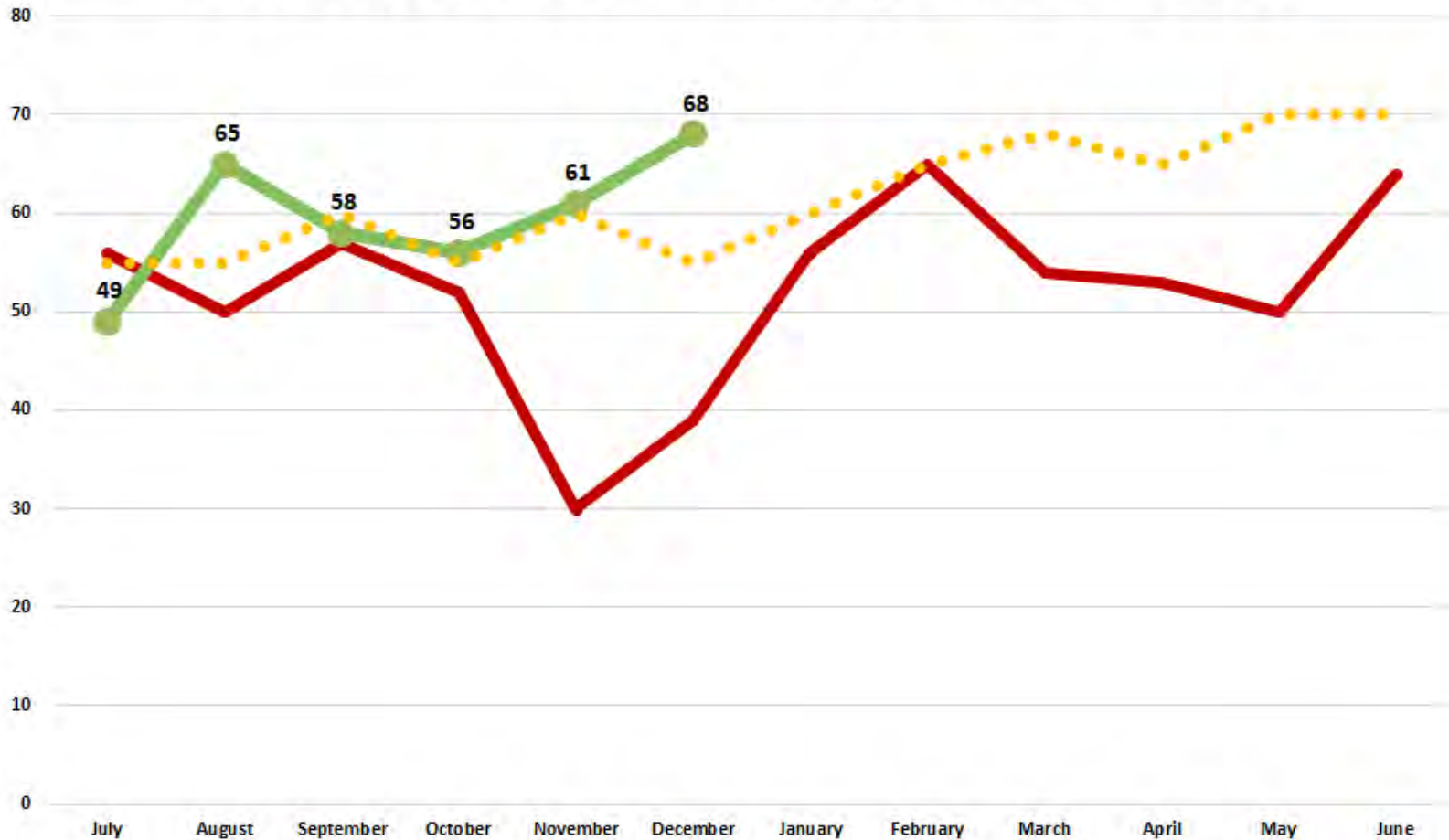
# Open Arms House - Patient Days



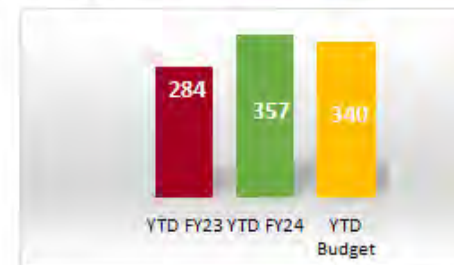
— FY2023   
 —●— FY2024   
 -.- Budget



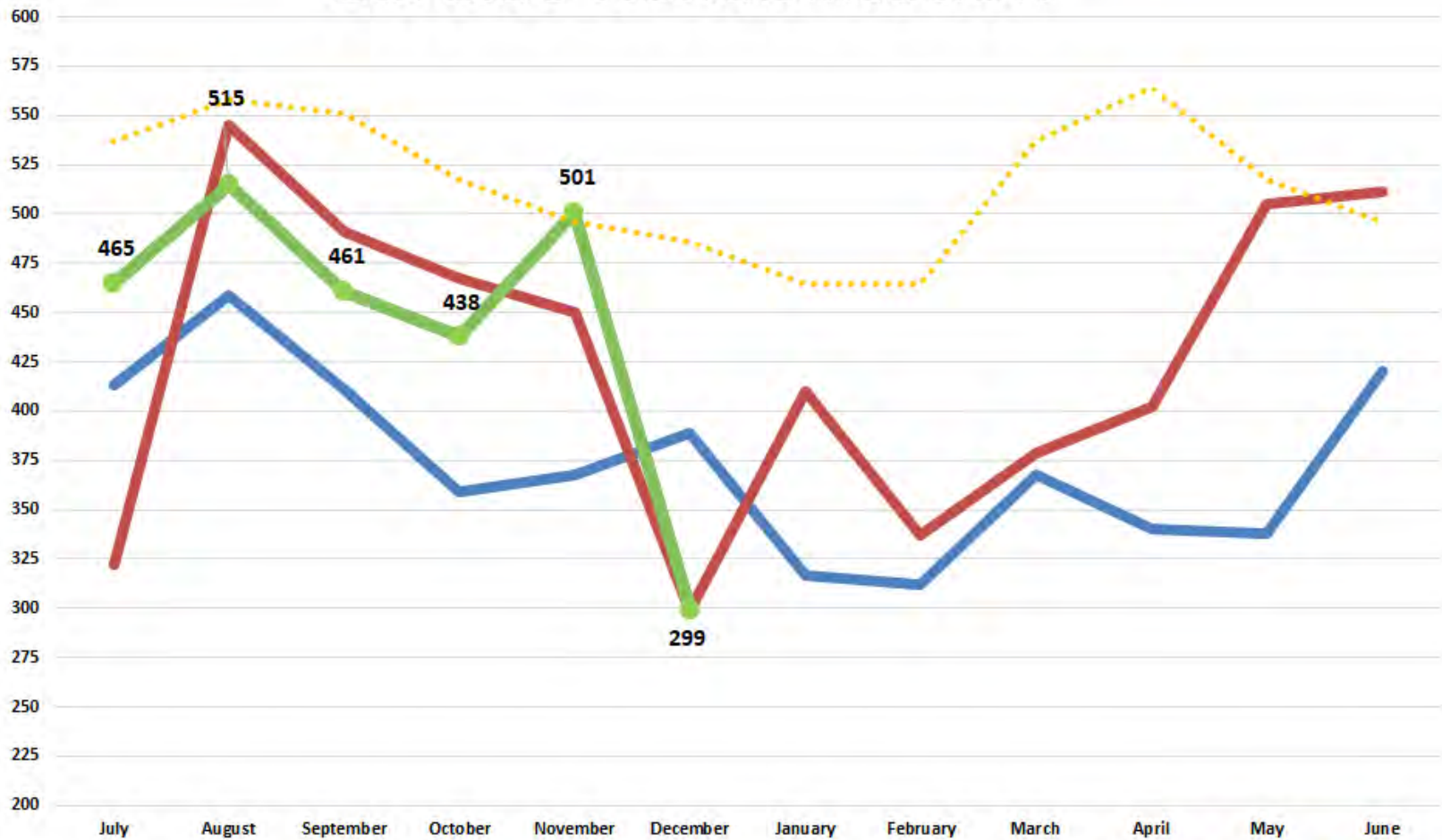
# Cardiothoracic Surgery Clinic - Visits



— **FY2023**   
 — **FY2024**   
 ••• **Budget**



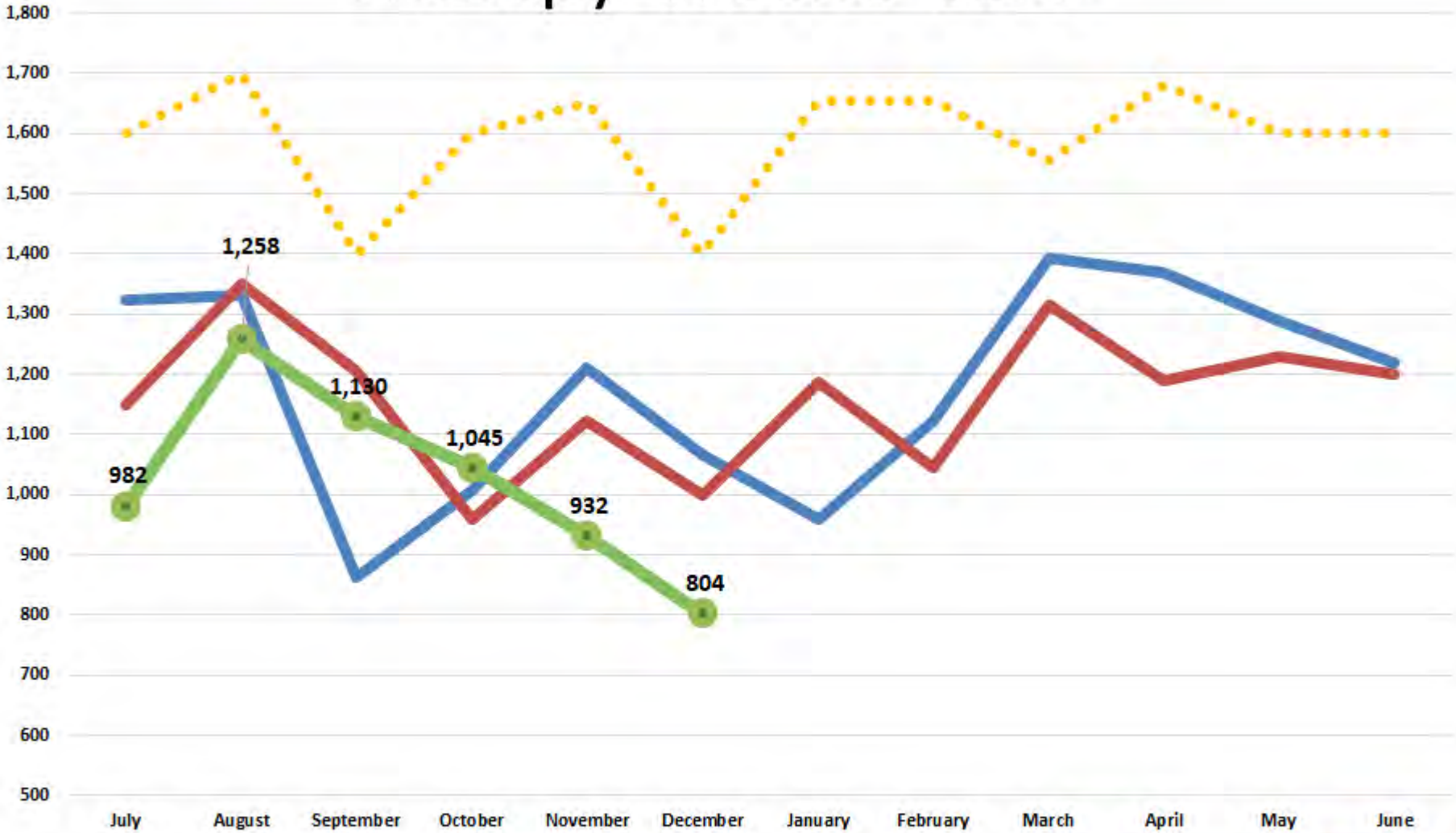
# Cardiac Rehabilitation



— FY2022   
 — FY2023   
 — FY2024   
 ⋯ Budget



# Therapy-Wound Care



—●— FY2022  
 —●— FY2023  
 —●— FY2024  
 - - - Budget

